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Continuous growth in over 20 years of operations





ÆON Credit Service Co., Ltd.

Annual Report 2001

Fiscal year ended February 20, 2001

ON Credit Service Co., Ltd. was established in 1981 with a corporate philosophy of always putting the customer first. This mission is reflected in the dynamic development of its business activities through a continuing contribution to customer convenience and affluence.

ÆON Credit Service has made rapid progress. In December 1994 its shares were registered for trading on the over-the-counter market. The Company was listed on the second section of the Tokyo Stock Exchange in December 1996, and in August 1998 it achieved promotion to the first section.

This corporate progress reflects sustained growth in the card business of ÆON Credit Service. By the year ended February 2001, it was issuing over 40 different tie-up cards to a customer base of 8.8 million cardholders, and its cards could be used in over 280,000 affiliated merchants and more than 110,000 cash dispensers.

Today ÆON Credit Service is evolving into an integrated financial services company. It is diversifying into a variety of new areas of activity, including e-commerce and insurance. The huge success of its Hong Kong subsidiary, established in 1987, has provided a launchpad for rapid growth in other Asian markets, including Thailand, Malaysia, China and Taiwan.

ÆON Credit Service is dedicated to the provision of financial services that add value according to the lifestyle needs of individual customers. Its goal is to help customers to enhance their lifestyles by realizing the full potential of their futures and their credit. ÆON Credit Service will continue to develop its dynamic activities as a trusted partner in Japan and overseas.

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Forward-Looking Statements

Statements contained in this report with respect to the ÆON Credit Service Group's plans, strategies and beliefs that are not historical facts are forward-looking statements about the future performance of the ÆON Credit Service Group which are based on management's assumptions and beliefs in light of the information currently available to it. These forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the ÆON Credit Service Group's actual results, performance or achievements to differ materially from the expectations expressed herein.

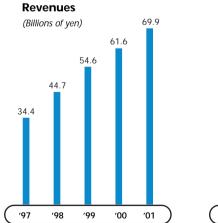
Primary Financial Indicators

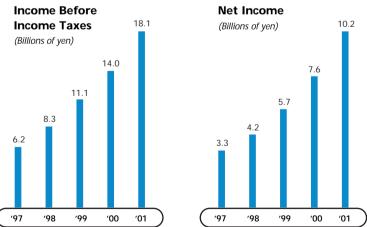
ÆON Credit Service Co., Ltd. and Consolidated Subsidiaries

			Millions of Yen			U.S. Dollars
	1997	1998	1999	2000	2001	2001
Revenues	¥ 34,422	¥ 44,670	¥ 54,639	¥ 61,554	¥ 69,863	\$ 602,267
Income before income taxes	6,177	8,275	11,123	14,031	18,082	155,879
Net income	3,254	4,182	5,697	7,635	10,238	88,259
Shareholders' equity	29,038	40,417	50,782	59,120	66,443	572,785
Total assets	183,920	230,100	255,986	284,747	328,050	2,828,017
			Yen			U.S. Dollars
Per Share Data						
Shareholders' equity	¥ 990.92	¥ 890.91	¥ 1,067.61	¥ 1,242.92	¥ 1,396.87	\$ 12.04
Cash dividend	11.36	15.91	15.91	35.00	30.00	0.26
Net income	117.95	95.04	121.59	160.51	215.24	1.86
Shareholders' equity ratio	15.8%	17.6%	19.8%	20.8%	20.3%	
Return on assets	2.1%	2.0%	2.3%	2.8%	3.3%	
Return on equity	13.9%	12.0%	12.5%	13.9%	16.3%	

Notes: 1. All indicators are for the term ending in February of that year. 2. Revenues do not include consumption tax.

3. On April 8, 1999 and February 10, 2000, the parent company issued additional shares in connection with an eleven-for-ten stock split and a two-for-one stock split, respectively. All per common share amounts in the Financial Indicators have been adjusted to reflect these stock splits.





Turnover

Nihon Credit Service Co., Ltd., the predecessor of ÆON Credit Service, was established in June 1981, primarily to provide credit card services under contract to its parent company, Jusco Co., Ltd. In its first accounting year, which ended in February 1982, its turnover amounted to ¥1.9 billion. Nihon Credit Service began to offer card-based loan services in 1982, and its turnover began to expand steadily. Ten years later, in the year ended February 1992, its turnover reached ¥200 billion, and in the year ended February 2001 consolidated turnover broke through the ¥1 trillion barrier. Over the past decade ÆON Credit Service has maintained one of the highest growth rates in the industry, averaging 124% per annum.

Revenues

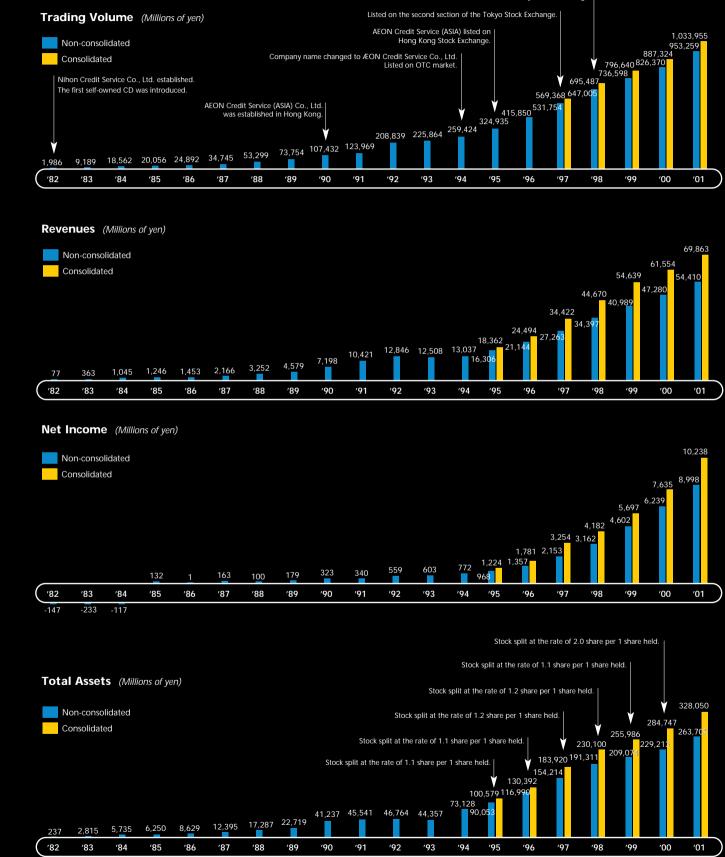
Revenues increased from ¥77 million in the Company's first year to ¥12.8 billion 10 years later in the year ended February 1992. This growth trend has continued ever since. By the year ended February 2001, revenues had reached ¥69.9 billion on a consolidated basis and ¥54.4 billion at the non-consolidated level. Over the past five years revenues has risen by an average of 20% per annum at the consolidated level, and 21% on a non-consolidated basis. In the year to February 2002, non-consolidated revenues is expected to reach ¥61.5 billion.

Net Income

In the year ended February 2001, consolidated net income increased by 34% year-onyear to ¥10.2 billion. At the non-consolidated level there was a 44% increase to ¥8.9 billion. This sustained growth in income was also reflected in improved capital efficiency. The Company's improved capital efficiency is reflected in the shareholders' equity ratio, which rose by 2.4 points to 16.3% at the consolidated level, and by 3.5 points to 16.3% on a non-consolidated basis. The consolidated ratio of net income to operating revenues increased by 2.3 points to 14.6%, while at the non-consolidated level there was a 3.4% increase to 16.5%. These figures are indicative of a further improvement in the Company's earning potential.

CD Network

In 1984 ÆON Credit Service became the first company in the credit service industry to install cash dispensers (CDs). Since then it has aggressively expanded its network as part of its efforts to enhance customer convenience. By February 2001, it had a total of 1,614 directly owned CDs, including 1,257 in Japan and 357 overseas. Customers can also use 108,700 CDs and ATMs owned by partner financial institutions, making a total network of over 110,000 machines. ÆON Credit Service CDs are available 24 hours a day and can be used to make withdrawals from accounts with the Postal Savings system and partner financial institutions. The addition of features such as these has dramatically enhanced the convenience of the network.





In June 2001 ÆON Credit Service Co., Ltd. celebrated its 20th anniversary. Our success over the past 20 years reflects the loyal support of our shareholders and customers. We have adapted to the present harsh economic conditions by working to improve customer convenience, enhance the attractiveness of our services, and minimize our operating costs. In the year ended February 2001, this approach was reflected in record profit and the continuation of our unbroken record of continuous growth in revenues and income.

Results for the Year Ended February 2001

The Japanese credit card business has entered a new era of mega-competition. This reflects the entry of companies from other sectors into the market, as well as major inroads by foreign-owned companies. The business environment is also being transformed by rapid advances in information technology, especially the Internet.

ÆON Credit Service was established in 1981. Since then we have achieved sustained growth by continually applying our corporate philosophy of putting the customer first to our day-to-day business activities. Even in this period of dramatic change, we have continued to lead the industry by developing our activities dynamically and working to offer high-value services based on the customer's perspective.

In fiscal 2000 we recorded consolidated revenues of ¥69,863 million and consolidated net income of ¥10,238 million. These results represent increases of 13.5% and 34.1% respectively over the previous year's

figures and are the highest in the Company's history.

In the year ended February 2001, ÆON Credit Service increased its cardholder base by 1.2 million people. This growth reflects determined marketing and further enhancements to user convenience, including the integration of all ÆON Group cards into the ÆON Card. The effective membership is now in excess of 8.8 million. We also continued to enhance our network of CDs and ATMs. The total network, including units operated by partner financial institutions, now consists of over 110,000 machines. The services available through the network have also been expanded and enhanced to include withdrawals from accounts in the Postal Savings system and partner financial institutions. Card cashing services have been further improved and are now available on a 24-hour basis. The Company's performance as an integrated financial service company is among the best in the industry.

Dynamic Overseas Expansion

ÆON Credit Service is also actively developing its business overseas. Its operations in Hong Kong, Thailand and Malaysia continue to achieve healthy growth, and a Taiwanese subsidiary established in December 1999 is also making steady progress. In June 2000 the Hong Kong subsidiary moved to strengthen its telemarketing business by establishing its own subsidiary, Aeon Information Service (Shenzhen) Co., Ltd., to operate a call center in Shenzhen China. Overseas revenues has grown to 22% of total consolidated operating income. The contribution in fiscal



Yoshiki Mori President

2000 was ¥15,615 million. ÆON Credit Service will continue to use the unique knowledge and expertise that it has developed in various countries as the basis for overseas expansion, especially in Asia.

New Activities

ÆON Credit Service provides a variety of services that play an integral role in the lifestyles of its customers. It was one of the first credit service companies to introduce information technology and is actively applying that technology to the development of advanced services. In fiscal 1999 we established "ÆON Market" to provide a variety of services via the Internet. Since then we have continued to enhance our services in this area, including "ÆON Market," "Card & Loan Market" and "Insurance Market". In fiscal 2000 we developed "ÆON Regi," a payment gateway based on an international standard settlement system. We have also introduced interactive voice response (IVR) technology as part of our ongoing efforts to provide a secure and reliable environment for Internet shopping and auctions.

We are also enhancing our information services to cardholders. We have established call centers in Chiba and Osaka, and credit checking operations, which were previously carried out by individual branches, have now been integrated at our new

In June 2001, ÆON Credit Service celebrated its 20th anniversary. To express our gratitude for the continuing support of our shareholders, we added a ¥10 commemorative dividend to the final dividend for the year ended February 2001. This brought the final dividend to ¥25 per share, and the total dividend for the year to ¥40.

In fiscal 2001 we will strive to meet the expectations of shareholders by working steadily toward the following priority medium-term goals.

- tional structure
- structure

• The promotion of social contribution and environmental activities Our aim is to enhance our corporate

森 June 2001

Judging Center. This approach has allowed us to shorten the entire process from the initial application through to the issuance of cards so that customers can start to use their cards more quickly.

Management targets for fiscal 2001

• The further expansion of our business network • The use of IT to create a low-cost opera-

· The development of e-commerce infra-

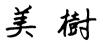
• The reinforcement of our business structure • The expansion of our Asian network

· The fostering of subsidiaries in Japan

value for our customers, for local communi-

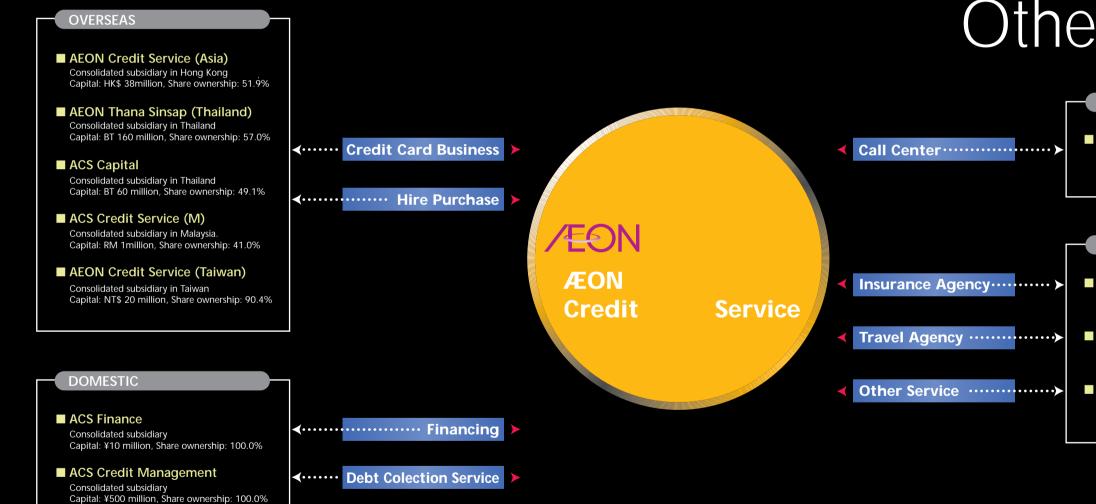
ties, and for the international community.

We will continue to develop new businesses boldly while maintaining our commitment to our "customer first" philosophy.



Yoshiki Mori, Representative Director

The ÆON Credit Service Group consists of ÆON Credit Service Co., Ltd., together with nine consolidated subsidiaries, including six overseas subsidiaries and two equity method subsidiaries. In addition to its core credit card and loan business, the Group is also involved in a variety of financial service activities, including loan management and recovery. Other activities include call center operation, which involves telemarketing and the processing of customer requests and inquiries. Through its insurance agency business, the ÆON Credit Service Group also handles a variety of insurance products, including vehicle insurance, travel insurance, and sports insurance. Elements of the Group's network, including the ÆON World Desk, are used in the travel agency business, posting services, and card processing services.



Financial Services

Other Businesses

OVERSEAS

AEON Information Service

Consolidated subsidiary in China (Shenzhen) Capital: Yuan 2 million, Share ownership: 76.0%

DOMESTIC

NCS Kosan

Consolidated subsidiary Capital: ¥10 million, Share ownership: 100.0%

Jusvel

Equity method affiliated company Capital: ¥98 million, Share ownership: 30.6%

AEON Visty

Equity method affiliated company Capital: ¥490million, Share ownership: 28.6%

DOMESTIC OPERATIONS

STRATEGIES FOR THE 21ST CENTURY

1. Further Expansion of Business Network

ÆON Credit Service will continue to take advantage of the powerful ÆON Card brand as it develops its business network. Its aims are to build nationwide coverage, and to strengthen its business operations in the Tokyo Metropolitan Area. Another goal is to enhance customer convenience by building the best cash dispenser network in the financial service industry, and by providing enhanced functions, including withdrawals from accounts in partner financial institutions.

2. Using IT to Build a Low-Cost Operational Structure

ÆON Credit Service uses the latest information technology in its Card Processing Center, Call Center, Credit Center and Loan Management Center. Card-related processes have been updated to reduce operating costs. ÆON Credit Service is also preparing for the introduction of a multifunction IC card.

3. Developing e-Commerce Infrastructure

ÆON Credit Service provides a comprehensive Internet settlement service and is developing a settlement business in the virtual world. It is also building a solid customer base for its new Internet-based Net Branch.

4. Fostering Subsidiaries in Japan

ÆON Credit Service will foster subsidiaries to expand its group activities into areas on the periphery of its credit card business, such as the insurance agency services business.

5. Expanding the Asian Network

ÆON Credit Service aims to build the credit service industry's biggest networks of branches and owned cash dispensers in Hong Kong, Thailand and Malaysia. Its Hong Kong subsidiary has already achieved stock exchange listing, and a subsidiary in Thailand is now preparing to be listed. ÆON Credit Service also aims to expand its activities in Taiwan and Shenzhen, and to take up the challenge of expanding into other countries.

6. Reinforcement of Business Structure

ÆON Credit Service has a results-oriented approach to business. This is reflected in its recruitment system, and in the continuing enhancement of its human resource development methods. New employees are thoroughly trained in customer service and specialized knowledge at a new training center.

Another priority for ÆON Credit Service is access to reliable sources of lowinterest funds. This is being achieved through the diversification of its sources, including the use of loan liquidation, bond issues and other direct financing methods.

Card Services—Business Growth and Service Enhancement

brought the total cardholder base to 8.8 million.

ON Credit Service issues tie-up cards for a wide range of businesses, including superstores, shopping centers, home centers, drugstores and foreign-owned companies. It currently handles over 40 different cards. Despite the general stagnation of credit card issues in Japan, ÆON Credit Service continued to enjoy strong consumer support and was able to sign up 1.2 million new cardholders in fiscal 2000. This increase, the biggest in the credit service industry,

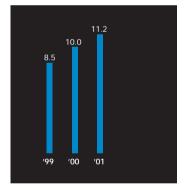
Customer convenience is a vital priority for ÆON Credit Service. Its efforts to improve convenience include the active recruitment of merchants. In fiscal 2000 it attracted approximately 34,000 new merchants, increasing the total network in Japan to around 280,000. The "customer first" philosophy also applies to merchant development activities. The commissions charged by ÆON Credit Service are among the lowest in the credit service industry, and it has gained an excellent reputation for reliability among affiliated merchants.

ÆON Credit Service has traditionally handled cards for ÆON Group companies, especially Jusco. In fiscal 2000 it introduced the ÆON Card, which combines the advantages of all group cards. This new card represents a major step forward in customer convenience and allows ÆON Credit Service to offer a variety of attractive services based on the capabilities of the ÆON Group. ÆON Credit Service will continue to develop tie-up cards with ÆON Group companies. It will also work to enhance the potential of the ÆON brand.

In fiscal 2000 ÆON Credit Service also introduced a withdrawal service for Postal Savings accounts. Other enhancements to card functions include the introduction of a debit card that can be used as a cash card and credit card, in partnership with the Shonai Bank, the Tottori Bank and the Mie Bank.

There were a number of enhancements to customer services. During the "Tokimeki Points" campaign, customers received rebates based on the level of their card spending. Under the "Shopping Safety Insurance" scheme, goods purchased using a card are automatically insured against breakage. ÆON Credit Service also launched a discount service for domestic and international telephone calls. Another important aspect of customer service is the cardholder magazine Mom. With a circulation of 300,000, this publication is an important tool for distributing information and canvassing the views and needs of cardholders.

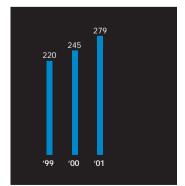
Number of Domestic Cardholders (Million cards)



ÆON Credit Service

introduced the ÆON Cards for ÆON Group in fiscal 2000.

Number of Domestic Affiliated Merchants (Thousand merchants)



Expanding the Network and Establishing New Channels

ON Credit Service is continually working to improve the convenience and attractiveness of its services by enhancing its network of cash dispensers (CDs). By February 2001, it had built a nationwide network of over 110,000 machines. ÆON Credit Service is also expanding its network of directly owned CDs, including those installed in Ministop convenience stores and its own outlets. As of February 2001, there were 1,257 machines in place. At the same time, ÆON Credit Service is improving the functionality of its CD network, including 24-hour access and the supply of insurance services.

In developing its business network, ÆON Credit Services also aims to foster close links with local communities. It has added 12 new outlets to its branch network, bringing the total to 52 throughout Japan. In addition, ÆON World Desk outlets have been established in 30 cities in 18 countries to provide support for cardholders traveling overseas. In Japan, similar outlets have been established in Sendai and Osaka. Services

include currency conversion and the immediate issuance of international cards. The creation of innovative services has been an important factor in the success of ÆON Credit Service. The Company took its first step into the world of e-commerce with the establishment of the ÆON Market website, which provides an extensive range of Internet-based services to cardholders. The Shopping Market allows users to purchase leading brand products from Japan and around the world, while the Card & Loan Market offers card issues after 30-minute credit checks and same-day loan services. In the Insurance Market, customers can compare and buy vehicle insurance products and apply for various types of insurance cover. The ÆON Card Net Branch allows cardholders to obtain account statements and change their address and telephone number details. Since fiscal 1999 it has also been possible to access the site from mobile telephones via i-mode, Ezweb and J-SKYweb, to obtain account statements and apply for loans.

ÆON Credit Service is also enhancing its expertise and knowledge through its active participation in next-generation card projects. These include the IC card verification project of the Ministry of Posts and Telecommunications, and the electronic toll collection (ETC) system, which is currently being trialled by the Ministry of Land, Infrastructure and Transport.

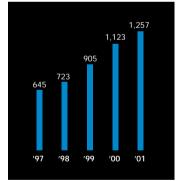


ÆON Credit Service has expanded its merchant network to 280,000 in Japan.

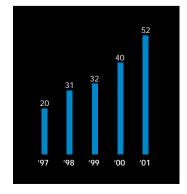


A branch network of ÆON Credit Service has been established thorough out Japan.

Number of Self-owned CDs in Japan



Number of Domestic Branches



Our affiliated merchants' network comprises various business categories including fast-food chains, retailers, as well as financial institutions.

ÆON Credit Service improves its ATM and CD services including 24-hour-operations.



ÆON Credit Service handles various insurance products.

> The ÆON Call Center engaged in responding service from

customers directly.



ÆON Credit Service has introduced "i-mode service" providing convenience for all customers.

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ÆON Credit Service is currently enhancing its information services such as the ÆON Card Net Branch and the ÆON Market.

Diversification and Efficiency Improvements

n addition to its credit card business, ÆON Credit Service is also involved in a wide array of other business activities. These include financing, the insurance agency business, the servicer business, the card processing business, and the posting business.

In the area of finance services, ÆON Credit Service offers low-interest "Member's Loans" for specific purposes, as well as "Study Loans," "Life Support Loans" and "Dental Loans." ACS Finance Co., Ltd. is developing services based primarily on small loans. The amount of finance handled at the non-consolidated level, excluding agency loans,

increased by 17.4% over the previous year's level to ¥240.1 billion in fiscal 2000.

The insurance agency business continues to grow steadily. NCS Kosan Co., Ltd. handles a wide range of insurance products, especially vehicle insurance, as well as extended guarantee services for electrical appliances. Its turnover is in excess of ¥2.3 billion.

The servicer business is handled by ACS Credit Management Co., Ltd. Using loan recovery know-how developed by ÆON Credit Service, it acted as a recovery agent for loans totaling approximately ¥15 billion in fiscal 2000.

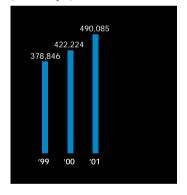
ÆON Credit Service is actively working to improve the efficiency of its business operations. For example, by establishing its own card processing center, it has speeded up the card issuing process. It has also brought peripheral card-related activities, such as invoicing and direct mail, in-house. At the same time, it is actively expanding into new areas of business, including contracting for ÆON Group companies. Call centers have been established in Chiba and Osaka to ensure a prompt

response to requests and inquiries from cardholders. Cardholder comments are fed back from the call centers for use in operational improvement and the development of new services.

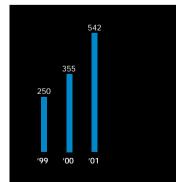
In fiscal 2000, ÆON Credit Service opened a new Credit Center. This facility provides rapid credit checks in preparation for card issues. It uses the latest technology, including an auto-scoring system and predictive diallers. Credit checking, which was previously carried out at branch level, has been centralized to provide a speedier and more efficient operation.



Loan Trading Volume (Millions of yen)



Revenue of Insurance Business (Millions of yen)



OVERSEAS OPERATIONS

Sustained Growth in Hong Kong

ON Credit Service first moved into Hong Kong in 1987. As one of the first credit service companies to expand into an overseas market, it achieved rapid growth. Its success in Hong Kong became the stepping stone for decisive moves into other markets, including Thailand, Malaysia and Taiwan.

Business activities in Hong Kong are handled by Aeon Credit Service (Asia) Co., Ltd., which is involved mainly in the area of card services and lending. Since its establishment, it has set new profit records in successive years, and in September 1995 it was listed on the Hong Kong Stock Exchange. Today it is a major presence in the Hong Kong credit market and has built a strong business base. In fiscal 2000 the company attracted 110,000 new cardholders, both through its links with leading international brands like American Express and Mastercard, and also through its involvement with new cards issued by local companies, such as the HKNet Card and the Hon Po Restaurant Card. Its cardholder base as of

February 2001 was in excess of 720,000. Operating income in fiscal 2000 amounted to HK\$8.46 million, and net income reached HK\$2.1 million.

Aeon Credit Service (Asia) is strongly committed to the improvement of customer convenience and is the first non-bank in Hong Kong to have its own CDs. In the year ended February 2001, it installed 291 CDs at locations throughout Hong Kong. It is also playing an important role in the global service network of the ÆON Credit Service Group by configuring its CD network to allow cardholders from Japan to access cashing services in Hong Kong.

Another important area of involvement for Aeon Credit Service (Asia) is e-commerce. It has developed the "Aeon-Spot" Internet payment gateway. In addition, CDs and multimedia terminals can be used to make card payments, order goods or arrange installment payment plans.

Aeon Credit Service (Asia) actively participates in community activities. It has issued numerous tie-up cards for local public service organizations. Other community contribution activities include the establishment of the ÆON Jusco Education and Environment Fund Limited.

In fiscal 2001 Aeon Credit Service (Asia) aims to increase its cardholder base to 820,000 and its CD network to 340 units. It also plans to expand its business activities, including the establishment of a tie-up with Visa Card International.

AEON Credit Service (ASIA) attracted 720,000 cardholders.

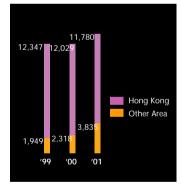
AEON Credit Service (ASIA) has built the biggest CD network among Hong Kong's non-bank husinesses



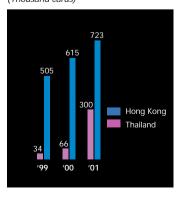


AEON Credit Service (ASIA) has established a major presence in the Hong Kong credit market.

Revenues from Overseas Operation (Millions of yen)



Number of Overseas Cardholders (Thousand cards)



As the second overseas subsidiary of ÆON Credit Service, AEON Thana Sinsap (Thailand) was established in 1992 and shows continual growth.





I MARIE



AEON Thana Sinsap (Thailand) has consolidated its position as the No.1 credit company in the country with its 300,000 cardholders.



AEON Thana Sinsap (Thailand) developed its CD network for the first time as a local credit enterprise.



AEON Information Service (Shenzhen), the newest overseas subsidiary of ÆON Credit Service, handles telemarketing operations for the ÆON Group.

Business Development in Asia

n Thailand, Aeon Thana Sinsap (Thailand) Co., Ltd. was established in 1992. In 1998 ACS Capital Corporation Ltd. was created in partnership with a leading local company to build a business based on hire purchase and credit card services. Current priorities include the expansion of its business network to include regional cities, and the enhancement of its CD network. Aeon Thana Sinsap (Thailand) issues new cards in partnership with local companies and Japanese-owned companies, as well as tie-up cards based on international brands, such as Mastercard and JCB. Its cardholder base surged from 60,000 in February 2000 to 300,000 in February 2001. Over the same period, the company installed 52 new CDs, bringing its total network

to 66. These efforts have been paralleled by sustained growth in the company's performance. In fiscal 2000 operating income amounted to 1,226 million bahts, an increase of 87.3% over the previous year's figure. Aeon Thana Sinsap (Thailand) and ACS Capital Corporation will continue to expand their operations and strengthen their internal structures in preparation for listing on the Thai Stock Exchange.

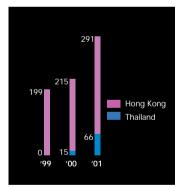
In 1997 ÆON Credit Service established ACS Service (M) SDN.BHD to provide hire purchase services in Malaysia. By fiscal 2000 it had increased the number of affiliated merchants to 1,900 and expanded its branch network from Kuala Lumpur to Johoval, Penang and Eastern Malaysia (Borneo). In fiscal 2000 its operating income increased by 55.0% to 21 million ringgits.

The Taiwan-based subsidiary ACS Credit Service (Taiwan) Co., Ltd. was established in 1999 to develop activities centering on hire purchase services. It commenced full-scale business operations in fiscal 2000 and has already attracted 600 merchants.

Aeon Information Services (Shenzhen) Co., Ltd. was established in June 2000. It handles telemarketing operations under contract to Aeon Credit Service (Asia) Co., Ltd. It is also expanding its operator work force and facilities in preparation for the provision of services to companies outside of the ÆON Group.

ship s tie-up 3. Its card-1 February 2001. ging its total netwo the company's pe million bahts, an insap (Thailand) an as and strengthen ck Exchange. N.BHD to provide d the number of from Kuala Lumpu

Number of Self-owned CDs



SOCIAL CONTRIBUTIONS AND **ENVIRONMENTAL ISSUES**

Social Contribution and Environmental Protection Activities

he ÆON approach is to start with the achievable. This philosophy guides the corporate efforts of ÆON Credit Service to fulfill its corporate citizenship mission at all levels, from participation in voluntary activities in local communities, to initiatives to protect the global environment.

ÆON Credit Service carries out unique charity initiatives with the support of cardholders. It issues a variety of charity cards, such as the "ÆON Green Fund Card". Part of the card management fees paid on such cards are donated to charity. It also introduced a charity system based on the "Tokimeki Points" cam-

> paign, which provides rebates based on the amount spent. Since fiscal 1996 funds from this source have been used to produce and donate 442 copies of 88 Braille titles and 112 copies of 34 tape titles to the Japan Braille Library. ÆON Credit Service also donates funds to the Green Fund.

Every year ÆON Credit Service employees participate in voluntary activities and charity work at institutions for the physically and mentally handicapped. Employees take part in seasonal events. Donations are raised mainly through employees' collection efforts.

Jobs are provided for handicapped people at a Business Support Center established by ÆON Credit Service. Designed for wheelchair access, the Center offers a pleasant working environment for jobs that include IT-based administrative tasks.

The ÆON concept of starting with the achievable is also reflected in a range of initiatives based on employee participation. Workers use their free time to take part in various community-oriented activities, such as "Hometown Clean-up Campaigns" in the areas around ÆON Credit Service offices.

ÆON Credit Service is also working to ensure that all aspects of business activities are environment-friendly. For example, it is introducing cards made from the nonvinyl material PET-G, and the transparent windows in its invoice envelopes are now made from gran paper, which can be burned without emitting dioxins.



ÆON Group Environmental Foundation is currently promoting The Great Wall of China Reforest Project together with the government of China and the city of Beijing.



out Japan with the participation of local sponsers and the ÆON Group's companies.



The ÆON Group 1% Club promotes international cultural and human exchange activities thorough the "Teenage Ambassadors Program."



A ecological musical "Kane ga mori no Kappa" was presented thorough

SOCIAL CONTRIBUTIONS AND ENVIRONMENTAL ISSUES

Global Activities as a Member of the ÆON Group

he ÆON Group 1% Club is a major initiative involving the entire Group. Group companies donate 1% of their before-tax income to a fund that is used to support environmental conservation, international cultural and human exchange, and the development of regional culture and communities.

In fiscal 2000 the ecological musical "Kane ga Mori no Kappa" was presented throughout Japan with the participation of local supporters and children. ÆON Credit Service was a sponsor for this project. It also brought Cambodian children to Japan under the "Little Ambassador" program, the aim of which is to bring children from around the world to Japan for international exchange activities. The Cambodian children met children from throughout Japan and participated in a variety of international exchange activities, including attendance at Japanese educational institutions. The project helped to foster understanding and friendship between Japan and Cambodia. The ÆON Group Environmental Foundation undertakes environmental conservation activities from a global perspective. At present it is working with the City of Beijing in the People's Republic of China to restore forests along the Great Wall of China, which has World Heritage status. The

number of participants in the third planting in fiscal 2000 was even higher than in

the previous year at around 2,700. A cumulative total of 390,000 trees have been

planted. The ÆON Group also supports community-based efforts to preserve

Japan's remaining natural areas, including the conservation of village forests.

ACON PESTIVAL 201

Through overseas subsidiaries of ÆON Credit Service, many charity programs have held in many countries.



ÆON Credit Service has donated Braille books and tapes to the Japan Braille Library since 1996.



Financial Review

ÆON Credit Service Co., Ltd. and Consolidated Subsidiaries for the Years Ended February 20, 2001 and 2000

Results of Operations

Revenues

Interest income Credit card fees

Hire purchase fees

Service fees Other operating revenues

Total revenues

Expenses

Interest expense Provision for credit losses Salaries and fringe benefits Advertising and promotion Travel and communication Other operating expenses Other - net

Total expenses

Net income

Financial Position

Cash and cash equivalents Finance receivables -net of allowance for possible credit losses Investments Property and equipment Deferred income taxes Other assets **Total Assets**

1. Summary

In the consolidated accounting period ended February 20, 2001, ÆON Credit Service Co., Ltd. and its consolidated subsidiaries actively worked to establish new branches, install more directly owned cash dispensers (CDs), attract more cardholders, and accelerate the development of the merchant base. Another target was the improvement of operational efficiency through the establishment of integrated operation

		Millions of Yen		
	2001	2000	changes	changes (%)
¥	49,674	¥ 43,713	¥ 5,961	13.6
	11,423	10,001	1,422	14.2
	3,178	2,158	1,020	47.3
	3,069	2,525	544	21.5
	2,519	3,157	(638)	(20.2)
¥	69,863	¥ 61,554	¥ 8,309	13.5
¥	6,399	¥ 5,663	¥ 736	13.0
	8,810	8,367	443	5.3
	9,995	8,692	1,303	15.0
	3,615	3,535	80	2.3
	4,671	4,260	411	9.6
	16,647	15,589	1,058	6.8
	1,644	1,417	227	16.0
¥	51,781	¥ 47,523	¥ 4,258	9.0
¥	10,238	¥ 7,635	¥ 2,583	33.8

	Millions of Yen		
2001	2000	changes	changes (%)
¥ 10,174	¥ 9,316	¥ 858	9.2
289,448	249,452	39,996	16.0
6,641	9,756	(3,115)	(31.9)
5,438	4,387	1,051	24.0
1,735	520	1,215	233.7
14,614	11,316	3,298	29.1
¥ 328,050	¥ 284,747	¥ 43,303	15.2

centers, including call centers and credit checking centers, for card-related services. The Group also focused on the establishment of new income sources, including an involvement in e-commerce and the development of business operations in Taiwan and China (Shenzhen).

ÆON Credit Service Co., Ltd. further enhanced customer convenience by integrating cards issued by Jusco and various other ÆON Group companies into the new ÆON Card.

These efforts resulted in the addition of 1.6 million cardholders, while net finance receivables increased by 16.0% to an all-time high of ¥289,448 million. Total assets also set a new record with a 15.2% increase to ¥328,050 million. Operating revenue was 13.5% higher, reflecting further strong growth in the cardholder base and the steady expansion of lending and card shopping activities. Operating expenses were 9.0% higher, mainly because of increased financing costs due to the expansion of the lending business, and an upward trend in personnel costs due to the expansion of business operations. Net income climbed 34.1% to an all-time high of ¥10,238 million, continuing the Group's record of consistent growth in sales and income. Net income per share was ¥215.24.

(3) Hire Purchase Fees

Turnover increased by 46.9% to ¥28,028 million, lifting installment plan receivables by 55.7% to ¥15,000 million. Income was dramatically higher with a 47.3% increase to ¥3,178 million. Factors contributing to this growth included

Operating Expenses

		Millions of Yen		
	2001	2000	changes	changes (%)
Expenses				
Interest expense	¥ 6,399	¥ 5,663	¥ 736	13.0
Provision for credit losses	8,810	8,367	443	5.3
Salaries and fringe benefits	9,995	8,692	1,303	15.0
Advertising and promotion	3,615	3,535	80	2.3
Travel and communication	4,671	4,260	411	9.6
Other operating expenses	16,647	15,589	1,058	6.8
Other – net	1,644	1,417	227	16.0
Total expenses	¥ 51,781	¥ 47,523	¥ 4,258	9.0

Operating Expenses

Operating expenses increased by 9.0% to ¥51,781 million. The main factors behind the increase were as follows.

(1) Interest Expenses

Japanese interest rates remained low. ÆON Credit Service used commercial paper as a low-interest medium for obtaining finance. It also issued its first domestic unsecured straight bond issue, worth ¥10 billion. Another ¥5 billion was raised through the liquidation of credit card claims. These methods all helped to lower the cost of funds. Consolidated subsidiaries in Hong Kong, Thailand, Malaysia and Taiwan also worked to improve their financial efficiency. These efforts were reflected in a reduction in interest paid on funds raised. Though interestbearing liabilities increased by 18.5% over the previous year's

3. Cash Flows

Provision for possible credit loss on finance receivables increased by 5.3% to ¥8,810 million in the year ended February 20, 2001. However, net cash flows from operating activities were ¥19.4% lower at ¥8,946 million, due to factors that included increased turnover in the credit and hire purchase areas.

An analysis of investment-related cash flows shows that the amount of funds used in investment activities was ¥38,142 million. This reflects a 16.0% increase in turnover in the area of lending operations, and a 15.7% increase in the balance of outstanding loans to customers.

Revenues

		Millions of Yen				
	2001	2000	changes	changes (%		
otal volume						
Loan – credit card and other	¥ 490,08	5 ¥ 422,224	¥ 67,861	16.1		
Credit card	515,84	446,020	69,822	15.7		
Hire purchase	28,02	19,080	8,948	46.9		
Total trading volume	¥ 1,033,95	5 ¥ 887,324	¥ 146,631	16.5		
inance receivables						
Loan – credit card and other	¥ 206,20	7 ¥ 178,211	¥ 27,996	15.7		
Credit card	72,01	5 64,949	7,066	10.9		
Hire purchase	15,00	9,633	5,367	55.7		
Total finance receivables	¥ 293,22	2 ¥ 252,793	¥ 40,429	16.0		
Revenues						
Interest income	¥ 49,67	4 ¥ 43,713	¥ 5,961	13.6		
Credit card fees	11,42	3 10,001	1,422	14.2		
Hire purchase fees	3,17	2,158	1,020	47.3		
Service fees	3,06	9 2,525	544	21.5		
Other operating revenues	2,51	9 3,157	(638)	(20.2)		
Total revenues	¥ 69,86	3 ¥ 61,554	¥ 8,309	13.5		

2. Operating Results

Revenues

Turnover increased by 16.5% to ¥1,033,955 million, and finance receivables by 16.0% to ¥293,222 million. Total revenues was 13.5% higher at ¥69,863 million. As outlined below, a variety factors influenced income performance in each area of activity.

(1) Interest Income

Turnover increased by 16.1% to ¥490,085 million, while the balance of loans to customers was 15.7% higher at ¥206,207 million, and income from lending operations increased by 13.6% to ¥49,674 million. Contributing factors included the sustained growth of the cardholder base and the expansion of the CD network.

(2) Credit Card Fees

ÆON Credit Service enhanced customer convenience by integrating cards issued by ÆON Group companies into the ÆON Card. It also launched the new ÆON American Express Card in partnership with American Express. These innovations were accompanied by continuing efforts to attract new users for existing tie-up cards. Turnover increased by 15.7% to ¥515,842 million. Despite the liquidation of bonus payment claims worth ¥5 billion, the balance of installment plan receivables rose by 10.9% to ¥72,015 million, causing a substantial increase in the balance of claims. Income was 14.2% higher at ¥11,423 million. the efforts of two consolidated subsidiaries in Thailand and one in Malaysia to strengthen their operations in provincial cities, and aggressive promotion campaigns conducted jointly with affiliated merchants.

level, interest expenses in the year ended February 2001 was only 13.0% higher at ¥6,399 million.

(2) Provision for Credit Losses

In the year ended February 20, 2001, ÆON Credit Service provided ¥8,810 million for credit losses. This total consists of ¥7,759 in direct write-offs, and ¥1,051 million in transfers to the credit loss reserve. The balance of the credit loss reserve at the end of the accounting period was ¥7,178 million, which is equivalent to 3.5% of the balance of loans to customers.

The ÆON Credit Service Group manages its credit operations under strict and stringently applied credit checking criteria. This approach has enabled the Group to accumulate a high-quality asset portfolio, and the credit loss ratio has remained extremely low.

Net Cash flows from financial activities amounted to ¥30,201 million. Long-term funds procured amounted to ¥57,480 million, while the net amount raised through lowinterest commercial paper reached ¥1,000 million. Another ¥10 billion was raised through the first domestic unsecured straight bond issue. The funds were used mainly to retire shortterm debt. The use of these financing mechanisms allowed ÆON Credit Service to secure itself against future rises in interest rates by fixing the rates on funds procured.

Net cash at the end of the accounting period amounted to ¥10,174 million. This is ¥858 million higher than in the previous accounting period.

4. Operating Income by Location and Segment

		Millions of Yen				
	2001	2000	changes	changes (%		
otal assets						
Japan	¥ 263,254	¥ 231,620	¥ 31,634	13.7		
Hong Kong	47,125	44,138	2,987	6.8		
Other areas	17,671	8,989	8,682	96.6		
Total Assets	¥ 328,050	¥ 284,747	¥ 43,303	15.2		
evenues						
Japan	¥ 54,248	¥ 47,207	¥ 7,041	14.9		
Hong Kong	11,780	12,029	(249)	(2.1)		
Other areas	3,835	2,318	1,517	65.4		
Total revenues	¥ 69,863	¥ 61,554	¥ 8,309	13.5		

There was sustained growth in the number of cardholders in Japan, and total increase of 1.2 million, was among the biggest in the industry. The number of active cardholder accounts reached 8.8 million. This was reflected in record levels of card cashing and card shopping turnover. There was also steady growth in the turnover of the three consolidated subsidiaries in Japan, which are involved in the insurance agency business, servicer activities, and small-amount lending. These factors produced a 14.9% increase in operating income, which amounted to ¥54,248 million.

In Hong Kong, ÆON Credit Service worked dynamically to attract new cardholders. It also launched the ÆON American Express Card in partnership with American Express. These efforts resulted in a 110,000 rise in the cardholder base, one of the biggest increases in the industry, bringing the cumulative total to 720,000.

This growth was mirrored in a steady upward trend in card cashing and card shopping turnover, and operating income was 3.1% higher in Hong Kong dollar terms. However, an increase in the value of the yen caused operating yen-based operating income to decline by 2.1% to ¥11,780 million.

In Thailand ÆON Credit Service expanded its network of branches and CDs. It also issued four tie-up cards, including

cards developed with major Thai department stores. The number of cardholders surged to 300,000, up from 60,000 at the start of the accounting period, and there was a substantial increase in turnover.

In Malaysia increased regional marketing activities and aggressive joint promotion activities with merchants brought an increase in hire purchase turnover. In addition, ÆON Credit Service commenced full-scale business operations and was able to attract 600 merchants during the year ended February 20, 2001. Monthly hire purchase turnover reached the equivalent of ¥100 million.

In June 2000 ÆON Credit Service established a local subsidiary in Shenzhen, China to operate a call center business. This company provided telemarketing services for the Hong Kong subsidiary. It is also expanding its facilities and strengthening its customer service capabilities in preparation for outside contracting.

These efforts were reflected in sharply higher operating income in Thailand, Malaysia, Taiwan, China (Shenzhen) and other markets. The total for the year was ¥3,835 million, an increase of 65.4% over the previous year's result.

5. Funding and Liquidity

In Japan, ÆON Credit Service continued to diversify its sources of funds. In the area of direct financing, it liquidated ¥5 billion in bonus payment claims, including credit card revolving payments. This followed the liquidation of ¥10 billion in future claims, in the previous accounting period. ÆON Credit Service also implemented a domestic issue of ordinary bonds worth ¥10 billion and raised its ceiling for issues of

6. Shareholders' Equity

Shareholders' equity rose by 12.4% to ¥66,443 million. This resulted primarily from the fact that other surpluses increased by 36.3% over the previous year's level to ¥33,113 million. The shareholders' equity ratio was 0.5% lower at 20.3%, primarily

Shareholders' equity ratio, Return on assets, Return on equity: Shareholders' equity ratio Return on assets Return on equity Net income (millions of yen) Shareholders' equity (millions of yen) Total assets (millions of yen) Per share amount (yen): Net income Cash dividend Net assets

Notes:
1. The shareholders' equity ratio equals shareholders' equity at fiscal year-end divided by total assets at fiscal year-end.
2. Return on assets equals net income for the fiscal year divided by the average level of total assets during the fiscal year.
3. Return on equity equals net income for the fiscal year divided by the average level of shareholders' equity during the fiscal year.

commercial paper, which is used to access low-interest funds to ¥100 billion. Policies relating to indirect financing focused on the diversification of sources. ÆON Credit Service also took advantage of Japan's low-interest environment to secure longterm fixed-interest funds to provide stable supplies of low-cost finance.

because of an increase in the balance of loans to customers due to an upward trend in turnover. Net income per share was ¥215.24, while net assets per share stood at ¥1,396.87.

Consolidated Financial Statements

7. Risk Management

Derivatives

ÆON Credit Service and some of its overseas consolidated subsidiaries use interest swaps, based on payments at fixed interest rates and receipts at variable rates, and interest caps (buyer basis), to protect themselves against future increases in interest costs resulting from rises in market interest rates that affect debt that is subject to variable interest payments.

The main risk factors relating to derivatives are market risk, interest risk and credit risk. In the area of market risk, ÆON Credit Service has some exposure to the risk of interest rate fluctuation. However, it uses derivatives to hedge against increases in variable interest rates on its debt, and the transactions have the effect of reducing financing costs when interest rates are rising. Credit risk is the risk that the other party to a transaction will fail to fulfil the contract obligations. ÆON Credit Service deals only with financial institutions that have excellent credit ratings, and it also manages risk by dispersing its transactions among multiple parties. The risk of non-performance is therefore negligible.

Moreover, ÆON Credit Service has its own internal rules governing derivative contracts, including maximum amounts, transaction periods, timing and other factors. The departments that supervise derivative transactions are independent from the departments that implement them. Details of transactions are reported at regular intervals to the senior management, including the directors in charge and the management council.

Exchange Risk Management

ÆON Credit Service uses currency contracts to hedge the risk of currency fluctuations affecting dividend income denominated in foreign currencies. Some overseas subsidiaries obtain loans from financial institutions in currencies other than the local currency. However, all such transactions are covered by currency swaps, which allow them to purchase foreign currency at a price that will be fixed on the repayment date. All currency risk on the foreign currency debt of overseas subsidiaries is therefore hedged against currency risk. Currency swap costs are managed as part of the total cost of finance. The cost of currency swaps is included in the borrowing rate negotiated with financial when new loans are raised.

As with interest swaps, currency swaps are also subject to internal rules that govern maximum amounts, transaction periods, timing and other factors. Supervision is provided by departments that operate independently of the departments that carry out the actual transactions. Transaction information is reported at regular intervals to the senior management, including the relevant directors and the management council.

Consolidated Balance Sheets

ÆON Credit Service Co., Ltd. and Consolidated Subsidiaries for the Years Ended February 20, 2001 and 2000

ASSETS

Cash and cash equivalents Finance receivables - net of allowance for possible credit losses (Note 2) Investments (Note 3) Property and equipment (Note 4) Deferred income taxes (Note 7) Other assets TOTAL

LIABILITIES AND SHAREHOLDERS' EQUITY

Liabilities

Debt (Note 5) Accounts payable Accrued income taxes (Note 7) Accrued liabilities (Note 8) Deferred income taxes (Note 7) **Total liabilities**

Minority interests

Shareholders' equity (Notes 10, 11 and 12)

Common stock, ¥50 par value - authorized, 80,000,000 shares; issued and outstanding, 2001 and 2000 - 47,565,760 shares

Additional paid-in capital

Retained earnings

Accumulated other comprehensive income

Total shareholders' equity

TOTAL

See notes to consolidated financial statements.

М	illions of Yen	Thousands of U.S. Dollars
2001	2000	2001
¥ 10,174	¥ 9,316	\$ 87,707
289,448	249,452	2,495,241
6,641	9,756	57,250
5,438	4,387	46,879
1,735	520	14,957
14,614	11,316	125,983
¥ 328,050	¥ 284,747	\$ 2,828,017
¥ 212,356	¥ 179,163	\$ 1,830,655
29,756	28,028	256,517
6,198	3,564	53,431
6,142	7,317	52,948
191	1,692	1,647
254,643	219,764	2,195,198
6,964	5,863	60,034
15,467	15,467	133,336
17,104	17,104	147,448
33,113	24,302	285,458
759	2,247	6,543
66,443	59,120	572,785
¥ 328,050	¥ 284,747	\$ 2,828,017

Consolidated Statements of Income and Comprehensive Income ÆON Credit Service Co., Ltd. and Consolidated Subsidiaries for the Years Ended February 20, 2001, 2000 and 1999

		Millions of Yen		
	2001	2000	1999	U.S. Dollars
Revenues				
Interest income	¥ 49,674	¥ 43,713	¥ 39,242	\$ 428,224
Credit card fees	11,423	10,001	9,021	98,474
Hire purchase fees	3,178	2,158	1,715	27,397
Service fees	3,069	2,525	2,111	26,457
Other operating revenues (Note 13)	2,519	3,157	2,550	21,715
Total revenues	69,863	61,554	54,639	602,267
Expenses				
Interest expense	6,399	5,663	5,939	55,164
Provision for credit losses (Note 2)	8,810	8,367	7,171	75,948
Salaries and fringe benefits	9,995	8,692	8,245	86,164
Advertising and promotion	3,615	3,535	3,620	31,164
Travel and communication	4,671	4,260	3,977	40,267
Other operating expenses (Note 14)	16,647	15,589	13,084	143,509
Other - net (Note 15)	1,644	1,417	1,480	14,172
Total expenses	51,781	47,523	43,516	446,388
Income before income taxes	18,082	14,031	11,123	155,879
Income taxes (Note 7):				
Current	9,515	6,410	5,789	82,025
Deferred	(1,671)	(14)	(363)	(14,405
Total income taxes	7,844	6,396	5,426	67,620
Net income	10,238	7,635	5,697	88,259
Other comprehensive income (loss), net of tax (Note	12):			
Net change in net unrealized gains on available-for-sale securit	-	1,927	109	(15,043
Foreign currency translation adjustments	257	(424)	(242)	2,215
Other comprehensive income (loss)	(1,488)	1,503	(133)	(12,828
Comprehensive income	¥ 8,750	¥ 9,138	¥ 5,564	\$ 75,431

		Yen		U.	S. Dollars
Net income					
Basic	¥ 215.24	¥ 160.51	¥ 121.59	\$	1.86
Diluted	215.24	160.51	121.59		1.86
Cash dividends declared	30.00	35.00	15.91		0.26

See notes to consolidated financial statements.

Consolidated Statements of Shareholders' Equity ÆON Credit Service Co., Ltd. and Consolidated Subsidiaries for the Years Ended February 20, 2001, 2000 and 1999

			Mil	lions of Yen			housands of U.S. Dollars
		2001		2000		1999	 2001
Common stock:							
Balance, beginning of year	¥	15,467	¥	15,467	¥ 1	2,677	\$ 133,336
Issuance of stocks		—		_		2,790	_
Balance, end of year	¥	15,467	¥	15,467	¥ 1	5,467	\$ 133,336
Additional paid-in capital:							
Balance, beginning of year	¥	17,104	¥	17,104	¥ 1	4,351	\$ 147,448
Issuance of stocks - net of stock issue costs		_				2,753	_
Balance, end of year	¥	17,104	¥	17,104	¥ 1	7,104	\$ 147,448
Retained earnings:							
Balance, beginning of year	¥	24,302	¥	17,467	¥ 1	2,512	\$ 209,500
Net income		10,238		7,635		5,697	88,259
Total		34,540		25,102	1	8,209	297,759
Deduct:							
Cash dividends		1,427		800		742	12,301
Balance, end of year	¥	33,113	¥	24,302	¥ 1	7,467	\$ 285,458
Accumulated other comprehensive income: Net unrealized gains on available-for-sale securities (net of applicable income taxes):							
Balance, beginning of year	¥	2,409	¥	482	¥	373	\$ 20,767
Net change during the year, net of reclassification adjustment		(1,745)		1,927		109	(15,043
Balance, end of year	¥	664	¥	2,409	¥	482	\$ 5,724
Foreign currency translation adjustments:							
Balance, beginning of year	¥	(162)	¥	262	¥	504	\$ (1,396
Aggregate translation adjustments during the year		257		(424)		(242)	2,215
Balance, end of year	¥	95	¥	(162)	¥	262	\$ 819

See notes to consolidated financial statements.

Consolidated Statements of Cash Flows

ÆON Credit Service Co., Ltd. and Consolidated Subsidiaries for the Years Ended February 20, 2001, 2000 and 1999

		Millions of Yen		Thousands o U.S. Dollars
	2001	2000	1999	2001
Cash flows from operating activities:				
Net income	¥ 10,238	¥ 7,635	¥ 5,697	\$ 88,259
Adjustments to reconcile net income to net cash provided by				
operating activities:				
Provision for possible credit losses on finance receivables	8,810	8,367	7,171	75,948
Depreciation and amortization	2,321	1,884	1,524	20,009
Minority interest in earnings	1,533	1,333	1,175	13,215
Deferred income taxes	(1,671)	(14)	(363)	(14,405
Loss (gain) on investment	36	(65)	247	310
Changes in operating assets and liabilities:				
Credit card and hire purchase receivables	(13,360)	(5,831)	(10,347)	(115,172
Accrued interest receivables	(584)	(466)	(398)	(5,034
Accounts payable	1,710	386	6,233	14,741
Accrued liabilities	(1,346)	70	3,030	(11,603
Accrued income taxes	2,629	14	780	22,663
Other - net	(1,370)	(2,208)	(2,233)	(11,810
Net cash provided by operating activities	8,946	11,105	12,516	77,121
Credit card and other loan originated Credit card and other loan repaid	(278,550) 245,167	(237,594) 211,775	181,213	(2,401,293 2,113,509
Purchases of investment securities available-for-sale			(477)	
Proceeds from sale of available-for-sale securities	_	11	99	_
Net decrease (increase) in other investments	(237)	(1,605)	89	(2,043
Capital expenditures	(4,522)	(2,501)	(2,168)	(38,983
Net cash used in investing activities	(38,142)	(29,914)	(32,596)	(328,810
Cash flows from financing activities:				
Net decrease in short-term debt	(9,734)	(14,164)	(4,381)	(83,914
Net increase in commercial paper	1,000	4,000	_	8,620
Net proceeds from issuance of bond	9,934		_	85,638
Proceeds from long-term debt	57,480	45,559	25,428	495,517
Repayment of long-term debt	(26,735)	(14,754)	(14,608)	(230,474
Proceeds from issuance of common stock - net of stock issue cos	ts —	_	5,543	_
Dividends paid to the parent company's shareholders	(1,427)	(800)	(742)	(12,301
Dividends paid to minority shareholders	(317)	(297)	(349)	(2,733
Net cash provided by financing activities	30,201	19,544	10,891	260,353
Effect of exchange rate changes on cash and cash equivalents	(147)	(292)	(86)	(1,267
Net increase (decrease) in cash and cash equivalents	858	443	(9,275)	7,397
Cash and cash equivalents, beginning of year	9,316	8,873	18,148	80,310
Cash and cash equivalents, end of year	¥ 10,174	¥ 9,316	¥ 8,873	\$ 87,707

Supplemental disclosure of cash flow information:

Cash paid during the year for:

Interest	¥ 5,978	¥ 5,466	¥ 5,264 \$	51,534
Income taxes	6,885	6,552	5,257	59,353

See notes to consolidated financial statements.

1. Basis of Financial Statements and Summary of Significant Accounting Policies

Description of Business

ÆON Credit Service Co., Ltd. (the "parent company") and its consolidated subsidiaries (together, the "Companies") provide credit card and other consumer financing services in Japan and three other countries. Revenues of the parent company and a Hong Kong subsidiary are derived primarily from consumer financing activities. The major operations of subsidiaries in other countries consist primarily of hire purchases. There are 9 million active cardholders, over 279,000 merchants and a network of more than 110,000 cash dispensers in Japan. Also, there are 1 million active cardholders in other countries, mainly in Hong Kong and Thailand. The Companies belong to the ÆON Group, which consists of 147 companies, including supermarkets, specialty and convenience stores, as well as credit card and other consumer financing services. The majority of the parent company's shares are owned, directly and indirectly, by JUSCO CO., LTD.

Basis of Financial Statements

The accompanying consolidated financial statements are stated in Japanese yen, the currency of the country in which the parent company is incorporated and principally operates. Translation of Japanese yen into U.S. dollar amounts as of and for the year ended February 20, 2001, is included solely for the convenience of readers outside Japan and has been made at the rate of ¥116=U.S.\$1, the approximate rate of exchange at February 20, 2001. The translation should not be construed as a representation that the yen amounts could be converted into U.S. dollars at the above or any other rate.

The accompanying consolidated financial statements have been prepared on the basis of accounting principles generally accepted in the United States of America. In certain respects, effect has been given in the consolidated financial statements to adjustments that have not been entered in the Companies' general books of accounts, which are maintained principally in accordance with accounting practices prevailing in the countries of incorporation. Major adjustments include those relating to (1) valuation of equity securities and (2) recognition of commissions from member stores.

Summary of Significant Accounting Policies

Basis of Consolidation

The consolidated financial statements include the accounts of the parent company and all of its majority-owned domestic and foreign subsidiaries. Investments in an associated company are accounted for by the equity method. All significant intercompany accounts and transactions have been eliminated in consolidation. The excess of cost of the Companies' investments in subsidiaries and an associated company over their equity in the net assets at the dates of acquisition is generally amortized over a period of five years.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Due to the inherent uncertainty involved in making estimates, actual results could differ from those estimates.

Revenue Recognition

Interest income from finance receivables (loans) is recognized principally using the interest (actuarial) method.

Fee income from customers, member stores and contracted credit card companies is recorded on an accrual basis as services are rendered.

Finance Receivables

Finance receivables that the Companies have the intent and ability to hold for the foreseeable future or until maturity or payoff are reported at their outstanding unpaid principal balances reduced by any charge-off or specific valuation allowance.

Allowance for Possible Credit Losses

The allowance for possible credit losses is increased by charges to income and decreased by charge-offs (net of receivables). At the parent company level, the allowance for possible credit losses is provided at 100% of the receivable three months contractually past due, plus the amount calculated using a certain ratio which is determined based on the statistical analysis of historical credit losses. This reflects the parent company's periodic evaluation of the adequacy of the allowance based on their past loss experience, known and inherent risks in the portfolio, the estimated value of any underlying collateral and current economic conditions. Finance receivables of the parent company are charged off when the respective cash has not been collected during the past six months. All consolidated subsidiaries adopt similar policies for provisions for the allowance for possible credit losses and charge-offs of receivables.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, short-term investments with original maturities of three months or less.

Investment in Securities

Investments in debt and equity securities are classified as: (1) trading securities, which are accounted for at fair value with unrealized gains and losses included in earnings; (2) available-for-sale securities, which are accounted for at fair value with unrealized gains and losses excluded from earnings and reported in a separate component of shareholders' equity; or (3) held-to-maturity securities, which are accounted for at amortized costs. The Companies hold only available-for-sale securities.

For all securities, unrealized losses resulting from declines in market value that are other than temporary are recognized in earnings.

The costs of securities sold is determined based on the moving average-cost method.

Depreciation and Amortization of Property, Equipment and Other Assets

Depreciation of property and equipment is computed under the straight-line method at rates based on the estimated useful lives of the assets. Other fixed assets are amortized on a straight-line basis principally over a period of five years.

Income Taxes

Deferred tax assets or liabilities are computed based on the difference between the financial statements and income tax basis of assets and liabilities using the enacted tax rate. Deferred income tax expenses or credits are based on the change in the assets and liabilities from period to period, subject to an ongoing assessment of realization. No income taxes have been provided on undistributed earnings of consolidated subsidiaries and associated companies which the parent company considers to be permanently invested in foreign investees or not subject to tax should they be distributed from domestic investees to the parent company.

Financial Instruments

The Companies enter into interest rate swap/cap agreements as a means of managing their interest exposure. Interest differentials on the agreements are accrued as interest rates change over the contract period.

The Companies also enter into currency swap contracts in managing their foreign exchange risk.

Gain Arising from Sale by a Subsidiary of its Own Stock

The parent company accounts for gains arising from sale by a subsidiary of its previously unissued stock to minority shareholders as capital transactions in the consolidated financial statements.

Earnings per Share

Basic net income per share has been computed by dividing net income available to holders of common stock by the weightedaverage number of shares of common stock outstanding during the year. Diluted net income per share reflects the dilutive effect of all dilutive potential common shares outstanding during the period. There were no dilutive potential common shares outstanding for the years ended February 20, 2000, 1999 and 1998. On April 8, 1999 and February 10, 2000, the parent company issued additional shares in connection with elevenfor-ten stock split and two-for-one stock split, respectively. All per common share amounts in the financial indicators have been adjusted to reflect these stock splits.

Reclassifications

Certain reclassifications have been made in prior years' financial statements to conform to classifications used in the current year.

Effective in fiscal 2001, point-based sales incentive offers were reclassified from advertising and promotion expense to a reduction of revenue. This reclassification was in accordance with Emerging Issues Task Force ("EITF") Issue No. 00-22, "Accounting for 'Points' and Certain Other Time-Based or Volume-Based Sales Incentive Offers, and Offers for Free Products or Services to Be Delivered in the Future." Amounts reported for prior years have been reclassified to

2. Finance Receivables

Finance receivables, principally from consumers, as of February 20, 2001 and 2000, respectively, consisted of the following:

	Million	s of Yen	Thousands of U.S.Dollars
	2001	2000	2001
Credit card	¥ 72,015	¥ 64,949	\$ 620,819
Hire purchase	15,000	9,633	129,310
Credit card and hire purchase total	87,015	74,582	750,129
Loan-credit card, interest primarily at 24.0%—36.0%	190,244	163,853	1,640,034
Loan-other			
Unsecured, interest primarily at 11.0%—36.0%	13,412	11,837	115,621
Secured, interest primarily at 0.9%—6.1%	1,833	1,807	15,802
Loan to the ÆON group's employees	718	714	6,190
Credit card and other loan total	206,207	178,211	1,777,647
Finance receivable total	293,222	252,793	2,527,776
Accrued interest	3,404	2,786	29,345
Total	296,626	255,579	2,557,121
Allowance for possible credit losses	(7,178)	(6,127)	(61,880)
Net finance receivables	¥ 289,448	¥ 249,452	\$ 2,495,241

conform to the 2001 presentation. Point-based sales incentive offers reclassified for the fiscal 2001, 2000 and 1999 were ¥585 million (US\$5,043 thousand), ¥415 million and ¥530 million, respectively.

New Accounting Standard

In June 1998, the Financial Accounting Standards Board issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," as amended by SFAS No. 138. SFAS No. 133 requires an entity to recognize all derivatives as either assets or liabilities in the statement of financial position and measure those instruments at fair value. Gains or losses resulting from changes in the values of those derivatives would be accounted for depending on the use of the derivative and whether it qualifies for hedge accounting. The Companies adopted SFAS No. 133 on February 21, 2001 and recorded a one-time after-tax charge to expense for the initial adoption of ¥298 million (US\$ 2,569 thousand).

On February 20, 2001, contractual maturities of loans receivable

excluding accrued interest were as follows:

	Millions	of Yen	Thousands of U.S.Dollars	
Years ending February 20	Loan-Credit Card	Loan-Other	Loan-Credit Card	Loan-Other
2002	¥ 120,094	¥ 8,360	\$ 1,035,293	\$ 72,069
2003	66,276	3,846	571,344	33,155
2004	3,874	2,323	33,397	20,026
2005	0	1,110	0	9,569
2006	0	239	0	2,061
Thereafter	0	85	0	733

A substantial portion of the loan portfolio represents loans made under a revolving line of credit arrangements. Under such arrangements, borrowers may repay loans or make additional borrowings at anytime within the line of credit amounts, as long as minimum periodic debt payments are regularly made up until the specified repayment date. The above tabulation, therefore, is not to be regarded as a forecast of future cash collection. During the years ended February 20, 2001 and 2000, the ratios of loans repaid to average loan receivable balances were 53.7% and 53.1%, respectively.

During the year ended February 20, 2001, the parent

company sold credit card receivables of ¥5,150 million (US\$ 44,397 thousand) to a special purpose company. Loss on such sales was not significant.

During the year ended February 20, 2000, the parent company sold beneficial interests of ¥9,801 million to a special purpose company, for which the parent company exchanged credit card receivables. Gain on such sales were not significant.

The changes in the allowance for possible credit losses for the years ended February 20, 2001, 2000 and 1999 are shown below:

	Millions of Yen			Thousands of U.S.Dollars
	2001	2000	1999	2001
Balance, beginning of year	¥ 6,127	¥ 5,273	¥ 4,446	\$ 52,819
Provision for possible credit losses	8,810	8,367	7,171	75,948
Charge-offs:				
Charge-offs	(8,571)	(7,810)	(6,762)	(73,888)
Recoveries	756	405	482	6,517
Net charge-offs	(7,815)	(7,405)	(6,280)	(67,371)
Foreign currency translation adjustments	56	(108)	(64)	484
Balance, end of year	¥ 7,178	¥ 6,127	¥ 5,273	\$ 61,880

3. Investments

Marketable Equity Securities

Substantially all of the Companies' investments have been classified as available-for-sale equity securities and are reported

at their fair value. Such marketable equity securities at February 20, 2001 and 2000 are as follows:

	Million	Millions of Yen	
	2001	2000	2001
Marketable Equity Securities			
Cost	¥ 2,618	¥ 2,457	\$ 22,569
Gross unrealized gains	1,758	4,972	15,155
Gross unrealized losses	193	85	1,664
Fair value	4,183	7,344	36,060

Proceeds from sales of available-for-sale securities and gross realized gains and losses resulting from these sales for the years

Proceeds from sales		
Gross realized gains		
Gross realized losses		

Other

Other securities at February 20, 2001 and 2000 consisted of the following:

	Million	s of Yen	Thousands of U.S. Dollars
	2001	2000	2001
Non-marketable equity securities	¥ 343	¥ 445	\$ 2,957
Investment accounted for under the equity method	67	68	5 78
Time deposits with original maturities in excess of three months	2,048	1,899	17,655
Total	¥ 2,458	¥ 2,412	\$ 21,190

4. Property and Equipment

Property and equipment at February 20, 2001 and 2000 consisted of the following:

	Millions	of Yen	Thousands of U.S. Dollars	
	2001	2000	2001	
Leasehold improvement	¥ 760	¥ 536	\$ 6,552	
Equipment	11,463	8,993	98,819	
Vehicle	328	305	2,827	
Total	12,551	9,834	108,198	
Accumulated depreciation	(7,113)	(5,447)	(61,319)	
Property and equipment - net	¥ 5,438	¥4,387	\$ 46,879	

Depreciation of property and equipment during the years ended February 20, 2001, 2000 and 1999 totaled ¥1,760

5. Short-Term Debt and Long-Term Debt

A. Short-term debt at February 20, 2001 and 2000 consisted of the following:

		Millions of Yen				Thousands of U.S. Dollars	
		2001			2000		2001
		Weighted	d average		Weighte	d average	
		intere	st rate		intere	est rate	
		Japan	Overseas	_	Japan	Overseas	_
Bank loans	¥ 19,293	1.24%	5.22%	¥ 29,185	0.73%	6.21%	\$ 166,319
Commercial paper	25,000	0.32%		24,000	0.08%		215,517
Total	¥ 44,293			¥ 53,185			\$ 381,836

The Companies maintain line-of-credit arrangements with several banks to support overdrafts. Under the arrangements in effect at February 20, 2001, the Companies had available lines

ended February 20, 2001, 2000 and 1999 are as follows:

	Millions of Yen		Thousands of U.S. Dollars
2001	2000	1999	2001
—	¥11	¥99	_
—	4	—	—
—		146	—

million (US\$15,172 thousand), ¥1,618 million and ¥1,383 million, respectively.

of credit of ¥32,774 million (US\$282,534 thousand) in the aggregate. Lines of credit, mainly, are reviewed annually.

B. Long-term debt at February 20, 2001 and 2000 consisted of the following:

	Million	ns of Yen	Thousands of U.S. Dollars
	2001	2000	2001
Debt under securitized finance receivables - Secured	¥ 7,706	¥ 7,282	\$ 66,431
Loans from banks and insurance companies - Unsecured	150,357	118,696	1,296,181
Japanese yen bond - Unsecured	10,000	—	86,207
Less current portion	20,625	25,794	177,802
Total	¥ 147,438	¥ 100,184	\$ 1,271,017

C. At February 20, 2001 and 2000, interest rates on long-term

debt were as follows:

	Ι	Millions of Yen		Thousands of U.S. Dollars
	2001		2000	2001
0.1% ~ 1.0%	¥ 70	f 00	700	\$ 6,034
1.1% ~ 2.0%	100,6	00	59,900	867,241
2.1% ~ 3.0%	24,23	30	24,100	208,879
3.1% ~ 4.0%	11,5	00	14,737	99,138
4.1% ~ 5.0%	1,0	00	2,100	8,621
5.1% ~ 6.0%	74	44	_	6,414
b.1% ~ 7.0%	1,7	52	_	15,104
7.1% ~ 8.0%	3,6	12	997	31,138
3.1% ~ 9.0%	11,5	32	8,117	99,414
9.1% ~	4,6	87	8,045	40,405
Floating rate based on Hong Kong Interbank Offered Rate plus 0.75%	7,7	06	7,282	66,431
Total	¥ 168,0	63 ¥	125,978	\$ 1,448,819

D. The annual maturities of long-term debt outstanding at

February 20, 2001 were as follows:

Year ending February 20	Millions of Yen	Thousands of U.S. Dollars	
2002	¥ 20,625	\$ 177,802	
2003	35,283	304,164	
2004	46,444	400,379	
2005	13,593	117,181	
2006	38,418	331,190	
Thereafter	13,700	118,103	
Total	¥ 168,063	\$ 1,448,819	

At February 20, 2001, assets pledged as collateral for shortterm debt of ¥1,934 million (US\$16,672 thousand) and long-

term debt of ¥7,706 million (US\$66,431 thousand) of the Companies were as follows:

	Millions of Yen	Thousands of U.S. Dollars
Time deposits	¥ 1,495	\$ 12,888
Finance receivables	13,613	117,353
Total	¥ 15,108	\$ 130,241

The Companies also pledged time deposits of ¥552 million (US\$4,759 thousand) to banks to secure the general banking

facilities and the sharing of ATM network, at February 20, 2001.

900 867,241 7.08% and 3.76%, respectively, and receive rates are 5.76% 100 200,070

and 1.73%, respectively. The related weighted average Notional amounts for derivatives at February 20, 2001 and 2000

The Companies enter into swap contracts to exchange the

floating interest rate exposures for a fixed interest rate. The

floating rates on swaps are principally based on Japanese yen

and LIBOR and are reset on a semiannual basis. At February 20,

2001 and 2000, the weighted average pay rates on swaps are

Interest rate swap contracts Interest cap contracts

are as follows:

While the contracts or notional amounts provide one measure of the volume of these transactions, they do not represent the amounts of the Companies' exposure to credit risk. The amounts potentially subject to credit risk (arising from the possible inability of counterparties to meet the terms of their contracts) are generally limited to the amounts, if any, by which the counterparties' obligations exceed the obligations of

Currency swap contracts

The Companies use such contracts to hedge the risk of change in foreign currency exchange rates associated with certain borrowing denominated in foreign currencies.

6. Derivative Financial Instruments and Risk Management

As part of its ongoing asset and liability management activities, the Companies enter into derivative financial instruments to reduce financial market risks. These instruments are used to hedge the interest rate and foreign exchange rate exposures of underlying obligations. The Companies do not enter into derivative financial instruments for trading purposes.

Interest Rate Risk Management

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maturity and range of maturities are 1.4 years and 0 - 3 years at February 20, 2001 and 1.0 year and 0 - 2 years at February 20, 2000, respectively. The maturity dates of swaps generally match those of the underlying debt they hedge. Interest rate swap contracts generally remain in effect until expiration. Income or expense on these swaps is accrued as an adjustment to the yield of the related debt they hedge.

The Companies also enter into interest rate cap contracts to limit the impact of increased interest rates on floating rate debt. At February 20, 2001 and 2000, the weighted average ceiling rates on caps are 3.3% and 3.6%, respectively.

In addition, a certain foreign subsidiary enters into foreign currency swap contracts to manage foreign currency exposure of certain debts.

Millions of Yen		Thousands of U.S. Dollars
2001	2000	2001
¥ 4,017	¥ 2,712	\$ 34,629
55, 946	53,967	482,293

the Companies. The Companies control credit risk through credit approvals, limits and monitoring procedures.

Foreign Currency Risk Management

The Companies enter into currency swap contracts in managing their foreign exchange risk as of February 20, 2001 and 2000, as indicated in the following table:

Millions of Yen		Thousands of U.S. Dollars
2001	2000	2001
¥ 1,380	¥ 1,424	\$ 11,897

7. Income Taxes

Income taxes in Japan applicable to the parent company, imposed by the national, prefectural and municipal governments, in the aggregate, result in a normal effective statutory rate of approximately 41.8% for the year ended February 20, 2001, and 47.5% for the year ended February 20, 2000 and 51.0% for the year ended February 20, 1999. Foreign subsidiaries are subject to income taxes of the countries in which they operate.

A reconciliation of the combined statutory tax rate for the years ended February 20, 2001, 2000 and 1999 to the effective rates of income taxes reflected in the accompanying statements of consolidated income is as follows:

	2001	2000	1999
Combined statutory income tax rate	41.8%	47.5%	51.0%
Expenses not deductible for income tax purposes	0.8	0.3	0.2
Lower income tax rates applicable to			
income in certain foreign countries	(5.3)	(7.3)	(8.8)
Minority interest	3.5	4.5	5.4
Effect of taxation on dividend	0.7	1.0	1.6
Effect of reduction in tax rate	_	(0.9)	(0.1)
Other - net	1.9	0.5	(0.5)
Effective income tax rate	43.4%	45.6%	48.8%

Total income taxes recognized for the years ended February 20,

2001, 2000 and 1999 are as follows:

	Millions of Yen		Thousands of U.S. Dollars	
	2001	2000	1999	2001
Provision for income taxes	¥ 7,844	¥ 6,396	¥ 5,426	\$ 67,620
Shareholders' equity – charged (credited):				
Net unrealized gains on available-for-sale securities	(1,066)	1,246	108	(9,189)
Total income taxes	¥ 6,778	¥ 7,642	¥ 5,534	\$ 58,431

Significant components of deferred tax assets and liabilities at February 20, 2001 and 2000 are as follows:

	Million	Millions of Yen	
	2001	2000	2001
Assets:			
Allowance for possible credit losses	¥ 1,196	¥ 447	\$ 10,31 1
Enterprise tax	529	301	4,560
Accrued pension and severance liabilities	73	76	629
Other accruals	218	139	1,879
Accrual and other	680	66	5,862
Gross deferred tax assets	2,696	1,029	23,241
iabilities:			
Investment securities	711	1,675	6,129
Deferred gain on sales	—	391	-
Property	208	135	1,793
Other	233	—	2,00
Gross deferred tax liabilities	1,152	2,201	9,93
Net deferred tax assets (liabilities)	¥ 1,544	¥ (1,172)	\$ 13,31

Income taxes are not provided on undistributed earnings of foreign subsidiaries where the Companies consider that such earnings are reinvested or would not, under the present Japanese tax laws, be subject to additional taxation should they be distributed to the parent company. At February 20, 2001, undistributed earnings of foreign subsidiaries amounted to approximately ¥5,119 million (US\$44,129 thousand). Determination of the amount of tax on undistributed earnings is not practical because of the complexity associated with its

8. Employee's Benefit Plans

The parent company participates in the ÆON Group's contributory defined pension plan (the "Contributory plan"), which covers employees with ten years and more service and provides lifetime annuity payments commencing at age 60, based on eligible compensation at the time of severance, years of service and other factors.

The Contributory plan consists of a basic part, which has been specified by the Japanese government's welfare pension regulations, and an additional part established by JUSCO CO., LTD. and certain domestic subsidiaries including the parent company. Annual contributions are made by JUSCO CO., LTD. and certain domestic subsidiaries, and hypothetical calculation including foreign withholding taxes and foreign tax credits.

Taxes on undistributed earnings of domestic subsidiaries and affiliated companies have not been provided, as any dividends to be received are not expected to be subject to tax. Equity in such undistributed earnings amounted to approximately ¥427 million (US\$3,681 thousand) at February 20, 2001.

employees in accordance with the contribution formula stipulated by the government for the basic part and an amount determined on the basis of an accepted actuarial method for the additional part.

The projected benefit obligation and fair value of plan assets of the Contributory plan at December 31, 2000, 1999 and 1998 are ¥208,295 million (US\$1,795,647 thousand) and ¥110,677 million (US\$954,112 thousand), ¥226,078 million and ¥116,322 million and ¥163,072 million and ¥87,706 million, respectively. The number of the parent company's employees that participate in the plan consists of approximately 2.1% of total employees in the plan. Total annual contribution by the parent company to this plan for the years ended February 20, 2001, 2000 and 1999 is approximately ¥85 million (US\$733 thousand), ¥72 million and ¥61 million, respectively. Such contributions are charged to income when paid.

The parent company also has an unfunded termination benefit plan which covers full-time employees terminating their employment with less than ten years service who are entitled to certain severance payments based on years of service and certain other factors. For certain specified involuntary terminations, the employees are entitled to greater payments than in the case of voluntary termination. Liability for employees' severance payments are recorded at the amount which would be required if all eligible employees terminated their employment with the parent company at the balance sheet date on a voluntary basis.

A reserve for directors' retirement payment is accrued in accordance with the parent company's internal rules.

9. Fair Value of Financial Instruments

SFAS No.107, "Disclosures about Fair Value of Financial Instruments," requires the Companies to report the fair value of certain financial instruments. A summary of the carrying amounts and estimated fair values of financial instruments at February 20, 2001 and 2000 is as follows:

		Millio	ons of Yen		Thousa U.S.De	
	2	2001	20	2000)1
	Carrying Amount	Estimated Fair Value	Carrying Amount	Estimated Fair Value	Carrying Amount	Estimated Fair Value
Assets:						
Cash and cash equivalents	¥ 10,174	¥ 10,174	¥ 9,316	¥ 9,316	\$ 87,707	\$ 87,707
Investments (excluding investments accounted for under equity method)	6,574	6,574	9,688	9,688	56,672	56,672
Liabilities:						
Short-term debt	44,293	44,293	53,185	53,185	381,836	381,836
Long-term debt	168,063	172,332	125,978	127,172	1,448,819	1,485,621
Derivative-unrealized gains (losses):						
Interest rate swap contracts		(110)		(3)		(948)
Interest cap contracts		(449)		(444)		(3,871)
Foreign currency swap contracts		13		40		112

The following methods and assumptions were used to estimate the fair values of financial instruments:

Cash and cash equivalents are carried at amounts which approximate fair value.

The fair values of marketable investment securities are based on quoted market prices. The fair value information for each security is set forth in Note 3. Other investment includes non-marketable equity securities of which fair values are not practicably estimated. Other investment also includes time deposits with original maturities in excess of three months, and its fair values approximates its carrying amounts due to the relatively short maturity of this instrument.

Short-term debt is carried at amounts which approximate fair values. For long-term fixed-rate debt, the estimated fair

values were calculated by discounting future cash flows using the borrowing interest rates currently available to the Companies and its subsidiaries for debt with similar terms and remaining average maturities.

The fair values of interest rate swap and cap contracts and foreign currency swap contracts are the estimated amount that the Companies would receive or pay to terminate the contracts at the reporting date.

It is not practicable to estimate the fair values of the finance receivables-net due to large groups of smaller-balance receivables and the difficulty in estimating the future cash flows under revolving line of credit.

10. Common Stock and Additional Paid-in Capital

The changes in the number of issued shares of common stock during the years ended February 20, 2001 and 2000 were as follows:

Balance at beginning of year
Eleven-for-ten common stock split
Two-for-one common stock split
Issuance of common stock
Balance at end of year

The Commercial Code of Japan (the "Code") permits Japanese companies, upon approval by the Board of Directors, to issue shares, in the form of a "stock split" as defined, to shareholders to the extent that the aggregate par value of shares to be

11. Retained Earnings and Dividends

Retained earnings consist of legal reserve and unappropriated retained earnings.

Under the Code, the parent company must appropriate as a legal reserve a portion of retained earnings in the amount equal to at least 10% of any amount paid by the parent company as an appropriation of retained earnings, including dividends, bonuses to directors and corporate auditors paid in each financial period until such reserve equals 25% of the stated capital. This reserve is not available for dividends but may be used to reduce a deficit by resolution of the shareholders, or may be capitalized, by resolution of the

	Number of Shares	
2001	2000	1999
47,565,760	21,620,800	20,620,800
—	2,162,080	—
—	23,782,880	—
_	_	1,000,000
47,565,760	47,565,760	21,620,800

distributed does not exceed the excess of common stock account over the par value of shares issued and outstanding. Such issuance of shares generally does not give rise to changes within the shareholders' accounts.

Board of Directors. At February 20, 2001, legal reserve recorded on the parent company's books of account was ¥3,287 million (US\$28,336 thousand).

Under the Code, the amount legally available for dividends is based upon retained earnings as recorded in the books of account of the parent company. Consolidation and certain adjustments, as described in Note 1, are reflected in the accompanying financial statements. At February 20, 2001, the amount available for dividends was ¥22,709 million (US\$195,767 thousand).

12. Other Comprehensive Income (Loss)

The changes in the components of other comprehensive income (loss) for the years ended February 20, 2001, 2000 and 1999 are reported of net of income taxes, as follows:

	Millions of Yen			
2001:	Pre-Tax Amount	Tax (Expense) Benefit	Net-of-Tax Amount	
Net unrealized gains on available-for-sale securities:				
Unrealized holding losses arising during period	¥ (2,649)	¥ 926	¥ (1,723)	
Reclassification adjustment for losses included in net income	(38)	16	(22)	
Net unrealized losses on available-for-sale securities	(2,687)	942	(1,745)	
Foreign currency translation adjustments	257	_	257	
Other comprehensive income	¥ (2,430)	¥ 942	¥ (1,488)	

	Thousands of U.S. Dollars			
2001:	Pre-Tax Amount	Tax (Expense) Benefit	Net-of-Tax Amount	
Net unrealized gains on available-for-sale securities:				
Unrealized holding losses arising during period	\$ (22,836)	\$ 7,983	\$ (14,853)	
Reclassification adjustment for losses included in net income	(328)	138	(190)	
Net unrealized losses on available-for-sale securities	(23,164)	8,121	(15,043)	
Foreign currency translation adjustments	2,215	_	2,215	
Other comprehensive income	\$ (20,949)	\$ 8,121	\$ (12,828)	

		Millions of Yen	
2000:	Pre-Tax Amount	Tax (Expense) Benefit	Net-of-Tax Amount
Net unrealized gains on available-for-sale securities:			
Unrealized holding gains arising during period	¥ 3,165	¥ (1,242)	¥ 1,923
Reclassification adjustment for losses included in net income	8	(4)	4
Net unrealized gains on available-for-sale securities	3,173	(1,246)	1,927
Foreign currency translation adjustments	(424)	—	(424)
Other comprehensive income	¥ 2,749	¥ (1,246)	¥ 1,503

		Millions of Yen	
1999:	Pre-Tax Amount	Tax (Expense) Benefit	Net-of-Tax Amount
Net unrealized gains on available-for-sale securities:			
Unrealized holding gains arising during period	¥ 5	¥ (3)	¥ 2
Reclassification adjustment for losses included in net income	212	(105)	107
Net unrealized gains on available-for-sale securities	217	(108)	109
Foreign currency translation adjustments	(242)	_	(242)
Other comprehensive income	¥ (25)	¥ (108)	¥ (133)

13. Other Operating Revenue

Other operating revenue includes commission income from insurance and fee income from subscription and other operations.

14. Lease

The Companies' lease office space and certain other assets under operating leases. Total rental expenses under such leases for the years ended February 20, 2001, 2000 and 1999 were ¥2,322 million (US\$20,017 thousand), ¥1,959 million and ¥2,433 million, respectively.

Year Ending February 20	Millions of Yen	Thousands of U.S. Dollars
2002	¥ 1,104	\$ 9,517
2003	106	914
2004	2	17
Total	¥ 1,212	\$ 10,448

15. Other Expense - Net

Other expense - net consisted of the following:

		Millions of Yen		
	2001	2000	1999	2001
Minority interests in income				
of consolidated subsidiaries	¥ 1,533	¥ 1,333	¥ 1,175	\$ 13,215
Other	111	84	305	957
Total	¥ 1,644	¥ 1,417	¥ 1,480	\$ 14,172

16. Per Share Amounts

A reconciliation of the numerators and denominators of the basic and diluted net income per share computations was as follows:

		Millions of Yen		Thousands of U.S. Dollars	
	2001	2000	1999	2001	
Net income	¥ 10,238	¥ 7,635	¥ 5,697	\$ 88,259	
Effect of dilutive securities	—	—	—	_	
Adjusted net income	¥ 10,238	¥ 7,635	¥ 5,697	\$ 88,259	
		N /			
			ber of shares (Tho	,	
		2001	2000	1999	
Average common shares outstanding		47,566	47,566	46,856	
Dilutive effect		—	—	—	
Diluted common shares outstanding		47,566	47,566	46,856	

Average common shares outstanding
Dilutive effect
Diluted common shares outstanding

Cash dividends per common share presented in the consolidated statements of income are the amounts of dividends declared and paid during the year.

At February 20, 2001, the future minimum lease payments under non-cancelable leases are as follows:

17. Related Party Transactions

Significant related party transactions and balances as of and for the years ended February 20, 2001, 2000 and 1999 are summarized as follows:

REVENUES AND EXPENSES:

		Millions of Yen		
	2001	2000	1999	2001
REVENUES				
JUSCO CO., LTD	¥ 4,657	¥ 4,463	¥ 4,533	\$ 40,147
Kyushu JUSCO CO., LTD.	180	166	129	1,552
laya Jusco Stores Bhd.	148			1,276
Maxvalu Nishinihon Co., Ltd.	100			862
JUSCO Stores (Hong Kong) Co., Ltd.	212	226	171	1,828
RENTAL EXPENSE				
IUSCO CO., LTD.	352	337	210	3,034
OTHER EXPENSES				
IUSCO CO., LTD.	40	48	60	345

ASSETS AND LIABILITIES:

		Millions of Yen		Thousands of U.S.Dollars		
		2001		2000		2001
LEASE DEPOSIT						
USCO CO., LTD.	¥	372	¥	494	\$	3,207
DEBT (SHORT-TERM)						
lusvel CO., LTD.		100		_		862
Blue Grass Co., Ltd.		—		300		_
Kyushu JUSCO CO., LTD.		137		156		1,181
DEBT (LONG-TERM)						
Ministop Co., Ltd.	!	5,000		5,000		43,103
ACCOUNTS PAYABLE						
USCO CO., LTD.	1	8,234		17,460	1	57,190
Kyushu JUSCO CO., LTD.		944		868		8,138
Ryukyu JUSCO CO., LTD.		360		329		3,103
EON Kosan CO., LTD.		262		173		2,259
USCO Stores (Hong Kong) Co., Ltd.		<mark>63</mark> 5		653		5,474
Maxvalu Nishinihon Co., Ltd.		462		344		3,983
Mega Petro Co., Ltd.		106		—		914
usvel Co., Ltd.		136		—		1,172
Maxvalu Hokkaido Co., Ltd.		143		—		1,233
OTHER PAYABLE						
USCO CO., LTD.		152		266		1,310

Prior years' figures are reclassified to conform to the new legal

structure as a result of reorganization within the ÆON group.

18. Segment Information

The Companies operate predominantly in a single industry commonly classified as financial companies. The Companies' financial activities consist principally of consumer credit finance services which include the issuance of credit cards, vehicle financing, hire purchase financing and personal loan financing in Japan, Hong Kong and Southeast Asia.

	Millions of Yen				
2001:	Japan	Hong Kong	Other Areas	Total	
Revenues	¥ 54,248	¥ 11,780	¥ 3,835	¥ 69,863	
Long-lived assets	8,125	1,235	759	10,119	
Total assets	263,254	47,125	17,671	328,050	
		Thousands of	U.S. Dollars		
2001:	Japan	Hong Kong	Other Areas	Total	
Revenues	\$ 467,655	\$ 101,552	\$ 33,060	\$ 602,267	
Long-lived assets	70,043	10,647	6,543	87,233	
Total assets	2,269,543	406,250	152,336	2,828,129	
2000:	Japan	Millio Hong Kong	ns of Yen Other Areas	Total	
2000	lapan			Total	
Revenues	¥ 47,207	¥ 12,029	¥ 2,318	¥ 61,554	
Long-lived assets	6,048	1,214	335	7,597	
Total assets	231,620	44,138	8,989	284,74	
		Millior	ns of Yen		
1999:	Japan	Hong Kong	Other Areas	Total	
Revenues	¥ 40,343	¥ 12,347	¥ 1,949	¥ 54,639	
Revendes	4 500	882	303	5,76	
Long-lived assets	4,582	002			

19. Subsequent Events

On May 15, 2001, the shareholders authorized payment of a cash dividend of ¥25 (22¢) per share (totaling ¥1,189 million - US\$10,250 thousand) to holders of record at February 20, 2001.

There have been no revenues from a single major external customer for the years ended February 20, 2001, 2000 and 1999.

Revenues by each financial activity are disclosed in the consolidated statements of income. Revenues, long-lived assets and total assets by geographic areas as of and for the years ended February 20, 2001, 2000 and 1999 are summarized as follows:

Board of Directors, Corporate Data

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Deloitte Touche Tohmatsu

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INDEPENDENT AUDITORS' REPORT

To Shareholders and Board of Directors of ÆON Credit Service Co., Ltd.:

We have audited the accompanying consolidated balance sheets of ÆON Credit Service Co., Ltd. and subsidiaries as of February 20, 2001 and 2000, and the related consolidated statements of income and comprehensive income, shareholders' equity, and cash flows for each of the three years in the period ended February 20, 2001 (all expressed in Japanese yen). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of ÆON Credit Service Co., Ltd. and subsidiaries at February 20, 2001 and 2000, and the results of their operations and their cash flows for each of the three years in the period ended February 20, 2001, in conformity with accounting principles generally accepted in the United States of America.

Our audits also comprehended the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made in conformity with the basis stated in Note 1. Such U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

Deloitte Touche Tahmaten

May 15, 2001

Board of Directors (as of May 15, 2001)	Corporate Data
Chairman	Company Name
Kazuro Asano*	Corporate Headquarters
President	Corporate Main Office
Yoshiki Mori*	
Managing Directors	Established
Hiroyuki Asai	Capital
Minoru Saito	Shares Outstanding
Directors	Closing Date
Masamichi Kamiyama	Number of Employees
Kazuhiko Kawata	
Masanori Kosaka	Turnover
Kouichi Takayama	
Yasuhiko Kondo	Business Activities
Kazuhide Kamitani	
Corporate Auditor	Domestic Subsidiaries
Ken Kasai	
Auditors	Overseas Subsidiaries
Masaru Yokoi	
Yoichi Kimura	

*Representative Directors

Eiji Akiyama

ers	1-1 Kanda Nishiki-cho, Chiyoda-ku, Tokyo
ê	Kanda Mitoshiro-cho 1, Chiyoda-ku, Tokyo Telephone: (03) 5281-2030 URL: http://www.aeonmarket.com
	June 20, 1981
	¥15,467 million (as of February 20, 2001)
	47,566 thousand shares (as of May 15, 2001)
	February 20, every year
	555 (as of February 20, 2001)
	¥953 billion (for the fiscal year 2000, ended February 20, 2001)
	 Credit card operations Finance operations Card processing service
	ACS Finance Co., Ltd. ACS Credit Management Co., Ltd. NCS Kosan Co., Ltd.
	AEON Credit Service (Asia) Co., Ltd. AEON Thana Sinsap (Thailand) Co., Ltd. ACS Capital Corporation Ltd. ACS Credit Service (M) Sdn. Bhd. AEON Credit Service (Taiwan) Co., Ltd.

AEON Information Service (Shenzhen) Co., Ltd.

ÆON Credit Service Co., Ltd.

Domestic Network

Sapporo Branch Kita Sanjo Mitsui Bldg. 1F Nishi 3 chome-1, Kita Sanio, Chuo-ku, Sapporo 060-0061, Japan Tel. 011-222-7820

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Kushiro Office Sumitomoseimei Kushiro Bldg. 1F 13-2-5 Kita-odori Kushiro 085-0015, Japan Tel. 0154-32-2211

Aomori Office Aomori Kyoeikasai Bldg. 4F 1-25-3 Chuo, Aomori 030-0822, Japan Tel. 0177-74-2914

Akita Branch Asahiseimei Marushima Bldg. 5F 2-4-15 Naka-dori. Akita 010-0001, Japan Tel. 018-835-1106

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Fukushima Office Koriyama NF Bldg. 5F 6-4 Domae-cho, Koriyama 963-8877, Japan Tel. 024-995-3181

Iwate Office Iriyamakita Bldg. 2F 1-3-27 Oodouri, Kitakami, Iwate 024-0051, Japan Tel. 0197-61-3255

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Nagoya Branch Shirakawa Bldg.Bekkan 4F 2-6-1 Sakae, Naka-ku, Nagoya 460-0008, Japan Tel. 052-201-8388

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Mishima Office Arthur First Bldg. 9F 18-22 Ichiban-cho, Mishima 410-8548, Japan Tel. 0559-91-1212

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Okayama Office KE Bldg. 5F 2-1-10 Shimoishii. Okayama 700-0907, Japan Tel. 086-212-0351

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Matsuyama Office Mitsune Bldg. 5F 7-13-13 Sanban-cho Matsuyama 790-0003, Japan Tel. 089-998-6825

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Kumamoto Office Nissankasai Kumamoto Bldg. 3F 9-31 Suido-cho, Kumamoto 860-0844, Japan Tel. 096-211-3020

Okinawa Office Tokyoseimei Naha Bldg. 1F 1-19-27 Matsuo,

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13. Los Angeles

Tel: 213-891-0025

14. San Francisco

Tel: 415-440-1834

2270 Kalakaua Avenue

Tel: 808-923-4345

15. Honolulu

Suite 1400

16. Guam

Tel: 646-4623

Suite 1910

17. Vancouver

Tel: 604-682-1469

Tel: 905-670-7301

18. Toronto

Canada

CNM

19. Saipan

Tel: 322-8700

Amsteldijk 166

21. Paris

20. Amsterdam

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9. Singapore 391A Orchard Rd. #09-01 Ngee Ann City Tower A Singapore 238873 Tel: 734-5123

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24. Rome Via Romagna 26 00187 Rome, Italy Tel: 06-482-2076

25. Wien Opernring 1, Stiege E, 1 Stock, Top. Nr. 131-135 A-1010, Wien Austria Tel: 01-581-8148

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28. Gold Coast Shop 19, Level 1 The Galleria 3221 Gold Coast Highway Surfers Paradise QLD 4217 Australia Tel: 07-5531-6456

29. Melbourne 9th Floor, 257 Collins Street Melbourne, Victoria 3000 Australia Tel: 03-9654-8276

30. Cairns Ground Floor, 35-41 Wharf Street Cairns 4870 Australia Tel: 07-4031-1511

31. Auckland Level 5, Phillips Fox Tower National Bank Center 205-225 Queen Street Auckland 1, New Zealand Tel: 09-357-3548

32. Taipei 6th Fl., 148, Sung Ching Road Taipei, Taiwan Tel: 02-2563-5822

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1739 Buchanan Street Suite-B San Francisco, CA 94115 U.S.A.

The Waikiki Business Plaza

Honolulu, Hawaii 96815-2562 U.S.A.

Suite 201 New Photo Town Plaza 353 Chalan San-Antonio RD Tamuning Guam 96911

1030 West Georgia Street

Vancouver, B.C. V6E 2Y3 Canada

1550 Enterprise Road Suite 210 Mississauga, Ontario L4W 4P4

Garapan Saipan M.P.96950

c/o Hafadai Beach Hotel

Rivierstaete Bldg., 6th Floor

1079 L H. Amsterdam Holland

10 Rue du Mont-Thabor

General Merchandise Stores (GMS)

* ÆON Co., Ltd. (renamed from JUSCO Co., Ltd. on August 21, 2001) * Jaya JUSCO Stores Bhd. * JUSCO Stores (Hong Kong) Co., Ltd. * Kyushu JUSCO Co., Ltd. Ryukyu JUSCO Co., Ltd. Siam JUSCO Co., Ltd. Guangdong JUSCO Teem Stores Co., Ltd. Qingdao Dongtai JUSCO Co., Ltd.

Supermarkets

* Maxvalu Hokkaido Co., Ltd. * Maxvalu Tohoku Co., Ltd. * Maxvalu Chubu Co., Ltd. * Maxvalu Nishinihon Co., Ltd. Yaohan Co., Ltd. Nishikyushu Well Mart Co., Ltd.

Drugstores

* Tsuruha Co., Ltd. * Kraft Inc. * Sugi Pharmacy Co., Ltd. * Hac-kimisawa Co., Ltd. Medical Ikko Co., Ltd. Greencross-core Co., Ltd. Drug Eleven Co., Ltd. Takiya Corporation Ltd.

Home Centers

* Homac Corp.

* Home Wide Corp.

Convenience Stores * Ministop Co., Ltd.

Department Stores

Bon Belta Isejin Co., Ltd. Bon Belta Co., Ltd. Tachibana Department Store Co., Ltd.

Specialty Stores

* The Talbots, Inc. * Blue Grass Co., Ltd. * Cox Co., Ltd. * Yamaya Corp. Talbots Japan Co., Ltd. Laura Ashley Japan Co., Ltd. ÆON Forest Co., Ltd. Mega Sports Co., Ltd. Claire's Nippon Co., Ltd. Liz Japan Co., Ltd. NuStep Co., Ltd. Sun-sun Land Co., Ltd. Abilities JUSCO Co., Ltd. Book Bahn Co., Ltd. Pet City Co., Ltd. Kojima Co., Ltd.

SC Development Operations

* Diamond City Co., Ltd. ÆON Mall Co., Ltd. (renamed from ÆON KOSAN Co., Ltd. on June 21, 2001) Diamond Family Co., Ltd. LOC Development Co., Ltd.

Financial Services

* ÆON Credit Service Co., Ltd. * AEON Credit Service (Asia) Co., Ltd. AEON Thana Sinsap (Thailand) Co., Ltd. ACS Credit Service (M) Sdn. Bhd. AEON Credit Service (Taiwan) Co., Ltd.

Services

* JUS-Photo Co., Ltd. Jusvel Co., Ltd. Reform Studio Co., Ltd. Zwei Co., Ltd. ÆON Techno Service Co., Ltd. ÆON Fantasy Co., Ltd. ÆON Cinemas Co., Ltd. Mega Petro Co., Ltd. Quality Control Center Co., Ltd.

Food Services Operations

Gourmet D'Or Co., Ltd. Red Lobster Japan Co., Ltd. Jack Co., Ltd.

Food Processing, Distribution, and Other **Operations**

Certo Co., Ltd. Food Supply JUSCO Co., Ltd. Aic, Inc. Yurin Co., Ltd. Osaka Delica Co., Ltd. Tasmania Feedlot Pty. Ltd. Daesang Fishery Co., Ltd. e-commerce Business

AEON Visty Co., Ltd.

ÆON 1% Club ÆON Environment Foundation

*Listed companies

Head Office

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Capital Stock

¥15,466,500,000 (47,565,760 shares)

Shareholders' Meeting

May 15, 2000

Stock Exchange Listing

Tokyo Stock Exchange (Securities code: 8570)

Transfer Agent

Mizuho Trust & Banking Co., Ltd. 6-2, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-0005, Japan

Independent Auditors

Deloitte Touche Tohmatsu MS Shibaura Bldg., 13-23, Shibaura 4-chome, Minato-ku, Tokyo 108-8530, Japan