Note : This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

July 31, 2025

Company name: AEON Financial Service Co., Ltd.
Name of representative: Tomoharu Fukayama, President and CEO
(Securities code: 8570 Prime Market)
Inquiries: Tomoyuki Mitsufuji, Director and
Managing Executive Officer
(Tel: +81 3 5281 2027)

(Corrections/Numerical Data Corrections) Notice regarding partial corrections to the financial results for the fiscal year ended February 2025

AEON Financial Services Co., Ltd. hereby announces that there have been some corrections to the "Financial Results for the Fiscal Year Ended February 2025" disclosed on April 10, 2025. As there have been some corrections to the numerical data as well, the corrected numerical data will also be disclosed.

1. **Reasons for the corrections**

   For the reasons for the corrections, please refer to the " Notice regarding the submission of an amended securities report for the past fiscal year and corrections to the financial statements for the past fiscal year" released today (July 31, 2025).

2. **Content of the corrections**

   As there are many items that have been corrected, the full text and data after corrections have been attached and indicated with underlines in the corrected parts.

Financial Results for the Fiscal Year ended February 28, 2025

April 10, 2025

Company name **AEON Financial Service Co., Ltd.**

Listings Tokyo Stock Exchange, Prime Market
Security code 8570
URL https://www.aeonfinancial.co.jp/en/
Representative Shunsuke Shirakawa, President and CEO
Contact: Tomoyuki Mitsufuji, Director, Managing Executive Officer

Date of the ordinary general meeting of shareholders May 23, 2025
Submission date of the annual securities report scheduled May 21, 2025
Starting date of paying year-end dividend May 8, 2025
Preparation of brief summary materials for financial results Yes
Holding of financial results presentation Yes (For institutional investors and analysts)

1. Results for the Fiscal Year Ended February 28, 2025 (from March 1, 2024 to February 28, 2025)

(1) Consolidated Operating Results

(Yen truncated to the nearest million, %)

	Operating revenue	Percentage Change	Operating profit	Percentage Change	Ordinary profit	Percentage Change	Profit attributable to owners of parent	Percentage Change
Fiscal 2024 ended February 28, 2025	533,262	9.8	61,485	22.8	62,554	22.2	15,644	-25.1
Fiscal 2023 ended February 29, 2024	485,608	7.5	50,088	-14.9	51,174	-16.9	20,896	-31.9

(Note) Comprehensive income; Fiscal 2024 ¥31,410million (-45.7%), Fiscal 2023; ¥57,849million (25.7%)

	Profit attributable to owners of parent per Share (Yen)	Fully Diluted Profit attributable to owners of parent per Share (Yen)	Return on equity	Return on assets	Operating profit/ Operating revenue
Fiscal 2024 ended February 28, 2025	72.47	72.47	3.4	0.9	11.5
Fiscal 2023 ended February 29, 2024	96.81	96.80	4.7	0.8	10.3

(Reference) Investment gains and losses on equity method; Fiscal 2024; ¥30 million, 2023; ¥-101 million.

(2) Consolidated Financial Position

(Yen value of assets truncated to the nearest million, %, yen)

	Total Assets	Net Assets	Capital Ratio	Net Assets per Share
Fiscal 2024 ended February 28, 2025	7,756,492	585,766	5.9	2,136.09
Fiscal 2023 ended February 29, 2024	6,945,571	574,316	6.6	2,123.47

(Reference) Shareholder's equity; Fiscal 2024; ¥461,139 million, Fiscal 2023; ¥458,394 million.

(3) Consolidated cash flows

(Yen truncated to the nearest million)

	Net cash used in operating activities	Net cash used in Investing activities	Net cash provided by financing activities	Cash and cash equivalents at end of period
Fiscal 2024 ended February 28, 2025	347,337	-158,479	-19,919	795,068
Fiscal 2023 ended February 29, 2024	-50,776	-113,697	-18,191	625,482

2. Dividends

	Dividend per share					Total dividends paid	Payout ratio (consolidated)	Dividends to net assets (consolidated)
	End-first quarter	End-second quarter	End-third quarter	Fiscal year-end	Annual total			
Fiscal 2023 ended February 29, 2024	yen —	yen 25.00	yen —	yen 28.00	Yen 53.00	million yen 11,440	% 54.7	% 2.6
Fiscal 2024 ended February 28, 2025	—	25.00	—	28.00	53.00	11,441	73.1	2.5
Fiscal 2025 ending February 28, 2026 (Estimated)	—	25.00	—	28.00	53.00		54.5	

3. Forecast of Consolidated Earnings (For the fiscal year ending February 28, 2026)

(Revenue and profits truncated to the nearest million yen, %,yen)
(% is the percentage of change to the previous year)

	Operating revenue	YoY	Operating profit	YoY	Ordinary profit	YoY	Profit attributable to owners of parent	YoY	Net income per share
Full term	570,000	6.9	57,000	-7.3	57,000	-8.9	21,000	34.2	97.28

(Notes) We are not disclosing consolidated earnings forecasts for the second quarter.

※Notes

(1) Change in significant subsidiary during the term (Change in specified subsidiary that caused a change in the scope of consolidation) ; Yes
New: 1 (company name) Post and Telecommunication Finance CO.,LTD , Excluded: 1 (company name) AEON Product Finance CO., LTD.
(Note) For details, please refer to "1. Consolidated Financial Statements and Main Notes (5) Notes on the Consolidated Financial Statements (Changes in Significant Subsidiaries)" on page 25 of the attached materials.

(2) Change in accounting principle, procedure, disclosure, etc., concerning preparation of consolidated financial statements
(matters to be mentioned concerning the change of important items to be the bases for preparation of consolidated financial statements)
① Change by a newly issued accounting pronouncement; No
② Change other than ① ; No
③ Change accounting quotation ; No
④ Restatement ; No

(3) Number of shares issued（Common stock)
① Number of shares issued at end of period (including treasury stock)
Fiscal 2024; 216,010,128 shares, Fiscal 2023; 216,010,128 shares
② Number of shares of treasury stock at end of term
Fiscal 2024; 129,593 shares, Fiscal 2023; 139,844 shares
③ Average of the number of shares during the quarter
Fiscal 2024; 215,876,706 shares Fiscal 2023; 215,861,602 shares

(Reference): Report of Non-Consolidated Financial Results
Business performance (from March 1, 2024 to February 28, 2025)

(1) Standalone Operating Results

(Revenue and profits truncated to the nearest million yen, %, yen)

	Operating revenue	YOY	Operating profit	YOY	Ordinary profit	YOY	Profit attributable to owners of parent	YOY
Fiscal 2024 ended February 28, 2025	181,699	43.6	5,675	236.0	32,449	283.5	1,062	-97.1
Fiscal 2023 ended February 29, 2024	126,539	—	1,689	—	8,461	-7.7	36,185	315.8

	Basic earnings per share	Diluted earnings per share
Fiscal 2024 ended February 28, 2025	4.92	4.92
Fiscal 2023 ended February 29, 2024	167.63	167.63

(2) Standalone Financial Position

(Yen value of assets truncated to the nearest million, %, yen)

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
Fiscal 2024 ended February 28, 2025	1,207,794	228,959	19.0	1,060.58
Fiscal 2023 ended February 29, 2024	1,229,320	238,150	19.4	1,103.18

(Reference) Shareholder's equity; Fiscal 2024;¥ 228,959 million, Fiscal 2023; ¥238,143 million

※ The financial results are not audited by a certified public accountant or an audit corporation.

※ Remarks on the projections, other issues

(Notes on future statements, etc.)

Forecasts of the business performance and dividends are based on assumptions and projections that are the basis of prospects and plans as of the date of this document's release, and are not intended to be a guarantee of the achievement of such projections. Actual business performance may differ from the above forecasts due to various factors in the future. Please refer to "1. Review of Operating Results and Financial Statements (1) Overview of Operating Results for the Fiscal Year IV. Future Outlook" on page 10 of the attached documents for matters related to business performance and dividend forecasts.

(How to obtain supplementary information on financial results) We provide supplementary explanatory materials on our website regarding business and performance.

(Notes on obtaining supplementary explanatory materials for financial results)

The Company provides FACTBOOK on its business and performance on its website.

Attachments

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1. Review of Operating Results and Financial Statements
(1) Overview of Operating Results for the Fiscal Year
I. Consolidated Financial Results

1. Overview of business performance, etc.
(1) Overview of business performance for the current fiscal year
①Consolidated business performance
Consolidated operating revenue for the current fiscal year was ¥533,262 million (109.8% year on year), consolidated operating profit was ¥61,485 million (122.8% year on year), and consolidated ordinary profit was ¥62,554 million (122.2% year on year), resulting in an increase in revenue and profit.

On the other hand, for credit cards issued by our Group, we recorded a bad debt-related expense of ¥9,945 million for the transaction amount that was deemed to be fraudulent use due to the illegal acts of a third party for certain payment services provided in domestic card shopping and some offline transactions that are conducted only under special conditions (hereinafter, the transaction amount recognized as fraudulent use in some offline transactions). We also recorded an impairment loss of ¥3,883 million due to the review of the business plan and the impairment loss on "goodwill" related to Post and Telecommunication Finance Company Limited, which became a consolidated subsidiary on February 3, 2025, was recorded as an extraordinary loss. As a result, net profit attributable to owners of the parent company was ¥15,644 million (74.9% year on year).

Regarding the transaction amounts that were found to be fraudulent in offline transactions during the current consolidated fiscal year, various countermeasures have been implemented to prevent the occurrence of additional damage. Additionally, in order to prevent fraudulent use of credit cards due to phishing scams that have been increasing in the domestic market, we have established a security system that includes the introduction of an identity authentication service (3D Secure) and anomaly detection monitoring to detect fraudulent use 24 hours a day, 365 days a year. In response to illegal acts such as cybercrimes, which have become increasingly sophisticated in recent years, we will work to provide safe services to customers by strengthening our anomaly detection monitoring system by setting up a specialized department and strengthening prevention measures by strengthening cooperation with companies in the industry and related organizations.

In order to achieve sustainable growth through the provision of financial services, the Company defines the raison d'être of the Group as Our Purpose: "To bring ‘finance’ closer to everyone. By committing to each and every person, we brighten up everyday lives with peace of mind and smiles.” Based on Our Purpose, we aim to provide financial services that respond to changes in the life stages and living environments of all our customers in the Asian countries in which we operate from a consumer perspective, which is our strength as a financial group with origins in the retail industry. Additionally, we have set our vision for 2030 as "A global company with deep ties to the community that brings finance closer to everyone," and have positioned our medium-term management plan (FY2021 to FY2025) as a "Transformation Phase" toward achieving this goal. We are reviewing our business portfolio to optimize it in response to changes in the business environment, as well as creating new business models using digital technology.

During this consolidated fiscal year, the outlook remained uncertain due to factors such as the continued global political instability, slowing growth in the Chinese economy, and concerns about the impact of U.S. trade policies on the economies of other countries. In Japan, the economy showed a gradual recovery due to improvements in the employment and income environment and a move toward a "world with interest rates" following the lifting of the Bank of Japan's negative interest rate policy. On the other hand, real wages have continued to decline against the backdrop of rising prices due to soaring raw material prices and persistently high energy prices, and personal consumption has decreased.

In this situation, the Company has sought to improve asset profitability by expanding its operating receivables balance, primarily high-yield receivables, through the provision of products and services that meet the changing settlement and capital needs of customers both in Japan and overseas. In order to further improve productivity, the Company has also implemented thorough expense control, such as by implementing cost-effective member acquisition, and has worked to improve touchpoints that allow the provision of products and services across channels such as stores, contact centers, and smartphone apps, aiming to create an environment in which customers can easily access financial services in an easy-to-understand manner.

In reviewing its business portfolio, the Company is reallocating management resources in response to changes in the business environment to be able to continue providing innovative financial services to customers.

Domestically, the Company is consolidating the payment-related businesses of the AEON Group in order to maximize the value provided to customers in the AEON living sphere and to achieve efficient business operations as well as strategic investments in pursuit of overall optimization of the AEON Group. On February 28, 2025, we completed the transfer of the WAON Value Issuer business of AEON Retail Co., Ltd., which operates a general merchandise store (GMS) business, to our company. By combining the electronic money "WAON" with the code payment "AEON Pay" and combining the affiliated store networks with the customer bases of both payment channels, we will be able to provide more convenient payment services.

Overseas, we are building new businesses using digital technology in Asian countries that are experiencing rapid growth and expanding our business in our development areas. In Malaysia, AEON BANK (M) BERHAD, which operates a new type of digital banking business, opened on May 26, 2024, and worked to expand our customer base.

In Vietnam, our local subsidiary, ACS TRADING VIETNAM CO., LTD., launched a shared points business on October 7, 2024, which will serve as an infrastructure for building the AEON living sphere. In addition, on February 3, 2025, we completed the acquisition of an interest in Post and Telecommunication Finance Company Limited (hereinafter referred to as "PTF"), a Vietnamese finance company, making it a consolidated subsidiary of our company. Going forward, we will work to expand AEON's living sphere in Vietnam, which we position as one of the most important countries in the AEON Group's common strategy of shifting to Asia, by utilizing the customer base and know-how of PTF and expanding the AEON Group's common customer base through the shared points system.

We have also determined that it is necessary to review our strategy regarding the life insurance business including alliances with other companies, we have resolved on March 21, 2025 to transfer 85.1% of the issued shares of AEON Allianz Life Insurance Co., Ltd., our consolidated subsidiary that operates the life insurance business, to Meiji Yasuda Life Insurance Company (hereinafter referred to as "Meiji Yasuda") and have concluded a share transfer agreement for this share transfer. The Company has also entered into a comprehensive partnership agreement with Meiji Yasuda and its parent company, AEON Co., Ltd., and will utilize the strengths of each of the three companies, such as the management base and know-how, to co-create value that contributes to health promotion and regional revitalization in addition to providing valuable products and services.

Operating results for the fiscal year ended February 28, 2025 are as follows:

(Unit : Millions of yen)

	Previous FY	This FY	Changes	Ratio
Operating revenue	485,608	533,262	47,654	9.8%
Operating profit	50,088	61,485	11,397	22.8%
Ordinary profit	51,174	62,554	11,380	22.2%
Profit (loss) attributable to owners of parent	20,896	15,644	△5,252	△25.1%

Segment results for the fiscal year ended February 28, 2025 are as follows:

(Unit : Millions of yen)

		Operating revenue			Operating profit (loss) (△)		
		Previous FY	This FY	Ratio	Previous FY	This FY	Ratio
Domestic	Retail	172,920	193,379	11.8%	4,699	10,503	123.5%
	Solution	190,710	192,500	0.9%	8,362	9,808	17.3%
	Domestic Total※	293,943	313,109	6.5%	11,644	22,293	91.4%
Global	China	30,638	35,596	16.2%	8,797	9,319	5.9%
	Mekong	89,929	95,779	6.5%	15,878	16,007	0.8%
	Malay	72,993	91,139	24.9%	13,541	13,421	△0.9%
	Global Total※	193,561	222,515	15.0%	38,217	38,748	1.4%
Total		557,192	608,395	9.2%	51,278	59,060	15.2%
Adjustments		△71,583	△75,133	—	△1,190	2,425	—
Consolidated statements appropriation		485,608	533,262	9.8%	50,088	61,485	22.8%

※Figures in domestic total and global total are those after offsetting inter-segment transactions that are included in each business.

II. Business Segment Information

＜Domestic Retail Business＞

Domestic and retail businesses reported an operating revenue of ¥193,379 million (111.8% year on year), and an operating profit of ¥10,503 million (223.5% year on year).

In the current consolidated fiscal year revenue and profits increased driven by the steady rise in the balance of trade receivables, primarily from revolving credit and installment finance, as well as solid income from investment securities.

In the retail business, the balance of trade receivables has increased with the expansion of revolving credit, installment finance, and cash advances due to improvements to the user interface of the web and smartphone app, "AEON Wallet", as well as the enhanced individual customer approach using AI.

The convenience of revolving and installment payments was improved during the previous fiscal year through features such as a simulation function that allows users to confirm payment amounts on the website and in the “AEON Wallet” smartphone application, along with continuous improvements to the application’s visibility and user interface, leading to an increase in the number of users making revolving payments. In card cashing services, in addition to implementing promotional measures for new and past members, we strengthened our individual approach based on an AI-driven scoring system. As a result, the balance of trade receivables increased steadily, with the balance of receivables from revolving credit card purchases and installment finance of ¥361,566 million (up ¥50,796 million from the beginning of the period) and the balance of cashing receivables of ¥427,903 million (up ¥15,581 million from the beginning of the period).

In response to the Bank of Japan's review of its monetary policy and changing interest rate environment, AEON Bank, Ltd. (hereinafter “AEON Bank”) revised its yen deposit and loan interest rates in May 2024 and October 2024. Additionally, in line with further changes to the financial environment, we have revised the interest rates on yen deposits and loans on March 1, 2025.

Regarding yen deposits, in order to meet the growing needs of customers concerning savings, we implemented measures such as implementing a fixed term deposit campaign, launching a retirement benefit fixed term deposit, and applying advantageous interest rates to customers who have set up a salary transfer account. As a result, AEON Bank's deposit balance increased to ¥5,201,633 million (an increase of ¥662,260 million from the beginning of the period).

For housing loans, we raised variable interest rates in line with the housing loan market environment, and we also strengthened advertising in the media and stores about the "AEON Select Club," which offers subscribers of a housing loan program a 5% discount every day on shopping at AEON Group stores and continued to work to increase the volume of housing loan transactions by promoting the unique benefits of our group. As a result of these efforts, housing loan transaction volume was ¥557,913 million (99.9% compared to the previous period), and the balance of residential housing loans before securitization of receivables was ¥2,907,135 million (an increase of ¥92,810 million from the beginning of the period). For unsecured loans, we revised interest rates on educational loans and other items and promoted the use of purpose-specific loans to AEON Card members and strengthened advertising at AEON Group stores.

In asset formation services, in addition to asset management support campaigns such as NISA, we held seminars that took advantage of the strengths of our physical stores located in shopping centers where customers can stop by while shopping and responded to the need for face-to-face consultations on insurance and other matters, which led to favorable sales figures for asset formation.

On December 2, 2024, we began the integrated operation of AEON Bank stores and "AEON Insurance Consultation" stores, which provide insurance agency services, located in AEON Group stores nationwide. By providing a variety of financial services at one stop, we will further improve customer convenience.

On December 26, 2024, AEON Bank received a business improvement order from the Financial Services Agency pursuant to Article 26, Paragraph 1 of the Banking Act regarding its money laundering and terrorist financing (hereinafter referred to as ML/TF) management system. Our company and AEON Bank take this order very seriously and are working together to improve the management system.
AEON Bank submitted a business improvement plan based on the intent of this order to the Financial Services Agency on January 31, 2025, and reported the progress of the business improvement plan (as of the end of February 2025) to the Financial Services Agency on March 14 of the same year. We will continue to steadily implement the business improvement plan across the company to strengthen our governing system for anti-money laundering and terrorist financing measures and strive to restore trust so that customers can use our services with peace of mind.

＜Domestic Solution Business＞

Operating revenue in the domestic solution business was ¥192,500 million (100.9% year on year), and operating profit was ¥9,808 million (117.3% year on year), resulting in increased revenue and profit.

During the current consolidated fiscal year, operating revenue increased as the impact of the transfer of installment finance company AEON Product Finance Co., Ltd. (currently Orico Product Finance Co., Ltd.), was outweighed by the efforts to expand the customer base and affiliated store network for credit cards and code payment service "AEON Pay". Operating profit saw an increase despite the increase in the balance of the trades receivables and increase in bad debt-related expenses due to the reporting compensation cost for victims of unauthorized credit card use from the increasing phishing attacks in Japan, offset by the diminished operating expenses from the transfer of a subsidiary, along with a year-over-year drop in sales promotion costs attributable to factors such as the persistent execution of cost-efficient marketing initiatives.

In the solutions business, we focused on strengthening our ties with business partners to expand our customer base while continuously enhancing the efficiency of our web-based member recruitment by reviewing affiliates and other advertising channels as well as their method of operation. We also strengthened cooperation with the AEON Group, including the issuance of a new affiliated card with Fuji Co., Ltd., to enhance our customer base in the Chukoku, Shikoku, and Hyogo areas as well as launching a program exclusive to new members that offer 5% discount on purchases at eligible AEON Group stores such as AEON Mall for one month after joining. The code-based payment platform "AEON Pay" promoted new users by adding features that enable cash deposits at ATMs to standard credit card payments and bank account recharges. These efforts led to a consistent increase in the number of credit card and AEON Pay members, bringing the total active cardholders in Japan to 36.15 million (up 2.09 million from the beginning of the period). Note that we have revised the criteria for the number of valid domestic card members from this fiscal year, and the increase/decrease figures from the beginning of the period are based on the revised criteria.

Within the context of credit card shopping, the growth in unit spending has been limited as consumers are focused on controlling daily consumption due to rising prices despite improving real wages in Japan. Our strategies included joint promotional campaigns with AEON Group companies, business partners, and member stores, as well as efforts to increase recognition of "Customer Appreciation Day," a benefit program launched in April 2024 that provides Gold members with a 5% discount on purchases made on the 20th and 30th of each month at AEON Malls nationwide. Furthermore, as AEON Pay aims to become an easy-to-use payment method for every situation, we implemented initiatives to expand the scope of member stores to retailers such as drugstores and electronics stores and to service sector outlets such as karaoke bars in addition to cafes, restaurants and convenience stores, where there is significant demand for small payments. The number of locations where AEON Pay can be used has increased by 1.08 million from the beginning of the fiscal year to 3.03 million. As a result of these efforts, credit card purchase volume amounted to ¥7,492,511 million (105.8% year on year).

＜Global China Area＞

Operating revenue in the China area was ¥35,596 million (116.2% year on year), and operating profit was ¥9,319 million (105.9% year on year).

Hong Kong, a key area in the China area, is experiencing an increasing financial burden on consumers due to factors such as the delayed economic recovery influenced by the stagnant Chinese economy and rising prices. In such a situation, operating revenue increased as a result of continued efforts to improve payment convenience and implementing measures to promote usage in response to the growing consumption needs of Hong Kong residents in mainland China. In addition, operating profit exceeded the previous year as a result of continued efforts to strengthen credit and collection systems, such as improving credit accuracy by refining scoring models using external credit data and by proposing more customized payment plans to our customers.

AEON Credit Service (Asia) Co., Ltd. (hereinafter "ACSA"), a subsidiary based in Hong Kong, continued to promote mobile payment methods to cater to the increasing number of visitors to mainland China by enabling ACSA-issued cards to be used for Near Field Communication (NFC) transactions in addition to the code payment, which is widely used in China. In addition, we implemented joint initiatives at AEON Group stores, mainly in Shenzhen, China, to meet the growing consumer needs in mainland China, and promoted inbound planning by AEON Retail Co., Ltd., targeting the increasing number of tourists visiting Japan through various media such as ACSA's website and smartphone application. As a result of our efforts to promote usage through strengthened collaboration with AEON Group companies, card shopping transaction volume grew steadily to ¥218,131 million

(121.6% year on year).

For card cashing and personal loans, we continued to strengthen our individualized approach to customers via SMS and ACSA's smartphone application notice functions which are based on data analysis. We further met the various needs of our customers, such as by enabling customers to complete the card cashing application process via a mobile app by introducing a function to apply for card cashing and offering personal loans that allow for instant, paperless borrowing. Consequently, the card cashing transaction volume reached ¥47,814 million (113.3% year on year), while loan transactions totaled ¥30,194 million (90.1% year on year).

＜Global Mekong Area＞

The Mekong Area's operating revenue and profit were ¥95,779 million (106.5% year on year) and ¥16,007 million (100.8% year on year), respectively.

In Thailand, a key area in the Mekong Area, the economic environment is showing signs of recovery, driven by a solid recovery in the tourism industry and the expansion of public works, but household finances continue to be strained by rising energy prices and inflation. In this environment, our local subsidiary in Thailand, AEON THANA SINSAP (THAILAND) PCL. (hereinafter "ATS"), saw a steady increase in transaction volume for motorcycle and used car loans, and operating revenue increased. On the other hand, although we worked to reduce bad debt-related expenses by refining our screening and ongoing credit and strengthening our collection system, operating profits remained roughly at the same level as the previous fiscal year due to an increase in personnel expenses related to strengthening the collection system.

In the Mekong Area, card shopping transaction volume for this consolidated fiscal year was ¥208,554 million (108.0% year on year). In response to the growing demand for e-commerce and smartphone payments, ATS launched Thailand's first completely cardless digital credit card, "AEON NextGen," in January 2024, and "AEON PRiMO," targeting young people, in November 2024, and worked to digitize its products and services. In addition, ATS strengthened its appeal using social media such as SNS to improve brand awareness and strengthen the acquisition of new members.

For personal loans, ATS strengthened the promotion of preferential interest rate strategies for inactive members, and the transaction volume reached ¥114,196 million (104.4% year on year).

To reduce bad debt-related expenses, ATS continued to work on refining the credit system using an AI scoring model and strengthening receivable collection using external contractors.

In Vietnam, where the average age is young and economic growth is expected to continue, Aeon Group also views it as an important country in its overseas strategy and is expanding its retail store network. Our company's local subsidiary, ACS TRADING VIETNAM CO., LTD. (hereinafter "ATV"), began its business in Vietnam in 2008, focusing on in-house installment sales of home appliances, motorcycles, and other products, and has been working to provide services that are closely related to the lives of local customers.

On October 7, 2024, ATV launched the AEON Group's shared point accumulation program "WAON POINT" in Vietnam, and on February 3, 2025, ATV acquired the shares of Post and Telecommunication Finance Company Limited (hereinafter "PTF"), a local finance company that provides personal loans, and made it a wholly owned subsidiary. Going forward, we will respond to the financial needs of Vietnamese customers by providing new products, mainly personal loans, and work together with the AEON Group to expand the AEON living sphere in Vietnam through shared point systems and financial services.

＜Global Malay Area＞

The Malay Area reported operating revenue of ¥91,139 million (124.9% year on year) and operating profit of

¥13,421 million (99.1% year on year).

The Malaysian economic growth is progressing due to increased consumer spending and rising real incomes, backed by an improved employment landscape. In this environment, the growth in transaction volumes in the core motorcycle installment finance business and other personal loans has progressed, and the balance of operating receivables has increased, resulting in an increase in operating revenue compared to the previous year. On the other hand, there was a rise in bad debt-related expenses due to an increase in the balance of trade receivables, credit screening, and personnel expenses to strengthen the credit and collection system. In combination with these costs there were increased costs related to the intensified promotion campaign for AEON Bank (M) Berhad (hereinafter “ABKM”), which operates the digital bank business and was launched in May 2024, leading to the operating profit being roughly at the same level as last year.

In Malaysia, our local subsidiary AEON CREDIT SERVICE (M) BERHAD (hereinafter “ACSM”) worked to increase awareness by expanding benefits at the "Customer Appreciation Day" joint promotion initiative with retail businesses AEON CO. (M) BHD. and AEON BIG (M) SDN. BHD., and by strengthening appeal through channels such as in-store and social media. In addition, we revamped ACSM's smartphone application to include a digital credit card function that can be issued instantly and improved convenience for card application, resulting in a record number of credit cards issued and card shopping transaction volume in Malaysia reaching ¥74,051 million (130.2% year on year).

In the motorcycle loan business, we continued to work on enhancing the accuracy of our credit decisions by employing an instant provisional credit extension function that uses external credit information in addition to an AI-powered scoring model for motorcycle loans. In addition, joint sales promotions with affiliated stores and preferential interest rates that were offered according to the customer’s credit scores resulted in the volume of installment finance transactions in the Malay Area expanding to ¥139,785 million (116.9% year on year).

For personal loans, the improvement of the user interface and user experience of the smartphone application led to an increase in new applications through the app. In addition, as a result of improving the efficiency of screening by strengthening the automatic approval function by utilizing external credit information in addition to past usage, the transaction volume of personal loans grew to ¥77,969 million (122.3% year on year).

ABKM, which opened in May 2024, adopted products and services based on Islamic finance, which is widely used in Malaysia, and worked to expand its customer base, mainly among young people, by providing deposits and debit cards. On March 5, 2025, it began offering a new personal loan called "Personal Financing-i," and is working to expand financial products and services that meet the needs of customers.

III. Sustainability Initiatives

The Group has in place the “Basic Policy for Sustainability” that states the Group’s commitment to “contributing to peace by creating a sustainable society where everyone can live a fulfilling and happy life.” The Sustainability Committee, commissioned by the Board of Directors, discusses and studies matters related to sustainability in a comprehensive and specialized manner, and the Group then promotes measures to solve social issues through business activities. In November 2021, the Group identified important social issues that may affect the Group’s operations in the medium to long-term, positioned “Pursuing Happiness through Innovative Financial Services,” “Exerting Diversity and the Potential of Our People,” “Establishing Organizational Resilience,” and “Addressing Climate Change” as important management issues, and the Group companies are proactively integrating measures in their business strategies to address these issues.

Regarding "Pursuing Happiness through Innovative Financial Services," we continue to work to improve convenience based on smartphones and provide services using AI in Japan and other Asian countries where the Group operates. FeliCa Pocket Marketing Inc., which is in charge of the regional solutions business, is working to revitalize the region and improve the convenience of cashless payments by expanding the communication platform "Yomusubi" that connects local governments, businesses, and users. In May 2024, we participated in the Saitama City Regional Trading Company Project and began offering the first digital regional currency and citizen app in a designated city. In addition, by opening the hometown tax donation portal site "MyFuru" and the portal site "MyCrowdfunding" that provides crowdfunding services, we are contributing to the local community through financial services.

In collaboration with the AEON 1% Club Public Interest Foundation, we planned an "Exciting Cashless Experience" event for preschoolers to junior high school students and held financial education events at three locations during this consolidated fiscal year: AEON Mall Hiroshima Fuchu, AEON Mall Urawa Misono, and AEON Mall Shin Rifu. In addition, based on the idea that being interested in money from a young age will lead to enhanced future financial knowledge and judgement, we are working to provide money-related education, including credit cards, for high school students and others, and donation-based courses on finance for university students. In the Asian countries where the Group operates, we are focusing on efforts to improve financial literacy as part of our activities to realize a sustainable society, such as expanding financial education in each country.

Regarding "Exerting Diversity and the Potential of Our People," we respect the diverse values of each employee and promote the development of employees with advanced and wide-ranging knowledge and strengthening management in order to sustainably grow our business. As part of this, the AFS Academy, which opened in March 2023, plays a central role as a human resources education and development institution that provides learning opportunities for employees. In addition, we continue to work on subconscious bias training and career development support, etc., in order to create an environment where everyone can work comfortably and thrive.

In addition, the Group believes that it is essential for each employee to be healthy and energetic in both body and mind in order to constantly pursue customer satisfaction, and is working to promote health management throughout the Group.

Regarding "Establishing Organizational Resilience," in December 2024, AEON Bank, a consolidated subsidiary of our company, received an order from the Financial Services Agency to improve its business operations regarding its money laundering and terrorist financing management system. We take this administrative order seriously, deeply regret it, and will further work to strengthen AEON Bank's management system and group governance. In addition, we will conduct cross-sectional monitoring with the aim of improving the quality of the products offered by our group and build a system that allows customers to use the products and services we provide safely and securely.

Furthermore, in light of political instability and the emergence of cyber risks around the world, we are working to strengthen information security measures at domestic and overseas group companies, by acquiring knowledge through training such as how to respond to suspicious emails, and conducting crisis response training based on various damage scenarios for each region of operation, such as earthquakes, floods, and other events.

Regarding the corporate governance system, we are working to strengthen and enhance it in order to make transparent and fair decisions taking into account the positions of all stakeholders, such as by increasing the frequency of meetings of the Transaction Review Committee, which is composed only of outside directors, and discussing the matter from the perspective of protecting the interests of minority shareholders.

Regarding "Addressing Climate Change," in line with the AEON Group's "Decarbonization Vision," we are promoting efforts to reduce the total amount of CO2 emissions from our stores to zero by around 2040. Furthermore, in accordance with the Task Force on Climate-related Financial Disclosures (TCFD), an international framework for disclosing information on climate change, we are identifying the risks and opportunities that climate change poses to our Group's business through calculating greenhouse gas (GHG) emissions and analyzing climate change scenarios, and are working to deepen our efforts and enhance information disclosure, thereby contributing to the realization of a decarbonized society.

As a social contribution activity, our Group employees actively participated in the marine litter cleanup activity (AEON Heartful Volunteer) conducted by the AEON Group all over the country, working with local residents. In addition, we are working with the AEON Environmental Foundation and AEON Co., Ltd. to carry out "AEON Forest Creation" and "Tree Planting Activities" with the aim of promoting reforestation and environmental education by employees, as well as spreading and raising awareness of activities that support the environment.

In terms of disaster recovery support activities, as part of our efforts to support the recovery from the Great East Japan Earthquake, we continue to carry out activities such as "Cotton Harvest Volunteering" in Iwaki City, Fukushima Prefecture, "Bookshelf Charities" where we donate proceeds from the sale of unwanted books, and the "Reconstruction Cloth project" where we donate unused towels.

In addition, based on the respect for human rights and emphasis on diversity, which are part of the AEON Group's DNA, we held "AEON de Paraspo" at AEON Mall Musashimurayama in December 2024 to provide an opportunity for people with disabilities, local customers, and AEON employees to experience para-sports together.

IV. Future Outlook

For our medium-term management plan, we are advancing the transformation of our business model to grow the group under the basic policy of “Innovating the Value Chain and Creating a Network".

In the fiscal year ending February 2026, we will work to further expand the AEON living sphere by providing convenient functions to customers and creating an environment where services can be used anywhere through value chain innovation. In Japan, we will combine electronic money "WAON" and code payment "AEON Pay" to provide more convenient payment services and further expand our customer base and network by combining the affiliated store networks and customer bases of both payment channels. In addition, we will maximize synergies between the AEON Group and our group by redefining and optimizing the roles of scattered sales touchpoints in order to integrate sales operations within our group. Overseas, we will use the opening of a digital bank in Malaysia as an opportunity to shift to a business model based on a digital financial platform in each country, quickly respond to changing and diverse needs, and work to build the AEON living sphere and maximize customer LTV (Life Time Value).

Regarding the consolidated business forecast for the fiscal year ending February 2026, consolidated operating profit is expected to decrease, but consolidated operating revenue and net profit attributable to owners of parent are expected to exceed the results of the previous fiscal year. Based on the basic policy of the medium-term management plan (FY2021 to FY2025), "Innovating the value chain and creating networks," which takes into account changes in the business environment, we will continue to reform our business model to advance the growth of our group.

(Unit : Millions of yen)

	Projections for Next FY	This FY
Operating revenue	570,000	533,262
Operating profit	57,000	61,485
Ordinary profit	57,000	62,554
Profit attributable to owners of parent	21,000	15,644

(2) Consolidated Financial Condition

I. Status of Assets, Liabilities, and Net Assets

(Assets)

Total assets at the end of the current consolidated fiscal year increased by ¥810,920 million from the end of the previous consolidated fiscal year to ¥7,756,492 million. This was due to an increase in loans of ¥392,358 million due to an increase in the balance of card cash advances and personal loans, an increase in the balance of residential mortgage loans, an increase in securities in the banking business of ¥196,048 million, and an increase in other current assets of ¥155,599 million largely due to the succession of the WAON Value Issuer business.

(Liabilities)

Total liabilities increased by ¥799,471 million from the end of the previous consolidated fiscal year to ¥7,170,726 million. This was due to an increase in deposits of ¥667,878 million due to the expansion of the usage of fund settlement accounts as well as the effect of a fixed-term deposit campaign, and an increase in other current liabilities of ¥88,190 million largely due to the succession of the WAON Value Issuer business.

(Net Assets)

Total net assets increased by ¥11,449 million from the end of the previous consolidated fiscal year to ¥585,766 million. This was due to factors such as increases of ¥15,644 million in retained earnings due to the recording of net income attributable to owners of the parent, ¥6,699 million in foreign currency translation adjustments, and ¥8,709 million in non-controlling interests, as well as decreases of ¥11,441 million in retained earnings due to the payment of year-end and interim dividends and ¥8,347 million in the valuation difference on other securities.

II. Status of Cash Flows

[Cash Flows for the Current Consolidated Fiscal Year] (Unit: Millions of Yen)

	Previous Consolidated FY	Current Consolidated FY
Cash flows from operating activities	△50,776	347,337
Cash flows from investing activities	△113,697	△158,479
Cash flows from financing activities	△18,191	△19,919
Effect of exchange rate changes on cash and cash equivalents	△554	648
Net increase (△ decrease) in cash and cash equivalents	△183,220	169,586
Cash and cash equivalents at beginning of period	804,693	625,482
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	4,008	—
Cash and cash equivalents at end of period	625,482	795,068

Cash flows from operating activities totaled an inflow of ¥347,337 million, due to an increase in deposit balances in the banking business, among other factors.
Cash flows from investing activities totaled an outflow of ¥158,479 million, due to expenditures for the acquisition of securities exceeding proceeds from the sale and redemption of securities, among other factors.
Cash flows from financing activities totaled an outflow of ¥19,919 million, due to dividend payments, among other factors.
As a result of the above, the total amount of cash and cash equivalents increased by ¥169,586 million, to ¥795,068 million.

（3）Basic Policy on Profit Distribution and Dividends for the Current and Next Fiscal Year

Our company considers the return of profits to shareholders as an important management measure, and our basic policy is to enhance corporate competitiveness by appropriately distributing profits to shareholders and securing internal reserves to expand business and improve productivity.

<Regarding dividends for the current and next fiscal year>

We plan to pay a year-end dividend of 28 yen per share based on the above policy. As a result, the annual dividend for the current fiscal year, including the 25 yen dividend at the end of the second quarter, is expected to be 53 yen.

For the fiscal year ending February 2026, we expect a second quarter end dividend of 25 yen, a final dividend of 28 yen, and an annual dividend of 53 yen.

	Dividend per share for the fiscal year ending February 2025	Dividend per share for the fiscal year ending February 2026 (forecast)
End of 2nd Quarter	25 yen	25 yen
Year-end	28 yen	28 yen
Total	53 yen	53 yen

2. Scope of Consolidated Subsidiaries and Affiliates

(1) Our Group consists of 32 consolidated subsidiaries and one equity method non-consolidated subsidiary. With AEON Co., Ltd., a parent company of our Company, at the core, the Group companies work in unison to provide financial services in their respective regions, including credit card, installment sales finance, financing, banking, and loan servicing (credit management and collection), and each company engages in business activities directly linked to its customers.

(2) The following is an overview of the Group's business

Segment		Business	Major Group Companies
Domestic	Retail business	Banking and insurance businesses, primarily for individual customers	AEON BANK CO., LTD. AEON INSURANCE SERVICE CO., LTD. AEON S.S.INSURANCE CO., LTD. AEON ALLIANZ LIFE INSURANCE CO., LTD.
	Solution business	Businesses that provide the Group's financial services, primarily to member branches, using the Group's database.	AEON FINANCIAL SERVICE CO., LTD. AEON HOUSING LOAN SERVICE CO., LTD. ACS CREDIT MANAGEMENT CO., LTD. ACS LEASING CO., LTD. FeliCa Pocket Marketing Inc.
Overseas	China area	Businesses that provide financial services to individual customers and merchants in each region according to their needs	AEON CREDIT SERVICE (ASIA) CO., LTD.※1 AEON INSURANCE BROKERS (HK) LIMITED AEON INFORMATION SERVICE (SHENZHEN) CO., LTD. AEON MICRO FINANCE (SHENZHEN) CO., LTD.
	Mekong area		AEON THANA SINSAP (THAILAND) PCL.※2 ACSI (THAILAND) CO., LTD. ACS SERVICING (THAILAND) CO., LTD. AEON ASSET MANAGEMENT (THAILAND) CO., LTD. ACS TRADING VIETNAM CO., LTD. AEON SPECIALIZED BANK (CAMBODIA) PLC. AEON MICROFINANCE (MYANMAR) CO., LTD. AEON LEASING Service (LAO) COMPANY LIMITED Post and Telecommunication Finance Company Limited
	Malay area		AEON CREDIT SERVICE (M) BERHAD※3 AEON INSURANCE BROKERS (M) SDN BHD AEON BANK (M) BERHAD PT. AEON CREDIT SERVICE INDONESIA AEON CREDIT SERVICE (PHILIPPINES) INC. AEON CREDIT SERVICE INDIA PRIVATE LIMITED

※ 1 The shares of AEON CREDIT SERVICE (ASIA) CO., LTD. are listed on Hong Kong Stock Exchanges and Clearing Limited (Securities Code：900)
※ 2 The shares of AEON THANA SINSAP (THAILAND) PCL. are listed on Stock Exchange of Thailand (Securities Code: AEONTS)
※ 3 The shares of AEON CREDIT SERVICE (M) BERHAD are listed on Bursa Malaysia Berhad. (Securities Code： 5139)
※ 4 The following companies are not a part of the reportable segment and have been included in the adjustment amount.
AFS Corporation CO., LTD.
AEON FINANCIAL SERVICE （HONG KONG） CO., LTD.
ACS CAPITAL CORPORATION LTD.
AEON CREDIT SERVICE SYSTEMS (PHILIPPINES) INC.

3. Management Policies

(1) Basic Management Policy of the Company

The company aims to achieve sustainable growth, and to enhance corporate value through providing financial services by defining Our Purpose, which is “to bring ‘finance’ closer to everyone. By committing to each and every person, we brighten up everyday lives with peace of mind and smiles”. Under this Purpose, we will provide financial services tailored to the life stages of all customers, and changes in their living environment, based on the "consumer perspective”, which is the strength of a financial group originating from the retail industry.

(2) Target Management Indicators

We will continue to strengthen profitability and improve capital efficiency for sustainable growth, setting a target of 10% ROE as our management indicator.

(3) Medium to Long-Term Management Strategy and Issues to be Addressed

Regarding the global environment surrounding the Group, uncertainties continue due to the new U.S. government's unpredictable policies, sluggish economic growth in China, and political instability caused by conflicts.

While a virtuous cycle of economic growth is expected in Japan as more companies implement price and wage increases, consumer behavior is impacted by the decrease in energy subsidy measures and inflation driven by rising food prices. Competition is intensifying for cashless payments, which progressed during the COVID-19 pandemic, with competitors offering even more affordable and convenient services. This further accelerates changes in the payment service environment, our main business area.

Under these circumstances, we have defined the desired state in 2030 as "a globally minded company that is rooted in the local community, 'to bring finance closer.'" In addition to reaffirming our strength and establishing a business model that provides financial services bridging generations centered on the family, we are committed to realizing our vision by being close to each of our customers and resolving their inconveniences as a community-based company in each country and region. In line with this, we will enhance productivity through concentration on core competencies by reviewing our business portfolio.

We set the basic policies for the medium-term management plan, "The Second Founding: Value chain transformation and new network creation," based on Our Purpose and will promote the following initiatives to provide more innovative financial services to our customers in the Asian countries in which we operate.

＜Priority Measures in Domestic Business＞

① Infrastructure development for creation of the AEON Living Zone

One of AEON Group's growth strategies is to create an AEON ecosystem by seamlessly providing community-based products, services, and life infrastructure through the comprehensive strengths of the Group companies, thereby enriching customers' lives. The Group is responsible for establishing the infrastructure to connect the "AEON Living Zone" with financial services.

In our domestic businesses, we will promote cross-selling through the integration of the electronic money system "WAON" and the code payment system "AEON Pay" to expand our customer base and strengthen customer touchpoints to realize "economy of scale" and pursue unique financing by AEON. In addition, we will implement innovative initiatives, including alliances with other companies, to build a payment network that connects Asia.

② Incorporating the needs of local communities and customers' living infrastructure

In Japan, in addition to integrating the electronic money system "WAON", which we succeeded from AEON Retail Co., Ltd., and our code payment system "AEON Pay", we will develop attractive services tailored to local characteristics, such as promoting the development of local setting functions. Furthermore, we will maximize synergies within the AEON Group and our Group by implementing community-focused area strategies that promote the redefinition and optimization of currently scattered sales touchpoints into a Group-integrated sales operation. We will focus on enhancing the user-friendliness of existing products while also developing new products and services tailored to customers' lifestyles, aiming to meet the needs of those who have not yet used our products.

③ Improving risk and cost control capabilities

The Company will continue to enhance credit and receivables management through scoring with AI. Due to the increase of illegal credit card use, the Company will work to prevent fraud by sending notices of credit card use, thereby providing safety and security to customers' daily lives.

＜Priority Measures in Overseas Businesses＞

① Implementing the inclusion of digital finance in countries of operation

In Malaysia, the Group obtained a digital banking license in April 2022 and commenced operations in May 2024. AEON BANK (M) BERHAD, which operates a digital banking business, will introduce AI analysis and other cutting-edge technologies, creating a business model that maximizes customer LTV (lifetime value). This model will enable customers to continue using the Group's services while accounting for income fluctuations or changes in financial needs as they transition to the next life stage. We will roll out the best practices in system architecture, AI utilization, and financial inclusion developed in Malaysia to our overseas Group companies to accelerate the transformation of their business models.

② Expansion of business, products, and development areas

To further accelerate the expansion of the AEON Living Zone in Vietnam, the Group has launched the "WAON POINT" joint point accumulation program and has acquired an equity interest in Post and Telecommunication Finance Company Limited, which operates a personal loan business in the country. To establish this as the fourth pillar of AEON Group's overseas business, we will strive to enrich the lives of our customers by strengthening our growth strategy and expanding the lineup of our products and services.

③ Strategy planning by area that responds to differences in needs between rural and urban areas

In terms of credit strategy, we are developing a credit management model based on forward-looking information in each country. We will conduct a detailed analysis of customer attributes and product portfolios by region to identify projected lifetime earnings and bad debt expenses and use this information in sales policies and screening criteria to develop strategies by area. The strategy aims to maximize profits by maximizing earnings and reducing bad debt expense.

4. Basic Approach to Accounting Standards

Our Group applies Japanese accounting standards.
Regarding the application of international accounting standards, it is our policy to respond appropriately after taking into consideration various circumstances both domestically and internationally.

5. Consolidated Financial Statements and Main Notes

（1） Consolidated Balance Sheet

(Millions of yen)

	As of February 29, 2024	As of February 28, 2025
Assets		
Current assets		
Cash and deposits	665,558	814,786
Call loans	1,192	1,514
Accounts receivable - installment	1,843,488	1,747,333
Lease receivables and investments in leases	11,601	14,474
Operating loans	918,824	979,935
Loans and bills discounted for banking business	2,339,225	2,670,472
Securities for banking business	572,248	768,296
Securities for insurance business	15,873	15,049
Monetary claims bought	58,546	79,348
Money held in trust	116,695	106,535
Other	194,901	350,500
Allowance for doubtful accounts	△120,707	△124,434
Total current assets	6,617,447	7,423,813
Non-current assets		
Property, plant and equipment		
Buildings, net	10,775	11,655
Tools, furniture and fixtures, net	21,067	22,386
Construction in progress	176	243
Other, net	126	227
Total property, plant and equipment	32,146	34,512
Intangible assets		
Goodwill	11,684	40,202
Software	125,144	144,191
Other	3,550	3,147
Total intangible assets	140,379	187,541
Investments and other assets		
Investment securities	14,649	14,926
Deferred tax assets	35,453	39,980
Guarantee deposits	50,901	7,279
Other	54,041	48,022
Total investments and other assets	155,045	110,209
Total non-current assets	327,570	332,264
Deferred assets		
Bond issuance costs	553	414
Total deferred assets	553	414
Total assets	6,945,571	7,756,492

(Millions of yen)

	As of February 29, 2024	As of February 28, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	268,536	317,805
Deposits for banking business	4,538,363	5,206,242
Short-term borrowings	249,422	169,081
Current portion of long-term borrowings	165,716	217,297
Current portion of bonds payable	83,355	95,888
Commercial papers	95,000	8,281
Provision for bonuses	5,006	6,195
Provision for point card certificates	689	1,633
Other provisions	129	122
Other	187,491	275,682
Total current liabilities	5,593,712	6,298,229
Non-current liabilities		
Reserve for insurance policy liabilities	48,358	42,753
Bonds payable	240,604	203,976
Long-term borrowings	451,111	586,476
Retirement benefit liability	2,128	1,662
Provision for loss on interest repayment	2,518	932
Other provisions	302	4,223
Deferred tax liabilities	1,998	1,732
Other	30,521	30,738
Total non-current liabilities	777,542	872,496
Total liabilities	6,371,254	7,170,726
Net assets		
Shareholders' equity		
Share capital	45,698	45,698
Capital surplus	119,144	118,729
Retained earnings	286,022	290,209
Treasury shares	△357	△330
Total shareholders' equity	450,508	454,306
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	△21,643	△29,991
Deferred gains or losses on hedges	212	642
Foreign currency translation adjustment	29,272	35,971
Remeasurements of defined benefit plans	44	210
Total accumulated other comprehensive income	7,885	6,833
Share acquisition rights	6	0
Non-controlling interests	115,916	124,626
Total net assets	574,316	585,766
Total liabilities and net assets	6,945,571	7,756,492

(2) Consolidated Statement of Income and Comprehensive Income
(Consolidated Statement of Comprehensive Income)

(Millions of yen)

	Fiscal year ended February 29, 2024	Fiscal year ended February 28, 2025
Operating revenue		
Revenue from credit card business	125,716	139,114
Revenue from installment sales finance business	52,911	50,706
Financing revenue	151,909	166,609
Recoveries of written off receivables	16,048	19,965
Financial revenue		
Interest on loans and discounts from banking business	24,176	25,487
Interest and dividends on securities from banking business	2,626	6,608
Interest on call loans	340	256
Interest income	1,068	1,820
Other financial revenue	5,302	8,657
Total financial revenue	33,514	42,830
Insurance revenue		
Reversal of policy reserve	6,401	5,701
Other insurance revenue	6,201	7,007
Total Insurance revenue	12,602	12,709
Fees and commissions	68,009	72,526
Other	24,896	28,801
Total operating revenue	485,608	533,262
Operating expenses		
Financial expenses		
Interest expenses	23,626	28,306
Interest on deposits from banking business	3,095	7,577
Other financial expenses	2,358	3,545
Total financial expenses	29,081	39,430
Insurance expenses		
Insurance claims and other	11,215	12,000
Other insurance expenses	557	338
Total Insurance expenses	11,772	12,338
Fees and commissions payments	10,546	10,320
Selling, general and administrative expenses	381,006	406,259
Other	3,112	3,427
Total operating expenses	435,519	471,776
Operating profit	50,088	61,485
Non-operating income		
Dividend income	169	175
Share of profit of entities accounted for using equity method	—	30
Gain on investments in investment partnerships	118	231
Foreign exchange gains	813	344
Subsidy income	—	146
Other	104	155
Total non-operating income	1,204	1,083
Non-operating expenses		
Share of loss of entities accounted for using equity method	101	—
Miscellaneous losses	17	14
Total non-operating expenses	118	14
Ordinary profit	51,174	62,554

(Millions of yen)

	Fiscal year ended February 29, 2024	Fiscal year ended February 28, 2025
Extraordinary income		
Gain on sale of non-current assets	11	26
Gain on sale of investment securities	169	39
Gain on liquidation of investment securities	89	―
Total extraordinary income	270	65
Extraordinary losses		
Loss on disposal of non-current assets	678	553
Impairment losses	1,297	4,084
Loss on sale of shares of subsidiaries	―	2,306
Loss on liquidation of subsidiaries	18	―
Management integration expenses	475	―
System migration related expenses	90	―
Bad debt related expenses	―	9,945
Other	―	344
Total extraordinary losses	2,562	17,234
Profit before income taxes	48,883	45,386
Income taxes – current	13,057	20,370
Income taxes – deferred	2,117	△3,555
Total income taxes	15,175	16,815
Profit	33,707	28,571
Profit attributable to non-controlling interests	12,810	12,926
Profit attributable to owners of parent	20,896	15,644

(Consolidated Statement of Comprehensive Income)

(Millions of yen)

	Fiscal year ended February 29, 2024	Fiscal year ended February 28, 2025
Profit	33,707	28,571
Other comprehensive income		
Valuation difference on available-for-sale securities	6,061	△8,213
Deferred gains or losses on hedges	△2	△137
Foreign currency translation adjustment	17,890	11,024
Remeasurements of defined benefit plans, net of tax	192	165
Total other comprehensive income	24,142	2,839
Comprehensive income	57,849	31,410
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	37,732	14,591
Comprehensive income attributable to non-controlling interests	20,117	16,819

(3) Consolidated Statement of Changes in Equity

Fiscal year ended February 29, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	45,698	120,270	278,172	△390	443,750
Changes during period					
Dividends of surplus			△12,519		△12,519
Profit attributable to owners of parent			20,896		20,896
Purchase of treasury shares				△0	△0
Disposal of treasury shares			△17	33	15
Change in ownership interest of parent due to transactions with non-controlling interests		△1,125			△1,125
Change in scope of consolidation			△508		△508
Net changes in items other than shareholders' equity					
Total changes during period	—	△1,125	7,850	32	6,757
Balance at end of period	45,698	119,144	286,022	△357	450,508

	Accumulated other comprehensive income					Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	△27,661	120	18,738	△147	△8,950	13	106,319	541,133
Changes during period								
Dividends of surplus								△12,519
Profit attributable to owners of parent								20,896
Purchase of treasury shares								△0
Disposal of treasury shares								15
Change in ownership interest of parent due to transactions with non-controlling interests							1,125	—
Change in scope of consolidation								△508
Net changes in items other than shareholders' equity	6,018	91	10,533	192	16,835	△7	8,471	25,299
Total changes during period	6,018	91	10,533	192	16,835	△7	9,596	33,183
Balance at end of period	△21,643	212	29,272	44	7,885	6	115,916	574,316

Fiscal year ended February 28, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	45,698	119,144	286,022	△357	450,508
Changes during period					
Dividends of surplus			△11,441		△11,441
Profit attributable to owners of parent			15,644		15,644
Purchase of treasury shares				△0	△0
Disposal of treasury shares			△16	26	10
Change in ownership interest of parent due to transactions with non-controlling interests		△415			△415
Change in scope of consolidation					—
Net changes in items other than shareholders' equity					
Total changes during period	—	△415	4,186	26	3,797
Balance at end of period	45,698	118,729	290,209	△330	454,306

	Accumulated other comprehensive income					Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	△21,643	212	29,272	44	7,885	6	115,916	574,316
Changes during period								
Dividends of surplus								△11,441
Profit attributable to owners of parent								15,644
Purchase of treasury shares								△0
Disposal of treasury shares								10
Change in ownership interest of parent due to transactions with non-controlling interests							415	—
Change in scope of consolidation								—
Net changes in items other than shareholders' equity	△8,347	430	6,699	165	△1,052	△5	8,294	7,236
Total changes during period	△8,347	430	6,699	165	△1,052	△5	8,709	11,449
Balance at end of period	△29,991	642	35,971	210	6,833	0	124,626	585,766

(4) Consolidated Statement of Cash Flows

(Millions of yen)

	Fiscal year ended February 29, 2024	Fiscal year ended February 28, 2025
Cash flows from operating activities		
Profit before income taxes	48,883	45,386
Depreciation	31,133	30,144
Impairment loss	1,297	4,084
Amortization of goodwill	1,621	1,581
Share of loss (profit) of entities accounted for using equity method	101	△30
Increase (decrease) in allowance for doubtful accounts	△10,943	7,518
Increase (decrease) in provision for bonuses	455	1,450
Increase (decrease) in retirement benefit liability	400	430
Increase (decrease) in provision for point card certificates	△108	943
Increase (decrease) in provision for loss on interest repayment	△2,304	△1,585
Increase (decrease) in other provisions	21	3,925
Financial revenue	△33,514	△42,830
Financial expenses	29,081	39,430
Dividend income	△169	△175
Loss (gain) on disposal of non-current assets	667	527
Loss (gain) on sale of shares of subsidiaries	―	2,306
Loss (gain) on liquidation of subsidiaries	18	―
Management integration expenses	475	―
Bad debt related expenses	―	9,945
Decrease (increase) in operating loans receivable	△43,803	△33,634
Decrease (increase) in cash loans and bills discounted for banking business	△178,450	△331,246
Decrease (increase) in accounts receivable – installment	△51,990	△199,769
Net decrease (increase) in lease receivables and investments in leases	350	△2,873
Net increase (decrease) in deposits	140,409	667,962
Increase (decrease) in trade payables	12,573	50,022
Net increase (decrease) in borrowed money	76,307	72,501
Net decrease (increase) in due from banks (excluding due from Bank of Japan)	△2,492	13,605
Net decrease (increase) in dues from banks (over 3 months)	3,257	4,482
Net decrease (increase) in call loans	△26,830	△21,124
Increase (decrease) in commercial papers	19,937	△42,026
Increase (decrease) in straight bonds – issuance and redemption	△28,401	△26,761
Increase (decrease) in reserve for insurance policy liabilities	△5,979	△5,605
Proceeds from sales and leasebacks	125	542
Interest received	32,010	41,760
Interest paid	△28,423	△36,679
Proceeds from collection of short-term loans receivable	―	219,100
Other, net	△22,072	△111,654
Subtotal	△36,353	361,654
Interest and dividends received	169	175
Income taxes paid	△16,061	△14,851
Income taxes refund	1,468	358
Net cash provided by operating activities	△50,776	347,337

(Millions of yen)

	Fiscal year ended February 29, 2024	Fiscal year ended February 28, 2025
Cash flows from investing activities		
Purchase of securities	△545,817	△450,620
Proceeds from sale of securities	201,714	224,519
Proceeds from redemption of securities	269,720	27,649
Increase in money held in trust	△5,451	△5,163
Decrease in money held in trust	13,723	16,047
Purchase of property, plant and equipment	△4,626	△2,622
Proceeds from sale of property, plant and equipment	27	44
Purchase of intangible assets	△40,436	△36,964
Proceeds from sale of intangible assets	6	—
Proceeds from liquidation of subsidiaries and associates	—	229
Payments for acquisition of businesses	—	△3,010
Proceeds from business acquisition	—	68,092
Purchase of shares of subsidiaries resulting in change in scope of consolidation	△65	△19,981
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	123	—
Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation	—	23,301
Other, net	△2,616	—
Net cash provided by (used in) investing activities	△113,697	△158,479
Cash flows from financing activities		
Dividends paid	△12,519	△11,441
Dividends paid to non-controlling interests	△5,671	△6,382
Purchase of treasury shares	△0	△0
Proceeds from disposal of treasury shares	0	0
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	—	△2,094
Net cash provided by (used in) financing activities	△18,191	△19,919
Effect of exchange rate change on cash and cash equivalents	△554	648
Net increase (decrease) in cash and cash equivalents	△183,220	169,586
Cash and cash equivalents at beginning of period	804,693	625,482
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	4,008	—
Cash and cash equivalents at end of period	625,482	795,068

(5) Notes on the Consolidated Financial Statements

(Notes on the Going-concern Assumption) Not applicable.

(Significant Changes in the Scope of Consolidation)

In the current consolidated fiscal year, we acquired all equity interests of Post and Telecommunication Finance Company Limited, and therefore has been included in the scope of consolidation.

In the current consolidated fiscal year, we have transferred all shares of our consolidated subsidiary, AEON Product Finance Co., Ltd., and have therefore removed the company from the scope of consolidation.

(Changes in the Figures for the Consolidated Statement of Cash Flows)

In the previous fiscal year, "impairment losses" were included in "Other" under "Cash flows from operating activities." Due to their increased monetary significance, they are now presented separately starting this fiscal year. To reflect this change in presentation, the consolidated financial statements for the previous fiscal year have been reclassified.

As a result, the negative ¥20,775 million presented in "Other" under "Cash flows from operating activities" in the consolidated statement of cash flows for the previous fiscal year has been reclassified as "Impairment losses" of ¥1,297 million and "Other" of ¥22,072 million.

(Notes on Segment Information)

1. Overview of reportable segments

The reportable segments of our group are the constituent units of our group for which separate financial information is available, which are regularly reviewed by the board of directors to determine the allocation of management resources and to evaluate performance.

Our domestic business is divided into “Retail” and “Solutions” to clarify the role of each function according to the target customers, and our international business is divided into areas centered on three listed companies, “China Area” (Hong Kong, etc.), “Mekong Area” (Thailand, etc.), and “Malaysia Area” (Malaysia, etc.) to smoothly advance the horizontal expansion of our business model.

Therefore, the Group has five reportable segments: “Retail” and “Solutions” in the domestic segment, and “China Area,” “Mekong Area,” and “Malaysia Area” in the international segment.

“Retail” is the banking and insurance business, mainly for individual customers.

“Solutions” is the business that provides the Group’s financial services, mainly for affiliated stores, utilizing its database of processing and installment payments.

“China Area,” “Mekong Area,” and “Malaysia Area” are businesses that provide financial services tailored to the needs of individual customers and affiliated stores in each region, including credit cards and loans.

2. Method of calculating the amounts of operating revenue, profit or loss, assets, and other items for each reportable segment

The accounting methods for the reported business segments are the same as those used to prepare consolidated financial statements. Profits for reportable segments are based on operating profit. Internal operating revenue and transfers between segments are based on prevailing market prices.

(Segment information)

For fiscal year 2023 starting March 1st 2023, ended February 29th 2024

Operating income and profits/losses are reported on business segments as follows:

(Millions of yen)

	Reportable segments					Total	Reconciling items	Per consolidated financial statements
	Domestic		Global					
	Retail	Solutions	China Area	Mekong Area	Malay Area			
Sales								
Revenues from external customers	167,105	124,777	30,638	89,915	72,993	485,430	177	485,608
Transactions with other segments	5,814	65,932	—	14	—	71,761	△71,761	—
Operating revenue	172,920	190,710	30,638	89,929	72,993	557,192	△71,583	485,608
Operating profit (loss)	4,699	8,362	8,797	15,878	13,541	51,278	△1,190	50,088
Assets	5,177,141	798,286	145,465	388,562	430,303	6,939,758	5,813	6,945,571
Other items								
Depreciation	5,254	17,546	1,835	4,215	2,397	31,250	△116	31,133
Amortization of goodwill	1,457	161	—	—	3	1,621	—	1,621
Financial expenses	4,252	2,540	1,905	8,882	12,284	29,867	△786	29,081
Provision for possible credit losses	32	19,301	3,566	30,036	20,327	73,264	△208	73,055
Increase in property, plant and equipment and intangible assets	7,048	27,787	5,574	2,443	6,178	49,033	△25	49,007

(Notes) 1. Operating income is stated here in replacement of sales turnover of general corporations.

2. The amounts shown in the 'Reconciling items' section are as follows:

(1) The 177 million yen shown in the "Revenue from external customers" section includes the operating income of holding companies which do not fall under the category of any of the business segments.

(2) The △1,190 million yen shown in "Operating profit" represents the net amount after the elimination of operating profit belonging to holding companies that do not fall under any business segments and internal operating income between segments.

(3) The 5,813 million yen shown under "Assets" represents the amount after the elimination of assets belonging to holding companies that do not fall under any business segments and intersegment transactions.

3. Segment profits have been adjusted to match operating profits on the consolidated statements of income.

4. Revenues from contracts with customers subject to the revenue recognition accounting standard, included in operating revenues from external customers for the current consolidated fiscal year, by reportable segment are Domestic Retail 30,954 million yen, Domestic Solutions 72,898 million yen, China Area 5,466 million yen, Mekong Area 8,102 million yen, and Malay Area 7,421 million yen, with an adjustment of 0 million yen.

For fiscal year 2024 starting March 1st 2024, ended February 28th 2025
Operating income and profits/losses are reported on business segments as follows:

(Millions of yen)

	Reportable segments					Total	Reconciling items	Per consolidated financial statements
	Domestic		Global					
	Retail	Solutions	China Area	Mekong Area	Malay Area			
Sales								
Revenues from external customers	191,207	119,536	35,596	95,747	91,139	533,228	34	533,262
Transactions with other segments	2,172	72,963	—	31	—	75,167	△75,167	—
Operating revenue	193,379	192,500	35,596	95,779	91,139	608,395	△75,133	533,262
Operating profit (loss)	10,503	9,808	9,319	16,007	13,421	59,060	2,425	61,485
Assets	5,974,291	655,459	151,291	444,184	527,497	7,752,725	3,766	7,756,492
Other items								
Depreciation	5,210	15,971	2,070	4,248	2,749	30,250	△105	30,144
Amortization of goodwill	1,482	96	—	—	3	1,581	—	1,581
Financial expenses	10,035	2,464	2,432	9,632	15,944	40,510	△1,079	39,430
Provision for possible credit losses	△574	24,248	4,033	31,491	28,671	87,871	△10	87,860
Increase in property, plant and equipment and intangible assets	7,340	33,805	2,037	3,530	4,053	50,767	△6	50,761

(Notes) 1. Operating income is stated here in replacement of sales turnover of general corporations.
2. The amounts shown in the 'Reconciling items' section are as follows:
(1) The 34 million yen shown in the "Revenue from external customers" section includes the operating income of holding companies which do not fall under the category of any of the business segments.
(2) The 2,425 million yen shown in "Operating profit" represents the net amount after the elimination of operating profit belonging to holding companies that do not fall under any business segments and internal operating income between segments.
(3) The 3,766 million yen shown under "Assets" represents the amount after the elimination of assets belonging to holding companies that do not fall under any business segments and intersegment transactions.
3. Segment profits have been adjusted to match operating profits on the consolidated statements of income.
4. Revenues from contracts with customers subject to the revenue recognition accounting standard, included in operating revenues from external customers for the current consolidated fiscal year, by reportable segment are Domestic Retail 32,293 million yen, Domestic Solutions 77,420 million yen, China Area 6,704 million yen, Mekong Area 9,492 million yen, and Malay Area 8,574 million yen, with an adjustment of 0 million yen.

（Per Share Information）

	Previous consolidated fiscal year (March 1, 2023 to February 29, 2024)	Current consolidated fiscal year (March 1, 2024 to February 28, 2025)
Net assets per share (yen)	2,123.47	2,136.09
Net income per share (yen)	96.81	72.47
Diluted net income per share (yen)	96.80	72.47

(Note) 1. The basis for the calculation of net assets per share are as follows:

	Previous consolidated fiscal year (Ended February 29, 2024)	Current consolidated fiscal year (Ended February 28, 2025)
Total value of net assets (million yen)	574,316	585,766
Amount to be deducted from net assets (million yen)	115,922	124,626
(Of which, amount to be deducted for stock acquisition rights (million yen))	(6)	(0)
(Of which, amount to be deducted due to non-controlling assets (million yen))	(115,916)	(124,626)
Net value of assets related to common stock at the end of the period (million yen)	458,394	461,139
Number of issued common shares	216,010,128	216,010,128
Number of issued treasury shares	139,844	129,593
Number of common shares at the end of the period used to calculate net assets per share	215,870,284	215,880,535

(Note) 2. The basis for the calculation of net income per share and diluted net income per share are as follows:

	Previous consolidated fiscal year (March 1, 2023 to February 29, 2024)	Current consolidated fiscal year (March 1, 2024 to February 28, 2025)
Net income per share		
Net income attributable to shareholders of the parent company (million yen)	20,896	15,644
Amount not attributable to common shareholders (million yen)	—	—
Net income attributable to shareholders of the parent company relating to common stock (million yen)	20,896	15,644
Average number of common shares during the period	215,861,602	215,876,706
Diluted net income per share		
Adjustment of net income attributable to shareholders of the parent company (million yen)	—	—
Increase in number of common shares	11,555	2,699
(Of which, stock acquisition rights)	(11,555)	(2,699)
Overview of potential shares not included in the calculation of diluted net income per share as they have no dilutive effect	—	—

(Changes in Significant Subsidiaries)

(Regarding the Transfer of Shares of a Consolidated Subsidiary)

At the Board of Directors meeting held on March 21, 2025, the Company resolved to transfer the majority of the issued shares of its consolidated subsidiary, AEON Allianz Life Insurance Co., Ltd. (hereinafter, AEON Allianz Life), to Meiji Yasuda Life Insurance Co., Ltd. (hereinafter, Meiji Yasuda) (hereinafter, the Share Transfer) and entered into a share transfer agreement (hereinafter, the Share Transfer Agreement) for the Share Transfer.

1. Reasons for the Share Transfer

Since joining the Group in 2020, AEON Allianz Life, a consolidated subsidiary of the Company, has been the only company in the Group engaged in the life insurance business, providing medical insurance and other services to a wide range of customers in collaboration with AEON Group companies.

On the other hand, as the Company has been reviewing its business portfolio in response to the rapidly changing business environment in recent years, it has concluded that it is necessary to review its strategy for the life insurance business, including alliances with other companies.

We have transferred the majority of our shares in AEON Allianz Life Insurance to Meiji Yasuda and will promote a comprehensive partnership between the three companies (hereinafter referred to as the "Three Companies"), Meiji Yasuda and AEON Co., Ltd. Through this comprehensive partnership, the three companies will use their respective strengths to jointly create diverse value propositions that contribute to health promotion and regional revitalization as well as provide valuable products and services to the customers and other stakeholders of the three companies.

Through this share transfer, we will accelerate the concentration of management resources in core and growth areas, and further increase our corporate value by promoting the comprehensive partnership.

2. Overview of the transferred subsidiary

(1) Company name	AEON Allianz Life Insurance	
(2) Description	Insurance company	
(3) Relationship with the Company※	Capital relationship	Our company owns 100% of the shares of AEON Allianz Life Insurance.
	Personnel Relationship	Our company has dispatched one director and one full-time auditor to AEON Allianz Life Insurance, as well as five employees from our company or our subsidiaries. Additionally, three employees of AEON Allianz Life Insurance are assigned to our company.
	Business Relationship	Our company has transactions with AEON Allianz Life Insurance in the form of receiving management fees, commissions, and the subleasing of offices.
(4) Financial condition and business performance		
Fiscal year	April 1, 2023 to March 31, 2024	
Net assets (million yen)	5,953	
Total assets (million yen)	52,688	
Net assets per share (yen)	36,749	
Ordinary income (million yen)	12,723	
Ordinary loss (million yen)	△3,398	

Net loss (million yen)	△4,728
Net loss per share (yen)	△39,066
Dividend per share	—

※ The described relationship between our company and AEON Allianz Life Insurance is as of the fiscal year ended February 28, 2025

3. The counterparty to the Share Transfer:

Meiji Yasuda Life Insurance Company

4. Number of shares to be transferred, transfer price, and status of shareholdings before and after the transfer

(1) Number of shares held before the transfer	863,000 shares ※ 1 (Number of voting rights: 863,000 units) (Voting rights to ownership ratio: 100.00%)
(2) Number of shares to be transferred	734,413shares (Number of voting rights：734,413 units)
(3) Transfer price of shares to be transferred	49.4 billion yen ※ 2
(4) Number of shares held after the transfer	128,587 shares (Number of voting rights：128,587 units) (Voting rights to ownership ratio：14.90%)

※ 1 The number of shares held reflects a capital increase of 66 billion yen in AEON Allianz Life Insurance by the Company, which is scheduled to be implemented immediately before the Share Transfer (hereinafter "the Capital Increase before Closing").

※ 2 The price of shares to be transferred is the amount agreed upon as the share value of shares to be transferred by the Company in light of the Capital Increase before Closing. The final transfer price will be determined through price adjustments stipulated in the Share Transfer Agreement.

5. Schedule

(1) Date of resolution by the Board of Directors	March 21, 2025
(2) Date of concluding the agreement	March 21, 2025
(3) Date of implementing the transfer of shares	July 1, 2025 (Plan)

6. Impact on consolidated financial results

The result of this share transfer, AEON Allianz Life Insurance will be excluded from the scope of our consolidation from the third quarter of the fiscal year ending February 2026. The impact on consolidated financial results for the fiscal year ending February 2026 has not yet been determined due to variable factors such as price adjustments set out in the share transfer agreement.

6. Standalone Financial Statements and Main Notes

(1) Balance Sheet

(Millions of yen)

	As of February 29, 2024	As of February 28, 2025
Assets		
Current assets		
Cash and deposits	7,141	12,357
Accounts receivable - installment	162,921	181,084
Operating loans	64,871	45,599
Advances paid	80,917	40,696
Prepaid expenses	2,348	3,319
Accounts receivable - other	156,527	334,234
Accrued revenue	2,401	2,663
Short-term loans receivable	249,950	43,210
Current portion of long-term loans receivable from subsidiaries and associates	120	119
Supplies	1,802	2,528
Income taxes refund receivable	224	―
Consumption taxes refund receivable	1,588	1,533
Other	228	―
Allowance for doubtful accounts	△36,128	△48,538
Total current assets	694,915	618,808
Non-current assets		
Property, plant and equipment		
Buildings	3,081	2,920
Accumulated depreciation	△1,755	△1,686
Buildings, net	1,325	1,234
Vehicles	7	0
Accumulated depreciation	△6	△0
Vehicles, net	0	0
Tools, furniture and fixtures	37,003	37,574
Accumulated depreciation	△28,929	△30,925
Tools, furniture and fixtures, net	8,074	6,648
Total property, plant and equipment	9,400	7,882
Intangible assets		
Goodwill	―	12,243
Software	104,561	123,427
Other	0	0
Total intangible assets	104,561	135,671
Investments and other assets		
Investment securities	50,361	51,741
Shares of subsidiaries and associates	308,862	320,400
Bonds of subsidiaries and associates	3,165	3,349
Long-term loans receivable from subsidiaries and associates	707	3,192
Long-term prepaid expenses	29,293	29,666
Deferred tax assets	14,532	21,854
Guarantee deposits	2,755	3,396
Money held in trust	4,581	8,986
Long-term accounts receivable - other	5,490	4,445
Other	139	251
Allowance for doubtful accounts	―	△2,268
Total investments and other assets	419,890	445,017
Total non-current assets	533,852	588,571
Deferred assets		
Bond issuance costs	553	414
Total deferred assets	553	414
Total assets	1,229,320	1,207,794

(Millions of yen)

	As of February 29, 2024	As of February 28, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	262,764	311,616
Short-term borrowings	179,400	95,800
Commercial papers	50,000	—
Lease liabilities	3,818	3,846
Current portion of bonds payable	75,000	75,000
Current portion of long-term borrowings	8,800	19,500
Current portion of long-term borrowings from subsidiaries and associates	120	119
Accounts payable - other	49,426	62,351
Accrued expenses	1,286	1,486
Income taxes payable	651	1,897
Unearned revenue	793	845
Deposits received	51,222	153,972
Provision for bonuses	1,162	1,630
Provision For Directors Remuneration Based On Performance	48	41
Provision for loss on guarantees	3,091	3,803
Provision for point card certificates	—	1,633
Other	2,057	8,714
Total current liabilities	689,644	742,259
Non-current liabilities		
Bonds payable	180,000	125,000
Long-term borrowings	106,500	96,700
Long-term borrowings from subsidiaries and associates	241	119
Lease liabilities	8,958	6,037
Provision for loss on interest repayment	2,518	932
Other	3,308	7,785
Total non-current liabilities	301,526	236,575
Total liabilities	991,170	978,834
Net assets		
Shareholders' equity		
Share capital	45,698	45,698
Capital surplus		
Legal capital surplus	121,506	121,506
Total capital surplus	121,506	121,506
Retained earnings		
Legal retained earnings	3,687	3,687
Other retained earnings		
General reserve	35,995	35,995
Retained earnings brought forward	28,948	18,553
Total retained earnings	68,630	58,235
Treasury shares	△357	△330
Total shareholders' equity	235,478	225,110
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	2,665	3,848
Total valuation and translation adjustments	2,665	3,848
Share acquisition rights	6	0
Total net assets	238,150	228,959
Total liabilities and net assets	1,229,320	1,207,794

(2) Statement of Income

(Millions of yen)

	Fiscal year ended February 29, 2024	Fiscal year ended February 28, 2025
Operating revenue		
Revenue from credit card business	54,279	76,971
Revenue from installment sales finance business	6	7
Financing revenue	1,247	361
Guarantee fee income	41,836	63,080
Processing fee income	4,059	5,182
Business agency fee income	8,644	11,499
Recoveries of written off receivables	79	106
Financial revenue		
Interest income	1,182	368
Total financial revenue	1,182	368
Other	15,203	24,121
Total operating revenue	126,539	181,699
Operating expenses		
Financial expenses		
Other financial expenses	2,302	2,211
Total financial expenses	2,302	2,211
Selling, general and administrative expenses	122,548	173,812
Total operating expenses	124,850	176,023
Operating profit	1,689	5,675
Non-operating income		
Dividend income	6,798	27,267
Foreign exchange gains	77	—
Other	114	191
Total non-operating income	6,990	27,459
Non-operating expenses		
Loss on valuation of derivatives	214	320
Foreign exchange losses	—	363
Other	2	1
Total non-operating expenses	217	685
Ordinary profit	8,461	32,449
Extraordinary income		
Gain on sale of investment securities	169	39
Gain on extinguishment of tie-in share	30,618	—
Other	94	—
Total extraordinary income	30,883	39
Extraordinary losses		
Loss on disposal of non-current assets	86	306
Loss on sale of shares of subsidiaries	—	1,454
Loss on valuation of shares of subsidiaries and associates	1,636	19,415
Management integration expenses	475	—
Bad debt related expenses	—	12,213
Other	—	147
Total extraordinary losses	2,198	33,538
Profit before income taxes	37,146	△1,049
Income taxes - current	625	2,184
Income taxes - deferred	335	△4,296
Total income taxes	960	△2,112
Profit	36,185	1,062

(3) Statement of Changes in Equity

Fiscal year ended February 29, 2024

(Millions of yen)

	Shareholders' equity						
	Share capital	Capital surplus		Retained earnings			
		Legal capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		Total retained earnings
					General reserve	Retained earnings brought forward	
Balance at beginning of period	45,698	121,506	121,506	3,687	35,995	5,300	44,982
Changes during period							
Conversion of moving strike convertible bonds							
Dividends of surplus						△12,519	△12,519
Profit						36,185	36,185
Purchase of treasury shares							
Disposal of treasury shares						△17	△17
Net changes in items other than shareholders' equity							
Total changes during period	—	—	—	—	—	23,648	23,648
Balance at end of period	45,698	121,506	121,506	3,687	35,995	28,948	68,630

	Shareholders' equity		Valuation and translation adjustments		Share acquisition rights	Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments		
Balance at beginning of period	△390	211,797	1,901	1,901	13	213,712
Changes during period						
Conversion of moving strike convertible bonds		—				—
Dividends of surplus		△12,519				△12,519
Profit		36,185				36,185
Purchase of treasury shares	△0	△0				△0
Disposal of treasury shares	33	15				15
Net changes in items other than shareholders' equity			763	763	△7	756
Total changes during period	32	23,681	763	763	△7	24,437
Balance at end of period	△357	235,478	2,665	2,665	6	238,150

Fiscal year ended February 28, 2025

(Millions of yen)

	Shareholders' equity						
	Share capital	Capital surplus		Retained earnings			
		Legal capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		Total retained earnings
					General reserve	Retained earnings brought forward	
Balance at beginning of period	45,698	121,506	121,506	3,687	35,995	28,948	68,630
Changes during period							
Conversion of moving strike convertible bonds							
Dividends of surplus						△11,441	△11,441
Profit						1,062	1,062
Purchase of treasury shares							
Disposal of treasury shares						△16	△16
Net changes in items other than shareholders' equity							
Total changes during period	－	－	－	－	－	△10,394	△10,394
Balance at end of period	45,698	121,506	121,506	3,687	35,995	18,553	58,235

	Shareholders' equity		Valuation and translation adjustments		Share acquisition rights	Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments		
Balance at beginning of period	△357	235,478	2,665	2,665	6	238,150
Changes during period						
Conversion of moving strike convertible bonds	26	26				26
Dividends of surplus		△11,441				△11,441
Profit		1,062				1,062
Purchase of treasury shares	△0	△0				△0
Disposal of treasury shares		△16				△16
Net changes in items other than shareholders' equity			1,183	1,183	△5	1,178
Total changes during period	26	△10,368	1,183	1,183	△5	△9,190
Balance at end of period	△330	225,110	3,848	3,848	0	228,959

(4) Notes on the Consolidated Financial Statements
(Notes on the Going-concern Assumption) Not applicable.

7. Other Notes

Changes in Executive Officers
Please refer to the news release titled “Notice Regarding Change of Representative Director”.