

September 30, 2025

Company name: AEON Financial Service Co., Ltd.
Name of representative: Tomoharu Fukayama, President and CEO
(Securities code: 8570 Prime Market)
Inquiries: Tomoyuki Mitsufuji, Director and
Managing Executive Officer
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Notice Regarding Absorption-Type Merger of a Consolidated Subsidiary (Simplified Merger/Short-Form Merger)

AEON Financial Services Co., Ltd. (the “Company”) hereby announce that at the Board of Directors meeting held today, the Company have decided to absorb our consolidated subsidiary, ACS Lease Co., Ltd. ("ACS Lease"), into a merger effective February 1, 2026.

As this merger (simplified merger/short-form merger) involves a wholly owned subsidiary of the Company, certain disclosure items and details have been omitted.

Notes

1. Purpose of the merger

The Company is currently reviewing its business portfolio to provide customers with more "safe, secure, convenient, and cost-effective services anytime, anywhere" as well as to achieve further corporate growth by appropriately allocating resources to the core payment business and growth overseas. As part of this effort, this merger will enable the Company to more appropriately allocate our group's management resources as well as implement strategic investments.

2. Summary of the merger

(1) Schedule of the merger

Date of Resolution by the Board of Directors	September 30, 2025
Date of Execution of the Merger Agreement	September 30, 2025
Effective Date of the Merger	February 1, 2026 (Planned date)

※This merger will be a simplified merger for the Company as provided for in Article 796, Paragraph 2 of the Company Law, and a short-form merger for ACS Lease as provided for in Article 784, Paragraph 1 of the Company Law. Therefore, the merger will not be subject to approval at a general meeting of shareholders.

(2) Method of the merger

This will be an absorption-type merger with our company as the surviving company and ACS Lease as the no longer existing company.

(3) Details of allocations related to the merger

Not applicable.

(4) Handling of stock acquisition rights and bonds with stock acquisition rights associated with the merger

Not applicable.

3. Overview of the companies involved in the merger

	Remaining Company (As of February 28, 2025)	Company to be Absorbed (As of February 28, 2025)
(1) Name	AEON Financial Service Co., Ltd.	ACS Lease Co., Ltd.
(2) Address	1-1 Kanda Nishikicho, Chiyoda-ku, Tokyo	1-1 Kanda Nishikicho, Chiyoda-ku, Tokyo
(3) Title and name of representative	President and representative director, Tomoharu Fukayama	President and representative director, Jun Sasaki
(4) Business	Payment business, bank agency business, business operation management of group companies	Leasing and installment sales
(5) Capital	45,698 million yen	250 million yen
(6) Date of establishment	June, 1981	November, 2015
(7) Number of issued shares	216,010,128 common shares	10,000 common shares
(8) Fiscal year end	End of February	End of February
(9) Major shareholders and shareholding ratios	AEON Co., Ltd 48.18% Master Trust Bank of Japan, Ltd. (Trust Account) 7.74% Custody bank of Japan, Ltd. (Trust Account) 2.26% SMBC Nikko Securities Inc. 1.33% Fuji Corporation 1.23%	AEON Financial Service Co., Ltd 100%
(10) Most recent fiscal year operating results and financial condition		
Fiscal year end	End of February, 2025 (Consolidated)	End of February, 2025 (Non-consolidated)
Net assets	585,766 million yen	1,774 million yen
Total assets	7,756,492 million yen	58,171 million yen
Net assets per share	2,136.09 yen	177,444.59 yen
Operating revenue (sales)	533,262 million yen	3,856 million yen
Operating profit	61,485 million yen	237 million yen
Ordinary income	62,554 million yen	238 million yen
Net income per share	72.47 yen	15,241.33 yen

4. Status after the merger

There will be no changes to the Company's name, location, representative's title and name, business activities, capital, or fiscal year-end as a result of this merger.

5. Future outlook

As this merger is with a wholly owned consolidated subsidiary of the Company, the impact on the consolidated

financial results is expected to minor.

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