## Results for the First Half of Fiscal Year 2016



**AEON Financial Service** 

## **Results by Area**



- In Japan, housing loan transactions grew and ordinary deposits increased due to the effects of negative interest rates
- Overseas, exchange rates were in line with expectations. We tightened credit and shifted to product sales receivables

(	Bil	lions	of	ye

			FY 2016					
		1Q		2Q	!	First Half Total		
			YoY		YoY		YoY	
Ordinary	Domestic	62.6	+14%	64.1	+13%	126.7	+13%	
	Share of consolidated	69%	+4%	70%	+6%	69%	+5%	
income	Overseas	28.4	-7%	27.3	-14%	55.7	-11%	
	Share of consolidated	31%	-4%	30%	-6%	31%	-5%	
	Domestic	8.7	+27%	9.4	+24%	18.2	+25%	
Ordinary	Share of consolidated	61%	+6%	64%	+7%	62%	+6%	
profit	Overseas	5.4	-6%	4.8	-14%	10.2	-10%	
	Share of consolidated	39%	-6%	36%	-7%	38%	-6%	

\*Results before inter-segment eliminations

#### **Consolidated Business Scale and Results**



- Steady expansion on a consolidated basis to 38.16 million cardholders and ¥4,111.5 billion in finance receivables
- Increase in installment sales finance in Japan and allowance for doubtful accounts in Thailand based on forecast levels

Business Scale	1	Q	First Half Total		
Dusilless Scale	Results	Change from start of FY	Results	Change from start of FY	
Number of cardholders, consolidated	37.73 million	+510 thousand	38.16 million	+940 thousand	
Domestic	26.20 million	+320 thousand	26.44 million	+560 thousand	
AEON Bank accounts	5.09 million	+160 thousand	5.25 million	+320 thousand	
Finance receivables	¥4,005.4 billion	+¥147.8 billion	¥4,111.5 billion	+¥253.8 billion	

Consolidated	1Q		2Q		First Half Total		
Results	Results	YoY	Results	YoY	Results	YoY	Difference from forecast
Ordinary income	¥90.4 billion	+6%	¥90.5 billion	+3%	¥180.9 billion	+4%	-¥1.1 billion
Ordinary expenses	¥76.7 billion	+5%	¥76.8 billion	+3%	¥153.5 billion	+4%	-¥0.5 billion
Ordinary profit	¥13.7 billion	+9%	¥13.6 billion	+3%	¥27.4 billion	+6%	-¥0.6 billion
Profit attributable to owners of the parent	¥8.9 billion	+25%	¥8.0 billion	+16%	¥17.0 billion	+21%	+¥2.0 billion
Interim Dividends				¥20			

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# **Results by Segment**

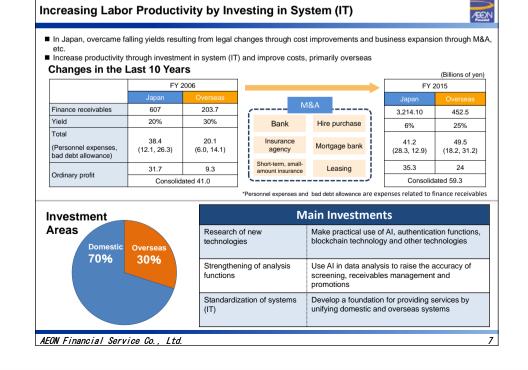


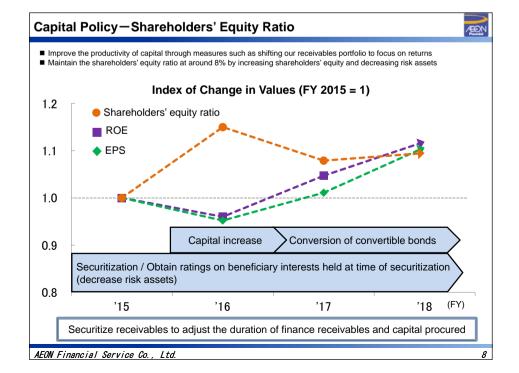
(Dilliana	ofon)	10	<b>2</b>	20	<b>2</b>	First Ha	If Total
(Billions	or yen)	Results	YoY	Results	YoY	Results	YoY
	Ordinary income	39.6	+6%	43.9	+15%	83.6	+109
Credit business	Ordinary profit Ordinary profit ratio (%)	7.7 (19.6%)	<b>-7</b> % (-2.7%)	9.5 (21.7%)	+13% (-0.4%)	17.3 (20.7%)	+3% (-1.5%
	Ordinary income	14.6	+26%	12.2	+19%	26.9	+23%
Banking business	Ordinary profit Ordinary profit ratio (%)	1.6 (11.4%)	+675% (+9.6%)	-0.6 (-)	<b>-</b> (-)	1.0 (-)	+1.2
	Ordinary income	28.4	-7%	27.3	-14%	55.7	-10%
Overseas business	Ordinary profit Ordinary profit ratio (%)	5.4 (19.0%)	-5% (+0.4%)	4.8 (17.9%)	<b>-14</b> % (-0.0%)	10.2 (18.5%)	-10% (+0.2%
	Ordinary income	13.0	+12%	13.6	+9%	26.7	+109
Fee business, etc.	Ordinary profit Ordinary profit ratio (%)	0.8 (6.6%)	<b>+1</b> % (-0.7%)	1.0 (7.9%)	<b>+1</b> % (-0.6%)	1.9 (7.2%)	+ <b>1</b> %
	Ordinary income	-5.3	-	-6.6	-	-12.0	-
Adjustment	Ordinary profit	-1.9	-	-1.2	-	-3.1	-
Total	Ordinary income	90.4	+6%	90.5	+3%	180.9	+4%
	Ordinary profit Ordinary profit ratio (%)	13.7 (15.2%)	+9% (+0.5%)	13.6 (15.1%)	+3% (+0.0%)	27.4 (15.2%)	+6% (+0.3%

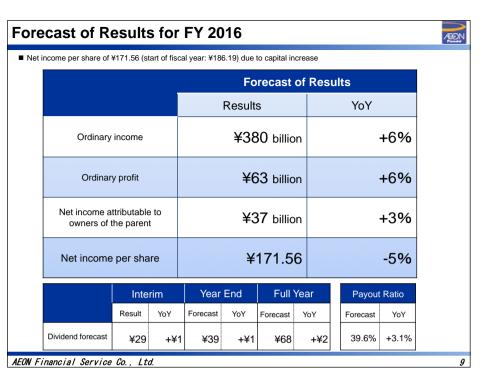
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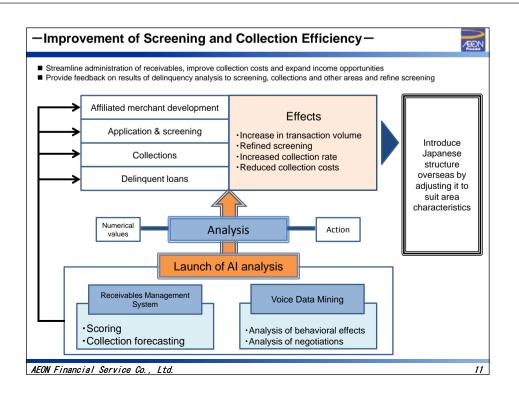
#### **Consolidated Balance Sheets** (Rillions of ven) Change from star of fiscal year Results Results Cash and deposits 543.0 +98.2 Deposits 2.360.2 +207.2 +62.9 737.3 1.736.9 Interest-bearing debt -23.3 Loans and hills discounted Domestic 1.508.6 +72.9 Domestic 374.8 -8.9 Cash advances and 492.5 +25.1 Overseas 362.4 -14.4consumer loans Provision for loss on Overseas 233.3 -9.9 2.1 -2.0 interest repayment Accounts receivable -Accounts payable - trade and 1.104.5 +82.1 -20.0 153.5 installment other liabilities Customers' liabilities for Accentances and 157.6 -15.8 157.6 -15.8 acceptance and quarantees quarantees Allowance for doubtful -50.1-0.6Total liabilities 3.555.9 -151.2accounts 437.2 Securities and other assets -43.0Total net assets 373.7 +32.4 3.929.3 +183.7Total liabilities and net assets 3.929.3 Total assets +183.7Shareholders' equity ratio +0.9% 8.3% Interest rate spread 7.3% -0.8%\*Change from previous fiscal year AEON Financial Service Co., Ltd.

#### **Purpose of Capital Increase** ■ Enhance investment in systems to respond to the rapid advance of digitalization and to improve productivity ■ Promote further growth by raising funds through stock and convertible bonds to supplement the capital allowance External Company Issues Environment Investment in Duplication of work system (IT) Rapid digitalization ¥100 billion System standardization Changes in demographic ⇒ Consolidation of functions ⇒ Improvement of productivity Labor productivity Schedule for Total Investment in System FY 2017 FY 2018 FY 2019 ¥40 billion ¥30 billion ¥30 billion Investment Depreciation ¥8 billion ¥14 billion ¥20 billion AEON Financial Service Co., Ltd.

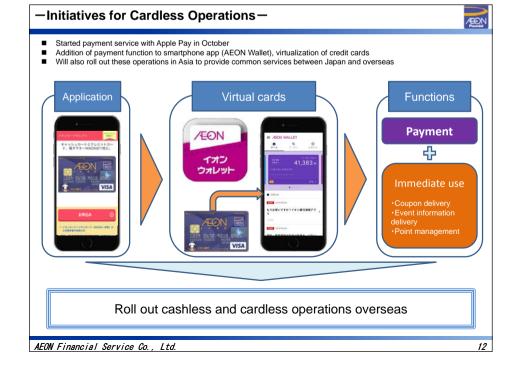


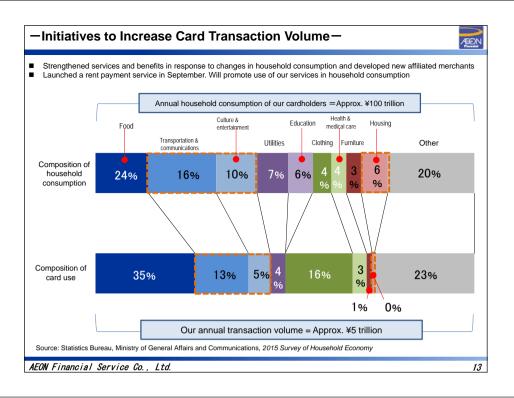


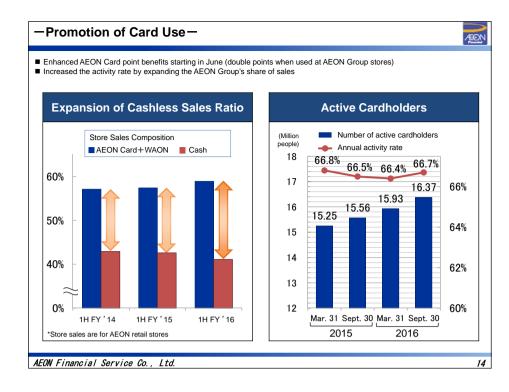


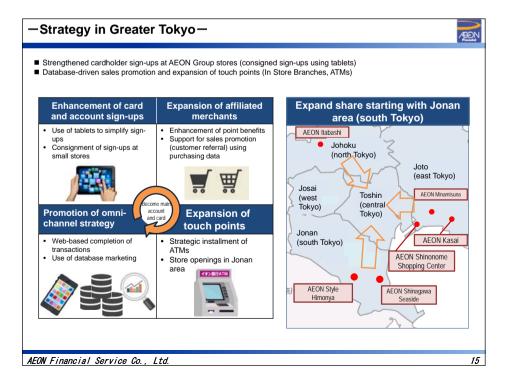


# **Key Initiatives for FY 2016**

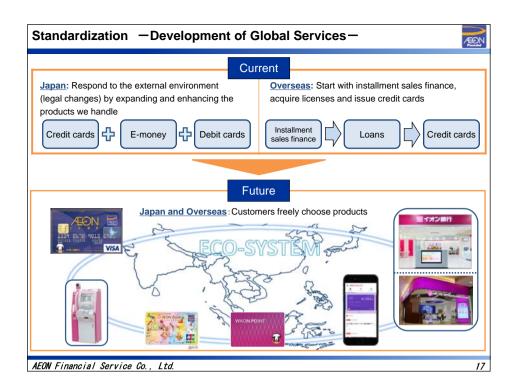


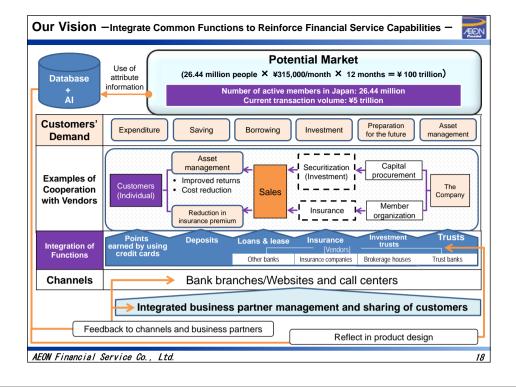






# **Future Direction**





# **Initiatives in Hong Kong**

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#### Fiscal 2016 Initiatives



1. Control the bad debt allowance and increase the quality of finance receivables

2. Improve productivity by promoting digitalization

3. Improve convenience and increase customer satisfaction

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# Cost Reduction (ACS Asia, Consolidated)



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- Advertising expenses: 33% decrease ( YoY) ⇔ Transaction volume: 0% increase ( YoY)
- Bad debt allowance: 7% decrease ( YoY) ⇔ Finance receivables: 2% increase ( YoY)
- Personnel expenses: 14% decrease (YoY) ⇔ Operating income: 4% decrease (YoY) Personnel expenses as a percentage of operating income 1H FY 2015: 14.2% ⇒ 1H FY 2016: 12.7%

(Millions of HK dollars)

	ACS Asia	FY 20	14 1H	FY 20	15 1H	F	Y 2016 1H	1
(	Consolidated	Results	YoY	Results	YoY	Results	YoY	Change
Tra	ansaction volume	4,097	+6%	4,397	+7%	4,389	+0%	-
O	perating income	659	+12%	662	+0%	638	-4%	-24
Op	perating expenses	482	+14%	515	+7%	467	-9%	-48
	Advertising	35	-5%	41	+16%	27	-33%	-13
	Bad debt allowance	168	+24%	159	-5%	148	-7%	-11
	Personnel	78	+20%	94	+20%	81	-14%	-13
	Other	200	+8%	221	+10%	212	-4%	-9
O	perating profit	177	+6%	147	-17%	171	+16%	+24

# Finance Receivables Portfolio (ACS Asia, Consolidated)



■ Bad debt allowance as a percentage of operating income

1H FY 2014: 25.5% ⇒ 1H FY 2015: 24.0% ⇒ 1H FY 2016: 23.1%

(Millions of HK dollars)

		1H FY	2014	11	H FY 201	5	1F	H FY 201	6
		Results	Percentage of finance receivables	Results	YoY	Percentage of finance receivables	Results	YoY	Percentage of finance receivables
	Finance receivables	3,501	_	3,508	+0%	_	3,584	+2%	_
Credit	Transaction volume	3,321	_	3,584	+8%	_	3,660	+2%	_
cards	Operating income	401	11.5%	396	-1%	11.3%	383	-3%	10.7%
	Bad debt allowance	86	2.5%	77	-10%	2.2%	75	-3%	2.1%
	Finance receivables	1,815	_	1,740	-4%	_	1,613	-7%	_
Personal	Transaction volume	692	_	759	+10%	-	691	-9%	_
loans	Operating income	186	10.2%	179	-4%	10.3%	172	-4%	10.7%
	Bad debt allowance	82	4.5%	82	+0%	4.7%	73	-11%	4.5%
	Finance receivables	5,316	_	5,248	-1%	_	5,198	-1%	_
ACS Asia	Transaction volume	4,097	_	4,397	+7%	_	4,389	+0%	_
Consolidated total*	Operating income	659	12.4%	662	+0%	12.6%	638	-4%	12.3%
	Bad debt allowance	168	3.2%	159	-5%	3.0%	148	-7%	2.8%

\* Includes insurance business and other income (income from collection of written-off claims, etc.)

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### Initiatives to Increase Number of Cards Issued and Expand Share



Will expand AEON Card immediate issuance service to four brands with the addition of VISA, MasterCard and JCB brands to the existing UnionPay brand















Launched immediate issuance service in FY 2012 Will expand this service to four brands in 2H FY 2016

Can be used from the same day

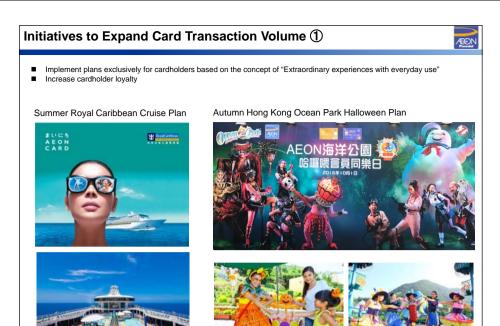


Increase in card applications

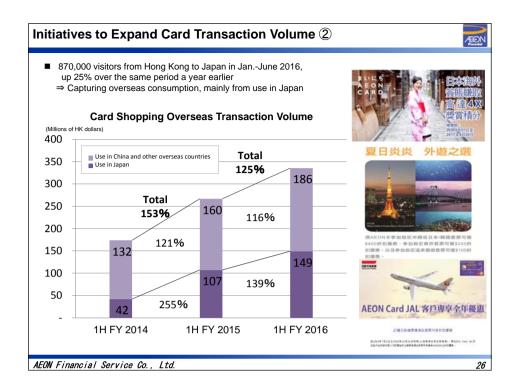
Increase in card activity rate

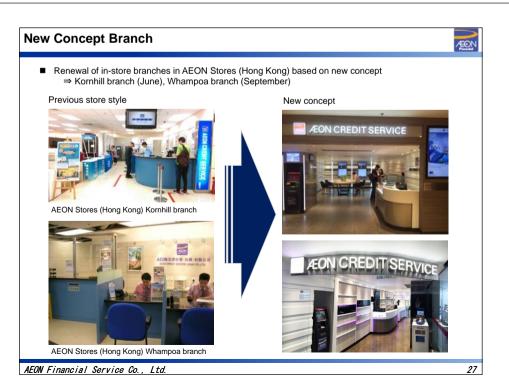
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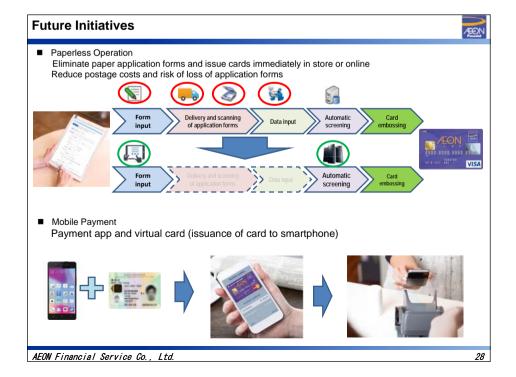


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#### (Reference) 1H FY 2016 Results (Hong Kong, Thailand, Malaysia)



		1H FY2	015	1H FY20	016
		Result	YOY	Result	YOY
AEON	Revenue	628,960	-1%	606,598	-4%
CREDIT	Operating income	587,366	+0%	563,935	-4%
SERVICE	Profit before tax	146,887	-13%	185,576	+26%
(ASIA) (HK\$ '000)	Profit for the period attributable to: Owners of the Company	119,748	-12%	152,142	+27%
AEON	Total revenues	8,565,263	-1%	8,776,334	+2%
THANA SINSAP (THAILAND)	Income before income tax expense	1,569,730	-1%	1,376,390	-13%
(BAHT '000)	Net profit for the period	1,256,167	-1%	1,097,266	-13%
AEON	Revenue	461,162	-	530,766	+15%
CREDIT SERVICE	Profit from operations	218,032	-	253,877	+64%
(M) Berhad	Profit before taxation	140,538	-	157,291	+11%
(RM\$ '000)	Profit for the period	106,727	-	117,921	+10%

#### (Reference) FY 2016 1H Results (Hong Kong, Thailand, Malaysia)

Consolidated Results of AEON Credit Service (Asia) Co., Ltd. (Billions of yen)								
	016							
	Results	Results	YoY					
Ordinary income	10.3	9.1	-11%					
Ordinary profit	2.2	2.6	+17%					
Net income	1.8	2.2	+18%					

■ Consolidated Results of AEON THANA SINSAP (THAILAND) PLC.

1H FY 2015

Results

(Billions of yen) 1H FY 2015 1H FY 2016 Results Results YoY 31.0 27.0 -13% Ordinary income Ordinary profit 5.6 4.2 -26% 4.5 3.3 -26% Net income ■ Results of AEON Credit Service (M) Berhad

16.3

4.3

3.2

Exchange rates: THB 1 •1H 2015: ¥3.63 •1H 2016: ¥3.08

Fiscal period •2015: Mar. 1-Aug. 31 •2016: Mar. 1-Aug. 31

Exchange rates: HKD 1 •1H 2015: ¥15.66 •1H 2016: ¥13.98

Fiscal period •2015: Feb. 21-Aug. 20 •2016: Mar. 1-Aug. 31

(Billions of yen)

-4%

-6%

YoY

1H FY 2016

15.6

4.0

2.9

Results

Exchange rates: MYR 1 •1H 2015: ¥32.43 •1H 2016: ¥26.89

> Fiscal period ·2015: Mar. 1-Aug. 31

> •2016: Mar. 1-Aug. 31

FY 2016

AEON Financial Service Co., Ltd.

Ordinary income

Ordinary profit

Net income

Note: Results for fiscal 2015 have been retroactively adjusted.

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#### (Reference) Allowance for Doubtful Accounts and Allowance for Loss on Refund of Interest Received by Segment



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■ Allowance for Doubtful Accounts (by Segment)

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(Billions of yen)

	Credit	Banking	Overseas	Fee	Total
Allowance for doubtful accounts, beginning of period	27.5	3.2	15.0	4.2	49.4
Provision of allowance for doubtful accounts	8.0	-0.0	14.6	0.7	23.4
Write-off of doubtful accounts (including transferred debt)	6.9	0.1	15.0	0.5	22.7
Allowance for doubtful accounts, end of period	28.6	3.0	14.6	4.4	50.1

(Domestic subsidiaries) AEON Bank: ¥3.0 billion, AEON Product Finance: ¥4.1 billion, AEON Housing Loan Service: ¥1.2 billion

#### ■ Allowance for Loss on Refund of Interest Received

(Billions of yen)

	FY 2015 1H	FY 2016 1H
Allowance for loss on refund of interest received, beginning of period	4.8	4.2
Provision for loss on refund of interest received	0.0	0.0
Interest refunded (Sums refunded and appropriation of interest to principal)	1.9	2.0
Allowance for loss on refund of interest received, end of period	2.9	2.1

(Reference) FY 2016 Business Plan (Domestic)



	Results	Change from start of fiscal year	Plan	Change from start of fiscal year
Number of cardholders	26.44 million	+0.56 million	27.40 million	+1.52 million
	Results	YoY	Plan	YoY
	IXESUITS	101	i iaii	101
Card shopping transaction volume	¥2,167.0 billion	+8.8%	¥4,430.0 billion	+7.9%
E-money transaction volume	¥1.090.8 billion	+5.9%	¥2.250.0 billion	+5.6%

FY 2016 1H

		Results	Change from start of fiscal year	Plan	Change from start of fiscal year
	Balance of cash advances	¥422.3 billion	+¥16.8 billion	¥433.0 billion	+¥27.5 billion
	Balance of small consumer loans	¥70.2 billion	+¥8.4 billion	¥85.0 billion	+¥23.2 billion
Balance of unsecured loans		¥492.5 billion	+¥25.1 billion	¥518.0 billion	+¥50.6 billion